Annual Report 2022-2023





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Introduction

The Global Environment

The Ukraine crisis dominated global politics sending tremors across the world. The ramification of the crisis not only escalated existing tension between Russia and the US-led alliance with Western diplomatic and economic sanctions against Moscow, supply chain disruption and increased cyber sabotages, but equally has had a domino effect on regional politics from shortages in energy supplies to food insecurity and inflation. All these insidiously combined with ethnic rivalries, territorial disputes and technology advances in shaping the current dynamics of world order and raising the risk of political instability. So tense has the global rivalry and geopolitical divide been that a possibility of a nuclear outbreak has worried a number of observers. Some effects of the war have been mitigated, including the UN-brokered Black Sea Grain Initiative. Nevertheless, uncertainty over the duration and intensity of the conflict remains.

Competition, contestation and deep-seated ideological rivalry stubbornly persists among states. A clarion call for the international system and global institutions to reform and set new parameters for engagement and cooperation has been widely expressed. Addressing socioeconomic disruptions and geopolitical fault lines has become paramount to global stability and order.

At this time of dangerous global fragmentation, India assumed the presidency of the G20 with desire and confidence to play the role of a 'leading power'—one that sets rules and shapes outcomes. India's presidency could not have come at a more opportune time for showcasing its capabilities and its leadership credentials as a voice of the Global South.

The three largest emerging markets—China, India, and Brazil—demonstrated their ability to influence global negotiations in issue areas from trade to climate change as well as reshaping the architecture of global governance. In the absence of institutional reforms, countries that are

influential stakeholders will seek to advance their strategic autonomy in an increasingly multi-polar world. Some, like India, seek genuine reforms of the existing global institutions centred around the UN; on its part, China seeks to build parallel multilateral institutions while retaining its privileges in the current order.

Several political events of considerable global consequence unfolded. The election of Chinese President Xi Jinping to a third term as the leader of the Communist Party of China not only underscores his firm grip of power in China but also wider global ramifications on economy, technology development, governance, and war and peace. Xi's continuation, it is generally assumed, will mean a more assertive China, bent on expanding and entrenching its global influence using diplomatic, economic and military tools.

On the other side of the hemisphere, South America's largest country and economy, Brazil, elected former president Lula da Silva for the second time. Incumbent Jair Bolsonaro's defeat meant a major triumph for the left-wing forces. Lula's come-back is expected to strengthen the campaign for the reform of global institutions, in particular the UN Security Council.

Global warming continued its alarming trend with forest fires intensifying, hurricanes and cyclones more frequent, widespread drought and rising sea-levels. At the COP27 in Egypt, a major outcome was the establishment of the loss and damage fund described as the 'negative consequences that arise from the unavoidable risks of climate change' intended to support countries recoveries from climate disasters. While this was much desired, the rules governing it are yet to be created and remains a contentious issue. Despite warnings that the world will not be able to keep temperatures below the 1.5°C threshold, there is little enthusiasm to 'decisively move' away from fossil fuels.

Significant developments in nuclear issues and arms control were witnessed. China kept grabbing the limelight for increasing its nuclear arsenals. The world is left guessing the actual size of China's nuclear stockpile. The 2022 Pentagon Report on China mentioned that by

2035, China may have a "stockpile of 1500 warheads." There have also been reports of the Chinese nuclear weapons silos and the construction of new long-range missile silos.

Pakistan's nuclear weapons, too, came to global attention when the Taliban once again took over Afghanistan. Pakistan shares an intimate relationship with the Taliban. Nuclear weapons falling into the hands of terrorists or nuclear terrorism has become a matter of concern.

The Russia-Ukraine conflict enlivened nuclear politics between great powers. The phrases such as *nuclear use*, *existential threat* and *high alert of weapons* are frequently used by the parties involved in the conflict, whether directly or indirectly. Several nuclear installations captured during the conflict raise questions regarding nuclear safety and security.

North Korea is also raising concerns by frequently testing different categories of missiles. Although it has refrained from testing nuclear weapons in the past two years, apprehensions about the tests keep the world on tenterhooks. The North Korean developments have alarmed both South Korea and Japan. The former stunned the world by discussing exploring the nuclear weapons option. Later, it toned down its rhetoric. Perturbed, the US reassured South Korea of its security through extended nuclear deterrence. Japan, on the other hand, is maintaining studied silence over the issue. It seems comfortable with the security guarantee it is enjoying from the US.

Iran as a nuclear-weapon threat seems to have wilted with the US Nuclear Posture Review. However, it does not mean that Israel will also change its approach. It would like to keep up pressure on Iran, which has increased the intensity of uranium enrichment at a higher plane. Iran has also appeared to become a leader in missiles and drones. Quite significantly, these developments have not created any alarming situation in West Asia.

Global arms control is receiving one setback after another. There is no movement towards concluding a new Intermediate-Range Nuclear Forces Treaty. The endeavour to rope in China and make it trilateral has not succeeded yet. Russia has also announced its suspension from the New

START Treaty. The Nuclear Non-Proliferation Treaty (NPT) is again in the dock as no outcome document could be generated at the Review Conference. The divide on nuclear disarmament is visible, but there is still no danger yet to the Treaty.

The world saw a marked digital transformation. In the post COVID-19, an accelerated rate of digitization and virtualization of business and society unfolded. While global technology governance is being shaped by geopolitical contestations, however, the need for sustainability, everincreasing data volumes, and increasing computation and network speeds are becoming the key drivers of digital transformation.

Regional Developments

South Asia

Most countries in South Asia remained politically turbulent and economically challenged. The threat from non-state actors enjoying the patronage of state agencies continues to grow; so does the influence of extra-regional powers in South Asia. Against this setting, India has had to continually recalibrate its policy priorities towards its neighbours.

Afghanistan emerged as a basket case after the return of the Taliban. Even as the world accepted the Taliban's return, there was a consensus amongst its advocates as well as detractors not to recognise their government. The Taliban went against their own commitments and ignored the calls for forming an inclusive government and shown no desire to respect the rights of the minorities and women. As Afghanistan groaned under a persisting humanitarian crisis, the world at large found it difficult to provide assistance wholeheartedly. There was a genuine fear that such humanitarian engagement could embolden the Taliban and make them more inflexible in their approach towards women and minorities.

The emphasis of the Taliban on Islam led to demands by Islamic State-Khorasan Province (ISKP) for greater Islamisation along sectarian lines. ISKP attacked the Taliban and carried out many suicide attacks in minority places of worship. The Taliban found it difficult to rein in these

forces. Moreover, the Pakistani Taliban better known as Tehrik-e-Taliban Pakistan (TTP) found in the Taliban's success a hope for launching an allout war against the Pakistan army, from Afghan soil. A complex web of radicalism and militancy has taken roots in the borderlands of Pakistan and Afghanistan which threatens peace and tranquillity in the wider South Asian neighbourhood.

Bangladesh is heading for elections for the Jatiya Sangsad (National Assembly) in December 2023 and the ruling Awami League (AL) looks firmly seated in the saddle. AL won major by-elections since the beginning of 2023. The main strength of the Hasina government, i.e., getting the economy back on the rails and ensuring a stable growth rate is now being challenged due to declining global economic situation and rising debt levels.

Anti-incumbency sentiments were on the rise and might pose a critical challenge for the Hasina government. Amidst allegations of overcentralisation, corruption and nepotism, the Hasina government may be losing its legitimacy, which could give the opposition some chance of improving their performance in the elections. There was also a fear that things could turn violent with the banned Jamaat looking at street protests.

The pressure from the West built up on Hasina government to hold free, fair and credible polls, which was an indictment of the way the elections were held last time in 2018. In these circumstances, Prime Minister Hasina's reputation as a known sympathiser and friend of India might also impact her electoral chances.

Prime Minister Hasina managed to run a relatively independent foreign policy, despite being known as pro-India in her approach. She managed to juggle both India and China well. While India had a healthy economic relationship with Bangladesh all along, under her watch, China overtook India as Bangladesh's largest trade partner and emerged as its main arms supplier and investor. China invested \$10 billion in Bangladesh toward a string of power and infrastructure projects under the Belt and Road Initiative (BRI).

Bhutan is heading for elections for its National Assembly in the last quarter of 2023. The election for National Council (upper house) on non-party basis took place in April 2023. While Bhutan has had a friendly relationship with India, ever since the advent of democracy, some aspects have come under greater focus, i.e., Bhutan's increasing debt with India and concerns about repayment; the challenge of completing infrastructural and energy projects on time; heavy dependence on India restricting Bhutan's self-sustenance; and China's bid to cultivate the people and build its influence in Bhutan.

The Presidential Election in Maldives in September 2023 has resulted in a victory for the Progressive Alliance (made up of the PPM and the PNC) over the ruling MDP and President Solih. The incoming President, Mohamed Muizzu, has raised some concerns about his foreign policy orientations, particularly vis-à-vis China. There was a split in the ruling party and the ruling coalition leading to formation of new parties and alliances. The country has recovered well from the shocks of the COVID-19 pandemic with India providing financial assistance of US\$ 250 million; supply of medicines and doctors, rolling out vaccines; allowing the Maldivian patients to avail of treatment in Indian hospitals during the lockdown period in 2020 and by inaugurating and continuing the cargo shipping between the two countries during the pandemic. Nonetheless, deep anti-India sentiments remain. As Maldivian politics is known for its volatility, extra-regional partners are likely to take advantage of the political developments to enhance their influence.

Nepal passed through political tumult as the power sharing formula between two prominent left-wing political parties—Communist Party of Nepal (CPN)-United Marxist-Leninist (UML) and CPN-Maoist led by Prachanda—was dishonoured by UML in July 2021. When the K.P. Sharma Oli government lost its majority but refused to abide by constitution, a judicial intervention resulted in a change of government led by Sher Bahadur Deuba of Nepali Congress (NC). It lasted for a year till the elections of November 2022. Post-elections, NC led by Deuba improved its seat tally from 43 to 89 while UML lost 43 seats to settle for 78 seats. CPN-M under Prachanda won 32 seats, while a party founded

and led by a journalist named Rabi Lamichhane, Rashtriya Swatantra Party (RSP) secured 21 seats. There was a fresh power-sharing agreement between NC and CPN-M and Prachanda assumed office as Prime Minister. The coalition led by Prachanda focussed on stabilising the economy and repairing relations with India. China tried to enhance its presence and influence in Nepal by trying patch up differences between communist allies.

Pakistan remained in the throes of a chronic political turmoil throughout the year. The country was torn between Imran Khan, desperate to return to power after his ouster from office in February 2022, and the army led by a new chief (General Asim Munir) since September 2022, determined to spoil his chances. The new ruling political alliance led by Shehbaz Sharif of Pakistan Muslim League-Nawaz (PML-N) enjoyed the support of the army by default while Imran, despite allegations of corruption by him and his wife, appeared to enjoy significant popular support.

The internal security situation within the country worsened since the return of the Taliban in Afghanistan, with many groups, both ethnic and radical-Islamist, allegedly operating out of Afghan soil. Faced with such challenges, Pakistani leaders raised their ante against India as a diversionary tactic.

China seemed to slow down its BRI/CPEC projects for some time; however, there was a move to give a fresh impetus to the projects. On the economic front, it was ambivalent about signing the deal with IMF. The hesitation was primarily centred on the ruling elite's apprehension that if IMF conditions were to be accepted, it would lose popular support. The country remained on the verge of default with forex reserves shrinking very fast.

Sri Lanka witnessed massive 'Aragalaya' (means Struggle in Sinhalese) protests early in 2022 (March-July) following a free-fall of the Sri Lankan economy. There was a change of guard in Colombo as the incumbent president was forced to flee the country. Ever since, the economy has shown marginal improvement with support from India and the

international community. The economy seems to have stabilised following the IMF approval of Extended Fund Facility and the corrective measures being taken by the government. Ranil Wickremesinghe government has so far failed to bring about political reforms it had promised to IMF and therefore, Sri Lanka still falls in the high-risk category. Sri Lanka's ruling elite has acknowledged India's emergency help and assistance. However, there are elements that thrive on anti-India and pro-China sentiments in Sri Lanka, which remains an area of concern.

Southeast Asia

processes impacted Transnational national governments, communities as well as bilateral and foreign relations in Southeast Asia. The regional governance challenges hampering growth has been marked by wobbly democracies and bumpy politics as seen in Thailand, Malaysia and the Philippines and excessively strong states like Cambodia and Myanmar. Political and social reforms, it is observed, will be critically important in enabling the region's next decade of economic growth than seen in the past. The region's inextricable economic links to Australia endured in robust fashion. Australia's two-way trade with ASEAN crossed the \$178 billion in 2022, which is greater than its trade with Japan and the US. Australia's two-way investment with ASEAN continued its rise. Singapore, Malaysia, Thailand, Vietnam and Indonesia are Australia's top 15 trading partners for 2022.

Leadership of Forums: Indonesia hosted a two-day G20 Conference in Bali with the theme "Recover Together, Recover Stronger," attended by G20 leaders. The Conference addressed global issues: health, climate change, digital revolution, sustainable energy, and economic recovery. Cambodia hosted the ASEAN and East Asia Summits, along with the 9th ASEAN Defence Ministers' Meeting Plus and discussions with the US, India and Japan. Laos took over the ASEAN Chairmanship for 2024 from Indonesia.

Political Transitions: In May 2022, Anthony Albanese, a member of the Labour Party, assumed office as the 31st Prime Minister of Australia after a contentious election. Cambodia experienced a dynastic transfer of power as Hun Manet, the eldest son of outgoing Prime Minister Hun Sen, was appointed as the new Prime Minister by the parliament, raising concerns about the consolidation of power within the ruling family. New Zealand's political landscape witnessed a change with Chris Hipkins becoming the country's 41st Prime Minister, accompanied by Carmel Sepuloni, who became the first person of Pacific Island origin to serve as Deputy Prime Minister. Malaysia underwent a tumultuous legislative election, resulting in a hung parliament, and saw veteran politician Anwar Ibrahim sworn in as Prime Minister with the support of smaller blocs, marking a significant political development. Anwar Ibrahim also emerged as a prominent critic of Myanmar's military junta within the ASEAN region, urging accountability for human rights violations while advocating Myanmar's continued inclusion in the regional alliance. In the Philippines, Ferdinand Marcos Jr., son of the former dictator, secured victory in the presidential election, succeeding Rodrigo Duterte. Indian-origin Tharman Shanmugaratnam, Singapore's former deputy prime minister, became the ceremonial president. Vietnam experienced a leadership change with Vo Van Thuong, a CPV Politburo member, becoming President in January 2022, succeeding Nguyen Xuan Phuc.

Defence-Related Developments: In November 2022, India and Malaysia engaged in the extensive two-week joint military exercise 'Harimau Shakti 2022', uniting the combat-experienced personnel of the Garhwal Rifles Regiment from the Indian Army and the Royal Malay Regiment. Meanwhile, the Philippines responded to escalating tensions in the South China Sea by intensifying joint military exercises with the US. The Philippines granted permission for rotating groups of American personnel to utilize additional military bases. The US committed \$82 million to facilitate infrastructure upgrades at the existing five Enhanced Defence Cooperation Agreement (EDCA) sites, while also securing access to four new bases. Concurrently, President Ferdinand Marcos Jr. endeavoured to strengthen bilateral relations with China through a visit to China. Notably, a joint statement highlighted their intention to resume joint oil and gas production. The Philippines agreed with China to open a direct line of

communication and to use peaceful means to resolve disputes over the South China Sea. Additionally, Singapore and Indonesia resolved their longstanding airspace dispute, solidifying their commitment cooperation by signing an extradition agreement. The two nations embarked on exploring new collaborative areas such as smart cities and digital talent. Singapore also took steps to address territorial disputes with Malaysia by temporarily suspending construction and reclamation efforts on a disputed island. Vietnam, on the other hand, has increased its dredging and landfill activities, adding 420 acres to the 540 acres it has created over the past decade. Vietnam also reached a final agreement with Indonesia over their exclusive economic zones (EEZs) boundaries, resolving a 12-year negotiation. Furthermore, Vietnam hosted the "Vietnam International Defence Exhibition (VIDEX) 2022" in Hanoi, seeking to diversify its defence capabilities. In Cambodia, construction commenced on a contentious naval facility in the Gulf of Thailand, sponsored by China, near the strategically significant Malacca Strait, which could become a chokepoint. Meanwhile, Australia's capacity to counter China's influence in the Indo-Pacific has grown through AUKUS and bilateral relations, acquiring US Virginia-class submarines and constructing nuclear-powered submarines with the UK. Australia revealed a Dive-LD UUV and strengthened cooperation in the 32nd AUSMIN meeting with the US in December 2022. Australia signed security pacts with Vanuatu and the Solomon Islands to counter Chinese influence. Australia also reaffirmed its collaboration with France over Pacific Island nations. Whereas, New Zealand contemplates joining the non-nuclear aspect of AUKUS.

East Asia

China experienced major economic, social and political headwinds at both home and abroad. The three years of Zero-COVID policy brought immense economic pressure on the Chinese economy, compounding the adverse impact of the Sino-US trade war. At the socio-political front massive protests against the Zero-COVID policy, few days after the onset of Xi Jinping's third term, demonstrated the strain in State-society

relations. Further, China's relations with the West continued to worsen over human rights issues, Taiwan, China's deepening relations with Russia and increasing Western involvement in Indo-Pacific. Another major player in the region, Japan, also witnessed socio-political turmoil with the assassination of former Japanese Prime Minister Shinzo Abe. Along with managing the domestic turbulence, Fumio Kishida's government remained focused on addressing the rising threat from China. Subsequently, Tokyo released its national defence strategy. Besides Japan, Taiwan too concentrated on enhancing its combat preparedness in the face of repeated threats from the PLA and to that end, Taipei moved to deepen its defence cooperation with the US. Tensions persisted in the Korean Peninsula as North Korea continued the series of missile tests while the US and South Korea responded with joint military drills.

West Asia

The West Asian region has remained unstable and tense. Israel-Palestine relations remained critical and multiple clashes took place between the two. In Lebanon, the political and economic crises worsened and resulted in periodic protests by the people. The political crisis further deteriorated after President Michel Aoun's departure from the government in October 2022. Following the death of 22-year-old Iranian woman Mahsa Amini in police custody in September 2022, large-scale protests erupted in various parts of Iran. The protests were met with force by the authorities, resulting in civilian casualties, as well as restrictions being placed on internet access.

Regional politics witnessed significant twists and turns. On 10 March 2023, Iran and Saudi Arabia agreed to resume their diplomatic relations that were severed in 2016 after Iranian protesters attacked the Saudi diplomatic mission in Iran. China-mediated between the two and both the countries mutually agreed to uphold each other's sovereignty and decided to refrain from meddling in each other's internal affairs. The Iran-Saudi rapprochement, if implemented seriously, has the potential to change the regional security in West Asia.

Iraq witnessed major political instability. The political crisis took a violent turn on 29 August 2022, when around 24 people were killed and

200 injured in clashes between the supporters of influential Shia cleric Moqtada Al Sadr and the country's security forces. After the talks on 13 October 2022, the Iraqi Parliament elected Abdul Latif Rashid as the country's new President and Mohammed Shia'Al Sudani as the new Prime Minister.

The situation in Yemen also remained volatile. On 1 April 2022, the UN brokered a ceasefire agreement between the Houthis and the Yemeni government that continued till 2 October 2022. The situation improved slightly due to the ceasefire.

Europe and Eurasia

The War in Ukraine has had a cataclysmic impact on regional security paradigms. While things remain in flux, the crisis is expected to simmer for a long time, and several issues have emerged with broader implications, including some for India. During the course of the year, the Europe-Eurasia Centre members focussed on the evolving situation and its potential implications for global and regional strategic stability. The Centre focused on Russia's foreign policy outlook amidst its growing international isolation, worsening Russia-US confrontation, the India-Russia strategic partnership, the Russia-China entente, weaponisation of trade and technology, geopolitics of Europe, the evolving Trans-Atlantic partnership, Europe's energy diversification and expansion of the contours of India-EU strategic engagement.

Africa, LAC and UN

Post-pandemic economic recovery, repercussions of the Ukraine crisis and continued security and political challenges were some of the trends that shaped the African continent. While economic growth was slow compared to 2020-21, democratic back sliding including failed coups was a challenge to the political architecture in many African countries. Security challenges continued to brew with little improvement in the Ethiopia-Tigray crisis, persistent challenge of terrorism and militants, increased attacks on United Nations Peacekeepers, increasing human trafficking and other security threats. The impact of the Russia-Ukraine conflict on

supply chains and the impact of Western sanctions on Russia that led to a surge in fuel, fertiliser and food prices were felt across Africa. European nations also sought active entry and partnerships in the continent, as Africa emerged as an alternative source of oil. The effect of climate change was also evident with floods in Western Africa, drought, climate risks in the Horn of Africa. At the COP-27 held in Egypt in November 2022, African countries strongly voiced their concerns leading to an agreement on 'Loss and Damage' fund by developed countries. Other significant events that transpired include the withdrawal of the French troops and closure of Operation Barkhane by France in the Sahel region, the entry of Russia into the security domain and Russia's Wagner group in Mali, the US-Africa Leaders' Summit held in December 2022, the economic role of China and the 20th anniversary of the African Union (AU).

India's bilateral and multilateral engagements with Africa intensified. In October 2022, the India-Africa Defence Dialogue (IADD) was held on the side-lines of the DefExpo 2022 in Gandhinagar. Over 50 African countries including 20 Defence Ministers participated in the IADD which adopted an outcome document titled 'Gandhinagar Declaration' outlining new areas for enhancing and strengthening defence and security cooperation. India continued its development partnership with Africa by announcing various Lines of Credit. The India-Africa Security Fellowship Programme at MP-IDSA was launched by the Hon'ble Raksha Mantri during the DefExpo 2022.

Substantial shifts in the political landscape of Latin America were seen as a result of a number of factors, including elections and scandals and political violence. Governments throughout the region have continued to see a leftward drift or as some observers refer to as a "pink tide". The economic conditions of Latin America rebounded from a pandemic-induced economic contraction. However, the Ukraine crisis has impeded the pace of recovery. In the face of a difficult economic landscape characterised by inflation, conflict, climate-related extreme weather events, and supply chain disruptions, Latin America and the Caribbean (LAC) demonstrated remarkable resilience. The LAC region remained a key

focus area in India's foreign policy with India strengthening and diversifying its engagements with countries in the region.

India continued its tenure as an elected member of the United Nations Security Council (UNSC) for the period 2022-23. During its term, India deliberated on all thematic issues as well as regional focused issues and made consistent efforts to voice important concerns of the Global South including effective response to the threat of terrorism, the way ahead for reformed multilateralism, framework for maritime security cooperation and greater protection for UN Peacekeepers through technology. For the second time in its UNSC tenure, India assumed the rotating Presidency of the Council in December 2022. The significant events held during India's Presidency include the ministerial-level discussions on Reformed Multilateralism and Counter-Terrorism. A "Group of Friends for Accountability for Crimes against Peacekeepers" was also launched. Another key highlight was the Special Meeting of the UNSC Counter Terrorism Committee (CTC) organised in Mumbai and New Delhi in October 2022 where the CTC unanimously adopted the Delhi Declaration on countering the use of new and emerging technologies for terrorist purposes. The United Nations Secretary General (UNSG) Antonio Guterres visited India in October 2022 and with Prime Minister Narendra Modi launched the well-received and appreciated Mission LiFE (Lifestyle for Environment), an idea mooted earlier by the PM at COP26.

Other Developments

Internal Security

The Internal Security situation of India improved significantly, although there had been a minor rise in violent incidents in some theatres of conflict such as the Left Wing Extremism (LWE)-affected areas. In the LWE-affected areas, in comparison to 2021, saw an increase in the number of incidents from 509 to 598. However, the death of civilians and security personnel declined by approx. 33 per cent from 147 to 98 in the same period. The number of districts affected by LWE also remained constant at 45 for 2022 as compared to 2021.

The security situation is Punjab emerged as an area of concern. In Jammu and Kashmir, while the number of violent incidents decreased from 219 in 2021 to 128 in 2022, the number of terrorists killed was high at 187 terrorists, including 56 foreigners. The corresponding figures for 2021 were 180 terrorists killed. In 2022, 111 counter-terror operations were carried out compared to 95 in 2021. Incidentally, the number of civilians injured was higher at 19 in 2022 as against 9 in 2021. Also, the number of Kashmiri Pandits killed rose to 7 till March 2023. The figure was only 4 in 2021. Recruitment of youth for militancy has witnessed a slight decline with 100 locals recruited in 2022 compared to 133 in 2021.

Likewise, the security situation in the Northeast also witnessed a marked improvement from the previous year. The number of insurgency-related incidents decreased from 209 in 2021 to 158 in 2022. Peace initiatives in the Northeast also got a fillip in September 2022 with the signing of a tripartite agreement between the Union Government, the Government of Assam and eight armed Adivasi groups. Following the signing of the agreement, 1,182 cadres of tribal groups laid down their arms and joined the mainstream. The Union Government announced a new scheme titled, 'The Prime Minister's Development Initiative for the North-East (PM-DevINE)' in the Union Budget 2022-23 with an allocation of Rs 1500 crore for the overall development of the region.

Cross-border threats having serious internal security repercussions also significantly reduced in 2022. For example, attempts for cross-border infiltration from Pakistan into Jammu and Kashmir in 2022 were only 12 compared to 34 in 2021. However, drone infiltrations from across the India-Pakistan border have increased significantly, with 266 attempts reported in 2022, up from 109 the previous year. Drugs and Narcotics trafficking along the land and coastal borders show a mixed trend. While seizures figures for heroin showed a downward trend in 2022 compared in 2021, trafficking of cocaine, hashish, methaqualone, and precursor chemicals increased in 2022.

Similarly, cattle smuggling across the Bangladesh border also showed a declining trend because of India taking various initiatives to strengthen the security of land and coastal borders. It continued with the Umbrella scheme of Border Infrastructure & Management (BIM). In December 2022, the Union Government approved the National Maritime Domain Awareness (NMDA) project which is envisaged to be an integrated intelligence grid to provide actionable intelligence for maritime threats on real time basis.

Defence Economics & Industry

India continued to take significant steps towards Atmanirbharta in defence. The country's first indigenous aircraft carrier, *INS Vikrant*, was commissioned in September 2022. The Agnipath scheme for recruitment of the youth in the armed forces was launched in June 2022 – an initiative to transform the manpower-intensive armed forces and make them techsavvy.

Additional positive indigenisation lists were issued to enable local defence manufacturing and domestic procurement. Defence exports continued to grow, touching nearly Rs 16,000 crores in 2022-23. Aero India 2023 showcased the huge potential of the Indian aerospace market, with 800 companies participating in the mega event.

The domestic capital procurement budget continued to rise, with nearly 70 per cent earmarked for the domestic industry. Steps towards technological innovation in the armed forces continued apace, with the first ever 'AI in Defence' symposium organized in July 2022. Modernisation of the armed forces gained momentum, with successful tests of missiles like Agni, Brahmos Extended Range, Submarine Launched Ballistic Missiles, among others. India's international defence engagements were further strengthened, with joint exercises with friendly countries and strategic partners.

Counter Terrorism

India has been at the forefront of global counter-terrorism with its Permanent Representative to the UN assuming the Chair of the United Nations Counter-Terrorism Committee (CTC). India hosted the United Nations Security Council's special meeting of the CTC and the 90th INTERPOL (International Criminal Police Organization) General Assembly. Two other significant events were convened by India in 2022. The Delhi Declaration, adopted on 20 October 2022, announced plans to develop a set of non-binding guiding principles to counter the threat of terrorists' exploitation of evolving technologies, such as unmanned aerial systems; communication and information technologies (particularly social media); and the use of crypto-currencies to advance radicalisation, terror activities and terror financing. India also hosted the Third Ministerial 'No Money for Terror' Conference.

The security situation in Jammu and Kashmir improved considerably. The threat of terrorism and radicalisation also receded in other states across the country, thanks to effective security measures taken by the government and security agencies and the dissolution of the ISIS caliphate in Syria and Iraq. However, it is disturbing to note that the ISKP has escalated its pernicious influence in India and has gone on a radicalisation overdrive seeking to radicalise members of Indian Islamist groups, such as the PFI.

The growth of ISIS and Al-Qaeda affiliates in the African continent – be it ISWAP or Al-Shabab and in Yemen (particularly from the terrorist university of Dammaj) – has remained a concern for Kerala and security agencies. On the eastern front, radicalisation remains a threat particularly within the immigrant Rohingya population, now spread in Bangladesh and India.

In addition to the constant machinations of Pakistan's ISI to spread terrorist tentacles around India, radicalisation in Indonesia, Thailand, Malaysia and Philippines has also made India's eastern and southeastern provinces vulnerable to the threat—particularly West Bengal and the Northeastern states, as well as Tamil Nadu, Telangana and Andhra Pradesh.

Strategic Technologies

The Russia-Ukraine cyber conflict, paralleling the kinetic conflict was an eye opener for strategic and policy experts, foreshadowing the future nature of hybrid warfare. Ransom ware continued to plague enterprises and organisations worldwide, though international efforts to counter ransom ware actors did show some results. Another area that saw major developments was Artificial Intelligence. The Russia-Ukraine war saw some battlefield inputs based on AI. Concomitantly, the debate about ethical uses of AI intensified, especially after the release of the eponymous ChatGPT natural language processing tool in early 2023. In the space arena, much of the focus was on the activities of the Indian Space Research Organisation which undertook some important commercial missions. The second developmental flight of the Small Satellite Launch Vehicle (SSLV), SSLV-D2 was an important milestone with both commercial and strategic relevance. DRDO also carried out some important missile tests over the year including that of the Very Short Range Air Defence System (VSHORADS) missile.

ACTIVITIES OF THE CENTRES

There are 13 Centres in MP-IDSA with their focus on area studies and thematic issues. The research agenda of MP-IDSA, as a whole, is decided by the Executive Council with inputs from the Ministry of Defence, the Ministry of External Affairs, the Ministry of Home Affairs and other government departments and institutions, from time to time. It is executed by different Centres. The scholars associated with the Centres have their individual research projects, which are reviewed and monitored by the research faculty associated with the Centres, and the Director General.

A brief account of the activities of different Centres for the year 2022-23, is provided below.

Africa, Latin America, Caribbean and UN (ALACUN) Centre

During the past year, the ALACUN Centre continued to monitor and analyse developments on the African continent, India-Africa Defence cooperation, India-Latin America relations, and relevant activities of the United Nations and other multilateral institutions. The scholars in the Centre published several web comments, issue briefs, book chapters, book reviews and monographs on the area of their specialisation. A monograph titled *India's Role in Global Governance: Assessment of Engagement with Peacekeeping and Peacebuilding* was published in August 2022. The Centre continued the publication of MP-IDSA's biannual newsletter, *Africa Trends*, which aims to provide readers with reviews and analysis of significant and strategic developments taking place in African countries that impact regional and global security.

During this period, the Centre hosted several activities on significant developments in Africa, Latin America and the United Nations. To commemorate 'Africa Day', the Centre, in collaboration with the African Studies Association (ASA) of India, organised an 'Africa Day Webinar' on the theme "The African Union at 20: Addressing Peace and Security Challenges" on 24 May, 2022. On 01 June 2022, the Centre hosted a 21-member delegation from the National Defence College (NDC), Nigeria, for an interaction. The delegation comprised military officers from Nigeria and other African countries and civilian academics. The Centre in collaboration with the Indian Pugwash Society organised a Talk on "India's Interest in Disarmament and International Security" and "India-Mexico Relations" by Ambassador Pankaj Sharma, Ambassador of India to Mexico and former Permanent Representative/Ambassador to the Conference on Disarmament in Geneva, on 15 July 2022.

On 22 August 2022, the Centre organised the first Virtual Bilateral Dialogue of the Manohar Parrikar Institute for Defence Studies and Analyses (MP-IDSA), India and Consejo Mexicano de Asuntos Internacionales (COMEXI), Mexico, on the theme "India-Mexico Relations in the Contemporary Era". In the inaugural session, Ambassador Sujan R. Chinoy, Director General, MP-IDSA, and Dr.

Sergio Alcocer, President, COMEXI, delivered the opening remarks, while the special remarks for the Dialogue were delivered by Ambassador Pankaj Sharma, Ambassador of India to Mexico, and Ambassador Federico Salas Lotfe, Ambassador of Mexico to India.

In September 2022, Ambassador Sujan R. Chinoy, Director General, MP-IDSA and Centre Coordinator Ms. Ruchita Beri visited the Mozambique-Tanzania Centre for Foreign Relations in Dar es Salaam, Tanzania for an interaction with Acting Director Mr. Felix Wandwe, enhancing India-Tanzania think tank cooperation and people-to-people exchange. They also participated in a two-day international conference on "India-Tanzania Relations". Ambassador Chinoy chaired a session on "Rebooting India-Tanzania Partnership" while Ms. Beri presented a paper on "India-Tanzania Cooperation in Education and Skills".

The ALACUN Centre collaborated with the Ministry of Defence (MoD) as a Knowledge Partner for the India-Africa Defence Dialogue (IADD) held on 18 October 2022 which also included the launch of "India-Africa Security Fellowship Programme at MP-IDSA". The Centre members were actively engaged in all activities related to the IADD which was held on the side lines of DefExpo2022. The Centre was also actively involved as the Knowledge Partner for the Defence Ministers' Conclave (DMC), which was held on the side lines of the Aero India 2023 on 14 February 2023.

A paper on "Indian and Chinese Approaches to United Nations Peacekeeping in Africa" was presented at the MP-IDSA Fellows' Seminar on 20 March 2022. The Seminar was chaired by Lt. Gen. Satish Nambiar PVSM, AVSM, VrC, (Retd.) former DGMO & First Force Commander and Head of Mission of UNPROFOR (former Yugoslavia), and former Director, United Service Institution of India. The external discussants at the Seminar were Amb. T.S. Tirumurti, Former Permanent Representative of India to the UN, New York and Prof. Yeshi Choeden, Jawaharlal Nehru University. The internal discussants included Maj. Gen. (Dr.) Bipin Bakshi (Retd.), Deputy Director General, MP-IDSA,

Ms. Ruchita Beri, and Col. (Dr.) D.P.K. Pillay (Retd.), Research Fellow, Non-Traditional Security Centre.

The ALACUN Centre Coordinator also serves as Co-Chair of the Think20 Tank Force of the G20 on 'Reformed Multilateralism' (the DG, MP-IDSA is the overall Think20 Chair for India's G20 Presidency).

Counter Terrorism Centre

Over the last year, the Counter Terrorism Centre monitored and analyzed a variety of terrorism and counter-terrorism related developments across the globe.

In addition to its newsletter *Terror Tracker* (now in its third year), it launched another monthly, the *Jammu and Kashmir Digest* that features the success stories of social, cultural and economic development taking place in the Union Territory. The newsletter highlights the synergy between the people of Jammu and Kashmir and the welfare schemes of the Government, aided by civil society, military and security agencies, in enhancing peace, progress and prosperity across various sectors.

A book titled *Politics in Islam: Historical Currents in West Asia and South* Asia will be published soon as part of the Centre's activities. The Centre members also produced four Issue Briefs, namely 'US–Saudi Tensions: Implications for the Petrodollar System' (18 January 2023) Far-Right Extremism in the West' (06 July 2022) 'US Drone Strike on Al-Zawahiri: Significance and Implications' (16 August 2022) and 'Terrorism Trends: 2023 and Beyond', during the year.

The Centre members also produced several web commentaries viz., 'The Metastasising ISKP Menace for India' (31 March 2023), 'Delhi Declaration: Assessing Outcomes of UNSC CTC's Special Meeting' (16 November 2022), 'Escalating Tensions between Pakistan and the Taliban', (09 December 2022), 'Role of Women in Terrorism in Africa' (14 July 2022), and 'SCO RATS: Finding Common Ground against Terrorism' (29 December 2022).

The Centre members also published book chapters as well as research papers and book reviews for major publications. The Centre's scholars delivered lectures and Talks at important events organised by Indian military, security agencies, universities and police establishments. They also took part in Centre-related activities and rapporteured major events and conferences organized by the Institute.

Defence Economics and Industry Centre

The scholars of the Defence Economics and Industry Centre published on aspects relating to significant bilateral defence relationships, defence budget trends, defence procurement, defence indigenization, and defence exports. Given that defence ties underpin the India-Israel strategic partnership, a Monograph, *The India-Israel Defence and Security Partnership at 30* and a book, *India-Israel Strategic Partnership: Contours, Opportunities and Challenges*, examining defence and security aspects of the relationship three decades after the establishment of full diplomatic ties, was published by the Centre.

The Ministry of Defence tasked the Institute to prepare a Study Report on aspects relating to off-grid power solutions and heating solutions for troops deployed in high-altitude areas. The Defence Economics and Industry Centre was entrusted with coordinating the work of the Study Report. Accordingly, the Centre organized Roundtable Discussions and a seminar on the subject. These Discussions saw the participation of representatives from the private sector industry, as well as experts from the DRDO, and IIT, among others. During the year, the Centre also started the monthly news digest, *Defence Newsletter*, a welcome addition to the staple of news digests being published by the Institute.

East Asia Centre

The East Asia Centre continued with its research and dialogue on issues of bilateral and multilateral concern. Further, it expanded its research scope and conducted research on China's narrative building around Ukraine war, response to the IPEF, PLA's military modernisation and

intelligence warfare capabilities and deteriorating Sino-US ties. It also made academic interventions to understand the proceedings of 20^{th} Party Congress of the CCP and its implications for India-China relations. Furthermore, the Centre also carried out research on environmental challenges for the Belt and Road Initiative.

As the strategic and security situation continued to be volatile in the Taiwan Strait, the East Asia Centre monitored it carefully. The Centre's scholars analysed the strategic implications of the deepening US-Taiwan cooperation and increasing Sino-US tensions on developments in the Taiwan Strait.

In its research on Japan, the East Asia Centre tracked and critically analysed important trends in Japanese foreign, defence and security policies while situating them in the larger East Asian geopolitics on the one hand and the domestic factional politics on the other. The publications related to significant developments on national security strategy, economic security policy, alliance politics amid great power competition and India-Japan relations.

The Centre closely followed the situation in the Korean Peninsula. It deliberated upon the possible implications of Yoon Suk-yeol's presidency on South Korea's geostrategic posture in the Indo-Pacific.

In the year under review, the East Asia Centre facilitated the Institute's regular dialogue exchange programme with its counterparts in East Asia. The Centre held dialogues with CICIR in Beijing and SIIS in Shanghai, and ISAS of Sichuan University. The Centre also organised a third Track-II Dialogue with Sichuan University and interacted with delegations from NIDS (Japan), CAPSS (Japan) and INDSR (Taiwan). The Centre members extensively published opinion pieces on the Institute's website and in Indian and foreign newspapers and think-tank websites apart from publishing in peer-reviewed journals and magazines. The Centre members also participated in academic conferences at prestigious Institutes. The East Asia Centre continued to publish its monthly newsletters, the East Asia Military Monitor and the Japan Digest, and contributed to the Institute's fortnightly, Strategic Digest as well.

Europe and Eurasia Centre

The scholars at the Eurasia Centre published analytical Web Comments, Issue Briefs and book chapters and participated in discussions at various seminars, conferences and lectures. The Centre continued the publication of the monthly newsletter, the *Eurasia Digest*, highlighting key developments in Russia, Central Asia and Europe.

The highlight of the year was the Centre organising the first SCO Defence Think-Tanks Seminar with participating countries exchanging best practices in the fields of military medicine, healthcare and combating pandemics. The Centre also engaged with several experts and academicians from Eurasia including from Uzbekistan, Kazakhstan, Russia, Poland, Romania, Germany, France and the UK.

Internal Security Centre

In 2022-23, the Internal Security Centre worked on policy-oriented research projects on the Northeast, Border Management, Coastal Security, Left-Wing Extremism, Jammu and Kashmir and Terrorism. During the period, Centre members specifically focussed on the projects titled 'The Northeast: Developmental Prospects and Challenges', 'Islamic Movements and Organisations' and 'Coastal Security: the Indian way'. The Centre also continued to work on the Ministry of Home Affairs (MHA) project on 'Causes of Islamic Radicalisation in the Country'. Under the project, the scholars undertook field visits to Kerala, Jammu and Kashmir and the Northeast.

Scholars of the Centre published articles, Issue Briefs and Commentaries on varied topics such as 'Challenges to the Development of the Northeast through the Act East Policy', 'Border Area Development Programme', and 'Secularization of Militancy in Kashmir: Myth or Reality?'. The Centre also organised a Roundtable with the Indian Naval Armament Service (MoD) on 'The role of Naval Armament Service in National Security', and a Workshop on 'Narco Terrorism and Drug Trafficking". It invited prominent speakers to share their thoughts in the Workshop. The Centre members also presented research papers in various

seminars on topics such as "Role of Border Communities in Border Management'. They also delivered lectures on topics such as border management, India's internal security situation, etc. at various capsule courses and training programmes organised for the Central Armed Police Forces.

Military Affairs Centre

The Military Affairs Centre remained closely involved with its focus area at the confluence of defence and security. As part of this endeavour, the impact of the Ukraine War became an important focal point for discussion. This became significant in light of the ongoing military restructuring of the Indian Armed Forces, after the creation of the DMA and the appointment of the CDS. The Russian experience with restructuring and its efficacy in war are likely to provide useful pointers for India's ongoing transformation.

The Military Affairs Centre remained closely involved in providing policy inputs to the Ministry of Defence (MoD) through projects and requests for such inputs. In addition to the MoD, members from the Centre were involved with imparting training to government agencies and organisations as part of the structured schedules at MP-IDSA and at respective institutional locations. They also made presentations on India's National Security Strategy in several of these training programmes.

The Centre was involved in several interactions with visiting delegations in an attempt to share perspectives and enhance close security ties between the institutions.

The Centre continues to anchor the *Journal of Defence Studies (JDS)*, the Institute's flagship journal on core defence and security related issues, and the *Strategic Digest*, for the wider dissemination of important defence and security-related international events. The Centre has also undertaken a number of generic and thematic issues focusing on areas of military strategy, technology and conflicts.

In view of the importance of the Ukraine War, a book project has been initiated to analyse its key military facets and draw relevant lessons for India. It would be published as an edited volume in due course.

The Centre organised a number of closed-door interactions with subject matter experts from both India and abroad. On 10 May 2022, Centre members had an interaction with Dr. Beata Gorka Winte from Poland who shared her country's perspective on the ongoing Russia-Ukraine crisis and the security concerns. On 14 September 2022 the Centre hosted Col. Kimitoshi Sugiyama from the Center for Air and Space Power Strategic Studies (CASPSS) of the Japan Air Self-Defense Force. In this interaction, the security environment surrounding Japan was discussed. On 22 November 2022, the Centre had an interaction with Rear Admiral Jean-Mathieu REY on India-France strategic partnership and maritime cooperation in Indo-Pacific. On 08 December 2022, the Centre organised an interaction with the research scholars at the Tibetan Centre for Human Rights and Democracy (TCHRD) and had an insightful discussion on China's economic policies and their ecological impact on the Tibetan grassland.

On 02 February 2023, the Centre organised an interaction with the three-member delegation from the Academy of Strategic and Defence Planning, Oman. On 13 February 2023, the Centre conducted an interactive roundtable discussion on Indo-Pacific with Ambassador Michael Pulch, EU's Coordinator for Coordinated Maritime Presence (CMP). On 24 March 2023, the centre engaged officials from the DRDO along with representatives from IIT Delhi and ITBP to discuss Heating systems and off-grid power generation solutions for Eastern Ladakh. Apart from this, the Centre members have published books, research papers, issue briefs and commentaries.

Non-Traditional Security (NTS) Centre

The Non-Traditional Security (NTS) Centre conducts critical research and analyses in wide-ranging areas like the SDGs, climate change, water, food and energy nexus, low-intensity conflict and the Arctic region.

Challenging orthodox thinking and bringing in unconventional ideas, the Centre, like other Centres, has well-established experts with notable publications engaged in addressing the knowledge gaps, facilitating discussions, and interfacing with varied stakeholders. The Centre members, like those of other Centres, frequently lecture at military and training institutions and share their views at various national and international forums. As part of public awareness and sensitisation, they regularly contribute to mainstream newspapers and appear in media channels. The NTS Centre Coordinator also serves as Co-Chair of the Think20 Task Force of the G20 on 'Accelerating SDGs: Exploring New Pathways to the 2030 Agenda' during India's G20 Presidency (the DG, MP-IDSA is the overall Think20 Chair for India's G20 Presidency).

The Centre held weekly meetings, discussing developments on non-traditional security issues. During the year under review, the Centre members engaged with the Ministry of Earth Sciences (MoES) and the National Security Council Secretariat (NSCS) on India's Arctic Policy and hosted a one-day seminar in collaboration with the MoES on 'India and the Arctic: Prospects for Partnership' on 29 November 2022. The NTS Centre actively contributed in organizing the 14th South Asia Conference (17-18 January 2023) and the 21st Asian Security Conference (28-29 March 2023).

The Arctic region occupied a prominent part of Centre's research activities with a number of publications. The Centre also published the bi-monthly *NTS Digest* covering climate, food, energy and water issues. Other areas of output included India's SDGs targets, India-EU cooperation on climate change, India-Nepal cooperation on energy security, India's climate adaptation and renewables approach, India-US maritime collaboration, and AFSPA and the Northeast region.

Centre members are working on inter-disciplinary projects like the 'Indus Waters Treaty: Changing Dynamics and India's Options', 'Human Security Policy for India', and 'Impacts of Climate Change in the Himalayan Region'.

Nuclear and Arms Control Centre

The Nuclear Issues and Arms Control Centre has been active in providing inputs and ideas on issues related to nuclear weapons, nuclear energy, drones, missiles, chemical & biological weapons, along with futuristic technologies with military implications. The Centre's members initiated and participated in the meetings on these topics organised at the Institute and outside.

The Centre, in collaboration with the Indian Pugwash Society (IPS), published an edited book—*Pakistan's Security Dynamics and Nuclear Weapons*. At the Centre's initiative, MP-IDSA and IPS jointly organised a Roundtable on 'Future of Nuclear Disarmament under the Shadow of Ukraine Crisis' on 01 August 2022. The Centre was actively involved in the two-day preparatory conference on Biological Weapons Convention on 11-12 October 2022, titled 'Advancements in Science and Technology: Benefits and Risks for the Biological Weapons Convention', in collaboration with the United Nations Office for Disarmament Affairs, the Ministry of External Affairs, and funded by the European Union. The Centre also organised a 'Dangers of Tactical Nuclear Weapons' Roundtable on 16 November 2022. MP-IDSA and SIPRI jointly organised a two-day virtual seminar on 'International Cooperation for Chemical Disarmament: Combating Chemical Terrorism' on 19-20 December 2022.

The Centre also contributed to the Sylloge on China, an initiative of the Centre and the Indian Pugwash Society, which publishes a collection of news reports on Chinese nuclear, space, missiles and other security issues thrice a month. The Centre also began publishing the fortnightly West Asia Sylloge consisting of news reports on nuclear, space, missiles and other security issues from West Asia.

The scholars of the Centre participated in numerous debates on nuclear and security issues in the visual media concerning the nuclear, Chemical and biological angles of the Russian-Ukrainian conflict, the Indian nuclear bomb test, the implications of Russian-Ukrainian conflict for energy, nuclear threats from China and Pakistan, Iran nuclear deal,

Stationing of Nuclear Weapons in Belarus, Indian missiles, High Technology Weapons, drones, Indian Weapons of Mass Destruction Act's amendment, US-China Balloon row, Security issues in the Indo-Pacific, Cuban missile crisis, Chinese & North Korean missiles among others.

The scholars from the Centre delivered lectures in seminars and the international conferences organised by the Indian Institute of Public Administration, New Delhi; National Academy of Legal Studies and Research, Hyderabad; Maharashtra National Law University, Nagpur; the Indian Institute of Democratic Leadership, Rambhau Mhalge Prabodhi, Mumbai; Department of Civics and Politics, University of Mumbai; the Central University of Kerala, Kasargod; Jamia Millia Islamia, New Delhi; Christ University, Delhi-NCR Campus; and the Seema Jagran Manch.

Scholars from the Centre gave presentations and participated in a virtual Workshop on 'Threats to International Peace and Security: Arms Race and Nuclear Proliferation', Thammasat University, Faculty of Law, Bangkok, Thailand; a virtual Workshop on 'Economic Security, Technology Controls, and Non-Proliferation', organised by the Pacific Forum and the Institute of International Relations, National Chengchi University, Taiwan; the 9th Council for Security Cooperation in the Asia Pacific (CSCAP) Study Group Meeting, on 'Non-proliferation and Disarmament' in Ho Chi Minh, Vietnam; the Gorchakov Fund, Moscow; 2022 Moscow Non-proliferation Conference and so on.

Scholars have written about various timely issues related to the global nuclear and arms control debate, such as Challenges before New START and Its Successor, Implications of the New START Suspension, Nuclear India and Nuclear World Order, the US-Russia Nuclear Arms Control, Nuclear Mission of Drones, Ukraine–Russia Conflict and Nuclear Misinformation, Export Controls on Advanced Technology Trade and the Russia-Ukraine Conflict, the US-China Balloon Row, among others.

South Asia Centre

The South Asia Centre organised its 14th Annual South Asia Conference on the theme "Think20@G20: Towards a Resilient South Asia" on 17-18 January 2023. The Centre is actively engaged in two ongoing projects that monitors 'Developments in Pakistan', a daily news digest and a weekly news digest focussing on Pakistan Occupied Kashmir. The Centre has also forged institutional partnerships with prominent think-tanks in the region, with plans to collaborate on joint research initiatives. The members of the Centre covered developments in the neighbourhood and gave several presentations in the morning meetings, which are held every Monday at the Institute. They also contributed to Institute's website. The Centre brought out a monograph titled *China-Pakistan Ties and Kashmir: History and Geopolitics*. As a part of neighbourhood outreach, the Centre hosted an interaction with a Media Delegation from the Maldives.

Southeast Asia and Oceania Centre

The Southeast Asia and Oceania Centre works to advance research on issues pertaining to Southeast Asian politics, defence and security, as well as India's relations with these countries. ASEAN multilateralism, and lately the Indo-Pacific discourse is of significant value to the Centre and its activities. The Centre publishes a monthly newsletter, *Insight Southeast Asia*, to provide information and brief analysis of major events in the Southeast Asian and Oceania region.

The Centre hosted Talks by scholars and eminent personalities from the region. In a bilateral event format, the Centre hosted a joint webinar with the Southeast Asia Regional Centre for Counter-Terrorism (SEARCCT), Ministry of Foreign Affairs, Malaysia, in May 2022. The webinar titled "Countering the Threat of Radicalisation in India and Malaysia" helped bring forth the issue of radicalisation and its impact from an inter-regional perspective. The Indian and Malaysian delegates from the respective institutions exchanged perspectives on subjects including "Combating Radicalisation in the Social Media: The Indian Experience", "India's Counter Radicalisation: Measures and

Programmes", "Radicalisation in Malaysia", "Capacity Building Programmes," and "Youth & CVE - Counter Messaging, Social Media and Outreach". In July 2022 the Centre hosted a Talk by Professor Bilveer Singh from the Department of Political Science, National University of Singapore, on "ASEAN-India Partnership in an Era of Rising China". In August 2022, the Hon'ble Kevin Rudd, President of the Asia Society Policy Institute and former Prime Minister of Australia, delivered a lecture as part of the Eminent Person's Lecture Series on the theme, "China's Internal Drivers and External Orientation". The event also saw the launch of Kevin Rudd's book *The Avoidable War: The Dangers of a Catastrophic Conflict between the US and Xi Jinping's China*.

In September 2022, as part of a project requirement from the MoD, the Centre led a multi-Centre task force under the guidance of the Director General and the Deputy Director General, to map out India-ASEAN Defence Cooperation and enhance Indian outreach to the region. Inputs from the Centre were also sought for the Hon'ble Raksha Mantri's participation in the ADMM Plus meeting held in Cambodia. The Centre also helped in organising a talk by Elbridge Colby, author of *The Strategy of Denial: American Defense in an Age of Great Power Competition* (and former Deputy Assistant Secretary of Defense for Strategy and Force Development) on "The Strategy of Denial: An Assessment of US Defense Strategy for the Indo Pacific", in January 2023.

The Centre contributed review essays, issue briefs, and chapters in books, as well as presentations, at national and international conferences. Notably, the Centre members were in discussions with Institutes like ASEAN Regional Forum Inter-Sessional Meeting on "Challenges of IUU Fishing in the Indo-Pacific Region", "The South China Sea and Rulesbased International Order" at the Institute for China Studies; "Maritime Security Challenges in the Indo-Pacific" at German Marshall Fund of the United States; and RSIS Singapore on "India's defence reforms and military transformation". Centre members participated in the India-Australia-France Track-II Dialogue on Indo-Pacific hosted by ORF, Carnegie India and National Security College at the Australian National University.

Members from the Centre chaired sessions on IUU fishing and also presented papers on "mitigating challenges IUU fishing in the Indo-Pacific Region" during the ARF Inter-Sessional Meeting and also during ARF SOM. They were also invited to deliver lectures by the Tanzanian National Defence College, Dar-es-Salaam.

Members from the Centre were chosen to be part of the inaugural Quad cohort of the International Visitor Leadership Program (IVLP) on "Identifying and Combating disinformation in the Quad: An Inter-Regional Project", by the US State Department, and saw representation from each of the four Quad nations. They were also invited to the prestigious Young Strategists Forum hosted in Japan for young global leaders and participated in the MEA's annual Raisina Dialogue and IISS's annual Shangri La Dialogue and the Sherpa Dialogue as delegates.

The Centre, like other Centres, continued its interface with the Government, with its outreach efforts, by addressing IFS Trainees, speaking at BSF, ITBP, and OFB lectures and partaking in discussions as part of visiting foreign delegations' discussions with the Director General. The outreach activities of scholars for the year included contributing opinion pieces to the print and online media including the *Times of India, Hindustan Times*, the Chanakya Forum, *The Diplomat*, etc.

Strategic Technologies Centre

The Strategic Technologies Centre carried on a number of activities and organised discussions and workshops. The Centre also came out with a number of publications to cater to various audiences. Among the notable events undertaken by the Centre was a Roundtable on the "Role of Semiconductors in National Security" held on 26 September 2022. Participants included representatives from MEITY, DGIS, NSAB and the private sector. The Centre also coordinated the International Science and Technology Conference in Preparation for the 9th Review Conference of the Biological Weapons Convention, titled "Scientific and Technological Developments: Benefits and Risks for the Biological Weapons Convention" on 11-12 October 2022. The event was hosted at the

MP-IDSA and conducted in partnership with the Ministry of External Affairs, Government of India and the United Nations Office for Disarmament Affairs (UNODA). Over 50 participants from India and abroad made presentations over seven sessions.

Scholars from the Centre published several articles on relevant topics during this period. The Annual Report on "Major Events and Trends in Cybersecurity in 2022", was also published on the MP-IDSA website. Twelve issues of the *Cyber Digest*, a monthly publication comprising the global developments in the cyberspace domain, were published. The Centre's scholars also contributed chapters in edited volumes.

West Asia Centre

The West Asia Centre studies the developments unfolding in the region and analyse their political, economic, security and strategic implications for India. The Centre has conducted extensive research on the trends and developments in the region, especially the Vienna talks, Israel's relations with the Gulf countries, political and economic crises in Lebanon, instability in Yemen and the Israel-Palestine conflict. Other important subjects studied include, India and the Gulf Cooperation Council (GCC) relations, Iran-Saudi relations, India's West Asia policy, civil war in Yemen, domestic political issues in Israel and regional hotspots such as Syria and Libya.

As in the past, the Centre continued its interaction with the partner Institutes in the region, engaging with them in discussions on bilateral, regional and global issues. On 21 September 2022, the Centre organised an interaction with the Ambassador of Israel to India, Amb. Naor Gilon. He was accompanied by Mr. Ohad Nakash Kaynar, Deputy Chief of Mission of the Israeli Embassy and Ms. Hagar Spiro-Tal, Political Advisor, Embassy of Israel. The deliberations during the interactions centred on India-Israel bilateral relations, regional geopolitics in West Asia, the JCPOA, Abraham Accords and the I2U2 (India-Israel-UAE-US). On 18 November 2022, the Centre organised a Talk by Dr. Fayssal Meqdad, Minister of Foreign Affairs and Expatriates, Syrian Arab Republic, on "Developments in Syria and the Region, and India-Syria Relations".

During the talk, Dr. Fayssal Meqdad offered an overview of the present situation in Syria, highlighting the challenges posed by terrorist groups and the constraints faced by the present government. He appreciated India's past humanitarian assistance and continuing efforts towards supporting Syria, and offered Syrian cooperation to India for combating terrorism. As an essential measure towards combating terrorism, Dr. Meqdad suggested that civil institutions should be empowered to play a more influential role.

In order to have a coherent understanding of regional security and geopolitical issues, the Centre engaged in discussions with several scholars and researchers. In this regard, on 3 February 2023, the Centre organised an interaction with a delegation from the National Defence College (NDC), Oman. On 8 February 2023, the Centre organised the Fourth Bilateral Dialogue on "India-Israel Ties in an Evolving Global Order", with the Jerusalem Institute for Strategy and Security (JISS), Jerusalem. Ambassador Sujan R. Chinoy, Director General MP-IDSA, and Prof. Efraim Inbar, President JISS, led the Dialogue from their respective sides. The inaugural session saw the participation by India's Ambassador to Israel, Ambassador Sanjeev Singla and Ambassador of Israel to India, Ambassador Naor Gilon. The Dialogue deliberated on the complexity of the global order and the rising tensions between the US and China. During the discussion, the issue of disrupted global supply chains due to the Russia-Ukraine War, was also discussed. The participants from both sides agreed that the ties between India and Israel need to be further deepened and both the countries should expand cooperation in the health and innovation sectors, as there are numerous untapped opportunities available in these areas.

In addition to organising interactions, members of the Centre have consistently contributed several in-depth research papers and articles to in-house journals, website, national and international journals and media outlets. The Centre also publishes its monthly online newsletter, the *West Asia Digest*.

Y.B. CHAVAN MEMORIAL LECTURE



Chief of Defence Staff General Anil Chauhan delivering the Y.B. Chavan Memorial Lecture as DG MP-IDSA Amb Sujan R. Chinoy, looks on.

The Manohar Parrikar Institute for Defence Studies and Analyses (MP-IDSA) organised the 13th Y.B. Chavan Memorial Lecture on 12 December 2022. Gen. Anil Chauhan, PVSM, UYSM, AVSM, SM, VSM, Chief of Defence Staff, delivered the Lecture on "Transforming the Armed Forces through Technology, Restructuring and Aatmanirbharta". The details of the previous Lectures are at Annexure XII.

TRAINING

There is a growing demand on MP-IDSA for converting its cutting-edge research into short training modules, with the aim of familiarising various stakeholders with India's defence, security and foreign policy priorities. The Institute organized eight training programmes for officers of the National Technical Research Organisation, Border Security Force, Ordnance Factories Board and Indian Air Force. Enhancing the Institute's capacity to handle the training courses will be in the interest of the future

growth of the Institute. The details of the training programmes are at Annexure VIII.

SPECIAL PROJECTS

Several Government agencies (including the National Security Council Secretariat, Ministry of External Affairs, and Ministry of Information Technology) have shown interest in involving the Institute in various projects. The MP-IDSA-MEA collaboration has grown over the years. MP-IDSA has been conducting the PoK Project for the MEA for the last several years and the Project continued this year. (Annexure IV).

CONFERENCES NATIONAL/INTERNATIONAL



21st ASC – Shri Amitabh Kant, G20 Sherpa, delivering the Inaugural Address, as DG MP-IDSA, Amb Sujan R. Chinoy, and Secretary (ER), MEA, Shri Dammu Ravi, look on.

The Institute organized several high-profile conferences, Roundtables and national seminars during the year. In all, three international conferences and eleven national conferences, seminars, workshops, symposiums and panel discussions were held. In addition eight Roundtables, sixteen Special/Eminent Person's Lectures, five Bilateral

Interactions and seven Special Interactions were held on a series of topics. Details are at Annexure III. The above activities provided an opportunity for close interaction with the strategic community in India and abroad.

PUBLICATIONS

During the year, MP-IDSA scholars published four books and five monographs. Apart from this, the Institute published six issues of *Strategic Analysis*, four issues of the *Journal of Defence Studies*, two issues of the *CBW Magazine*, two Occasional Papers, one Policy Brief and thirty-eight Issue Briefs. In addition, fourteen Articles, two Commentaries, thirteen Book Reviews/Review Essays/ in MP-IDSA journals and four Chapters in MP-IDSA books, forty-seven Web Commentaries and Articles were published in various newspapers and magazines.

Newsletters

A wide range of newsletters/ periodicals/news digests were published during the year. These included Africa Trends, Cyber Digest, Defence Newsletter, East Asia Military Monitor, Eurasia Digest, Insight Southeast Asia, Iran Digest, Jammu & Kashmir Digest, Japan Digest, Non-Traditional Security Digest, Pakistan News Digest, PoK News Digest, Strategic Digest, Sylloge on China, Sylloge on West Asia, Terror Tracker, West Asia Digest, and West Asia Watch.

MP-IDSA LIBRARY AND THE INFORMATION RESOURCE DIVISION









MP-IDSA Library

MP-IDSA LIBRARY

The MP-IDSA Library and the Information Resource Division continued to work to deliver high quality and innovative services. New technologies for information dissemination were adopted in order to make information accessible to scholars within the MP-IDSA and outside. The Institute

continued to create more digital and image content on its Facebook page and the Multimedia section.

The Library supports the research community on a range of key areas and makes an immeasurable contribution to the Institute. The Institute is working with a growing network of partners from different institutions and government organizations (Annexure VI).

AWARDS

The Institute confers two awards, i.e., the K. Subrahmanyam Award and the President's Excellence Award for Young MP-IDSA Scholars'. The K. Subrahmanyam Award is conferred to an outstanding Indian scholar/journalist and the President's Award for Young MP-IDSA Scholars' is conferred to encourage the Institute's young scholars to write in reputed and refereed journals. Annexure XI contains the details of past awardees.

GRANT-IN-AID TO MP-IDSA

MP-IDSA was sanctioned an amount of Rs. 24,96,00,000/- as Grant-in-Aid for the financial year 2022-23. Out of the said amount of Rs. 24,96,00,000/-, an amount of Rs. 2,02,11,332/- has been utilized for acquisition of fixed assets and the remaining amount of Rs. 22,93,88,668/- is recognized as income in the Income & Expenditure Account.

Annexure I

EXECUTIVE COUNCIL (EC) AND THE SUB-COMMITTEES (As on 31 March 2023)

The composition of the Executive Council is as follows:

1. Shri Rajnath Singh	President
2. Air Marshal V.K.Bhatia (Retd)	Member
3. Vice Admiral Shekhar Sinha (Retd)	Member
4. Amb Ashok Sajjanhar	Member
5. Lt Gen Rakesh Sharma, (Retd)	Member
6. Shri Tarun Vijay	Member
7. Prof K P Vijaylakshmi	Member
8. Shri Jayant Misra	Member
9. Shri Ajay Kumar	Defence Secretary (Ex
	Officio, till 31 October
	2022)
Shri Giridhar Aramane	(Ex-Officio, w.e.f. 01
	November 2022)
10. Shri Vinay Mohan Kwatra	Foreign Secretary, Ex-
	Officio Member
11. Amb. Sujan R. Chinoy	Director General, Principal
	Secretary and Ex-Officio
	Member
12. Maj Gen (Dr) Bipin Bakshi (Retd)	Deputy Director General, Ex-
	Officio Member
13. Dr Pushpita Das	Staff Representative

Invitees

- 1. FADS, MoD
- 2. JS (PIC), MoD

The President constituted Sub-Committees for the transaction of business and consultations as follows:-

HR & Academic (HR &A)

Air Marshal V.K. Bhatia (Retd) - Chairperson Amb Ashok Sajjanhar - Member Prof. K.P. Vijaylakshmi - Member

DG, MP-IDSA - Principal Secretary and Ex-Officio Member

DDG, MP-IDSA - Ex-Officio Member Staff Representative - Special Invitee

Finance & Administration (F&A)

Vice Adm Shekhar Sinha (Retd) - Chairperson Amb Ashok Sajjanhar - Member Shri Jayant Misra - Member

DG, MP-IDSA - Principal Secretary and Ex-Officio

Member

DDG, MP-IDSA - Ex-Officio Member FADS & JS (Plg) - Special Invitees

Membership

Shri Tarun Vijay - Chairperson Lt Gen Rakesh Sharma, (Retd) - Member Shri Jayant Misra - Member

DG, MP-IDSA - Principal Secretary and Ex-Officio

Member

DDG, MP-IDSA - Ex-Officio Member

EC Meetings

The following Executive Council (EC) and Sub-Committee Meetings were held during the year 2022-2023:

(i) 168th EC Meeting: 07 November 2022

The HR & Academic Sub-Committee Meetings were held on:

- (i) 25 April 2022
- (ii) 28 November 2022
- (iii) 24 February 2023
- (iv) 24 March 2023

The Finance and Administrative Sub-Committee Meetings were held on:

- (i) 07 May 2022
- (ii) 23 September 2022
- (iii) 09 December 2022
- (iv) 23 February 2023

The joint meeting of the HR & Academic and Finance and Administrative Sub-Committees was held on: 24 March 2023.

The Membership Sub-Committee Meeting was held on:

(i) 05 May 2022

Annual General Body Meeting: 07 November 2022

MEMBERSHIP: (As on 31 March 2023)

Type of Membership	31.03.2022	31.03.2023
Life Members	114	114
Members	148	162
Associate Members	668	674
Special Subscribers (Serving Defence		
Officers)	66	50
Associate Corporate Members (Defence		
Units/Mess/Libraries)	19	15
Special Corporate Members (Educational		
Institutes/Colleges)	03	01
Total	1018	1016

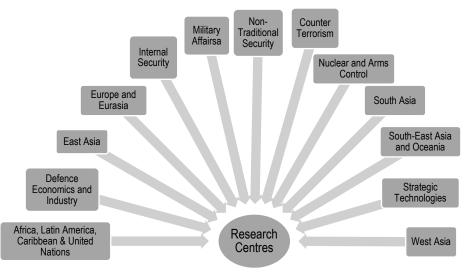
The number of members with voting rights stands at 276.

Annexure II

RESEARCH CENTRES

The Institute has a well-qualified, multi-disciplinary research faculty at various levels (as on 31 March 2023). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix A.** The research scholars are spread amongst 13 Centres. Each Centre deals with a broad area of research on national and/or international security. The Centres are:

- 1. Africa, Latin America, Caribbean and United Nations (ALACUN)
- 2. Counter Terrorism
- 3. Defence Economics and Industry
- 4. East Asia
- 5. Europe and Eurasia
- 6. Internal Security
- 7. Military Affairs
- 8. Non-Traditional Security (NTS)
- 9. Nuclear and Arms Control
- 10. South Asia
- 11. South-East Asia and Oceania
- 12. Strategic Technologies
- 13. West Asia



Annexure III

CONFERENCES/SEMINARS/TALKS/INTERACTIONS/VISITS

(i) International Conferences/Seminars

The following three International Conferences were organized during the year:

S.No		Opening/Welcome Remarks	Inaugural/ Keynote Address	Details of the Conference	Topic
01.		Amb. Sujan R. Chinoy, Director General MP-IDSA	•		Think20@G20: Towards a Resilient South Asia
	21 March 2023	Amb. Sujan R. Chinoy, Director General MP-IDSA	Singh, VSM, Offg. Director General, Armed Forces Medical	Cooperation Organisation (SCO) Defence	SCO Armed Forces Contribution in Military Medicine, Healthcare and Pandemics
_	27-28 March 2023	Amb. Sujan R. Chinoy, Director General MP-IDSA	Kant, Sherpa,		Towards Reformed Multilateralism in the Era of Indo-Pacific

(ii) National Conferences/Seminars/Workshops/Symposiums/Panel Discussions/Closed-Door Interactions

The following **eleven** Conferences/Seminars/Workshops/Symposiums/Panel Discussions/Closed Door interactions were organized during the year:-

S.No.		Chair/Welcome/ Opening Remarks	Details of the Conference/ Seminar	Торіс
01	10 May 2022	Maj. Gen. (Dr.) Bipin Bakshi (Retd), Deputy Director General, MP- IDSA	1	Poland's Perspective on the Ongoing Russia-Ukraine Crisis and the Security Concerns Regarding Afghanistan
02	14 June 2022		Lt. Gen. Raj Shukla, PVSM, YSM, SM, ADC, (Retd.) former GOC-in-C, ARTRAC	
03	15 July 2022	Maj Gen Bipin Bakshi, Deputy Director General, MP-IDSA	Dr Bilveer Singh, Department of Political Science, National University of Singapore	

S.No.	Date	Chair/Welcome/ Opening Remarks	Details of the Conference/ Seminar	Topic
04	26 August 2022	Amb Sujan R. Chinoy,		,
05	14 September 2022	Maj.Gen. (Dr.) Bipin Bakshi (Retd) DDG, MP-IDSA	Col. Kimitoshi Sugiyama, Director, CASPSS	The Security Environment Surrounding Japan
06	20 September 2022	Amb. Sujan R. Chinoy, Director General MP-IDSA	Shri Pradeep Rawat, Ambassador of India to the People's Republic of China,	
07	21September, 2022	Amb Sujan R. Chinoy, Director General MP- IDSA	Amb. Naor Gilon, Ambassador of Israel to India	Interactive discussion
08	26 September 2022	Amb. Sujan R. Chinoy, Director General MP-IDSA	Ms Vrinda Kapoor, CEO 3rditech; Col Anurag Awasthi (Retd), VP, IESA; Col H.S. Sandhy, HQ DGIS; Mr Anshuman Tripathi, Member, NSAB; Mr Prashant Kumar, Scientist E, MeitY	Semiconductors in
09	22 November 2022	Maj Gen Bipin Bakshi (Retd), Deputy Director General	RAdm Jean-Mathieu Rey, Assistant Chief of Navy for International Relations in France	India-France Strategic Partnership and Maritime Cooperation in Indo- Pacific
10	29 November 2022	Amb. Sujan R. Chinoy, Director General MP-IDSA	Dr. Thamban Meloth, Director, National Centre for Polar and Ocean Research, Goa; Dr. S. Rajan, India's Representative to United Nations Commission on the Limits of the Continental Shelf (CLCS), Dr. Sandip Rashmikant Oza, Senior Scientist, Arctic and Antarctic cryosphere sciences and applications in Remote Sensing and GIS Technology, Space Application Centre, Ahmedabad	India and the Arctic: Prospects for Partnership
11	16 December 2022	Amb. Sujan R. Chinoy, Director General MP-IDSA	Mr. Antonio Chun-nan Chiang Former Deputy Secretary General, Taiwan's National Security Council	Interactive Session

(iii) Talks

The Institute organised **sixteen** Special/Eminent Person's Talks during the year. Following is the list of Talks:

S.No.	Date	Chair	Speaker	Topic
01	10 May 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA	Minister of Foreign Affairs	Uzbekistan Ties:
02	15 July 2022	Ambassador Sujan R. Chinoy, Convenor, Indian Pugwash Society & Director General, MP-IDSA	Ambassador Pankaj Sharma, Ambassador of India to Mexico (former Permanent Representative of India to the Conference on Disarmament, Geneva)	national Security and India-Mexico Relations
03	22 July 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA	Dr Jean Baptiste Jeangène Vilmer, Director, Institute of Strategic Research of the Ecole Militaire (IRSEM)	Operations, Presentation
04	24 August 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA		China Internal Drivers and External Orientation
05	06 September 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA		Weaknesses of the Chinese Case on the India-China Boundary Question
06	21 September 2022	Dr. Uttam Kumar Sinha, Research Fellow and Coordinator, Non-Traditional Security Centre	·	
07	23 September 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA	Vice Admiral Shekhar Sinha, PVSM, AVSM, NM & Bar, Retd	Naval Dimensions of Security in the Indo- Pacific
08	13 October 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA	Mr. Michael Rubin, former Pentagon official; Senior Fellow at the American Enterprise Institute (AEI),	-

S.No.	Date	Chair	Speaker	Topic
09	09 November, 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA	Nepal's Ambassador to India, H.E. Dr. Shankar Prasad Sharma	India-Nepal Relations
10	18 November 2022	Ambassador Sujan R. Chinoy, Director General, MP-IDSA	H.E. Dr. Fayssal Meqdad, Minister of Foreign Affairs and Expatriates, Syrian Arab Republic	Syria and the Region, and
11	22 December 2022	Amb. Sujan R. Chinoy, Director General, MP- IDSA	General Anil Chauhan, PVSM, UYSM, AVSM, SM, VSM, Chief of Defence Staff	
12	12 January 2023	Amb. Sujan R. Chinoy, Director General, MP- IDSA	Air Chief Marshal V.R. Chaudhuri, PVSM, AVSM, VM, ADC, Chief of Air Staff	Trends and Context
13	12 January 2023	Amb. Sujan R. Chinoy, Director General, MP- IDSA	Mr Elbridge Colby, author of <i>The Strategy of Denial: American Defense in an Age of Great Power Competition;</i> former Deputy Assistant Secretary of Defense for Strategy and Force Development	Defense Strategy for the
14	10 February 2023	Amb. Sujan R. Chinoy, T20 Chair & Director General, MP- IDSA	Shri Rakesh Asthana (IPS Retd.), former Commissioner of Delhi	Narco-Terrorism and Drug Trafficking
15	28 February 2023	Amb. Sujan R. Chinoy, T20 Chair & Director General, MP- IDSA		Future of India-Australia Economic Cooperation
16.	06 March 2023	Maj Gen (Dr) Bipin Bakshi, AVSM, VSM, Retd. Deputy Director General, MP-IDSA	Dr. Kristy Tsun Tzu Hsu, Director, Taiwan ASEAN Studies Center, Chung- Hua Institution for Economic Research	and Challenges in the

(iv) Bilateral/Trilateral Interactions

The following **five** bilateral dialogues were held during the year:

S.No	Date	Institution	Chair/Remarks	Topic
01	29 April 2022	CICIR, Beijing, China	Amb Sujan R Chinoy, Director General, MP- IDSA and Dr Yuan Peng, President, CICIR	in India-China
02	11 May 2022	Amb. Sujan R. Chinoy, Director General, MP- IDSA and Dr Chen Dongxiao, President, SIIS, Shanghai, China	MP-IDSA and SIIS	Think-Tank Dialogue (held online)
03	22 August 2022	· · · · · · · · · · · · · · · · · · ·	Amb. Sujan R. Chinoy, Director General, MP- IDSA Dr. Sergio Alcocer, President, COMEXI	Relations in the Contemporary
04	23 December 2022		Amb. Sujan R Chinoy, Director-General, MP- IDSA Masahiro Kawasaki, President, NIDS	India-Japan Bilateral Relations
05	08 February 2023	Strategy and	Amb. Sujan R. Chinoy, Director General MP- IDSA and Prof. Efraim Inbar, President JISS	in the Evolving

(v) Roundtable/Book Discussions (Online)

Eight Roundtable/Book Discussions on a wide range of topics were held in online mode at the Institute during the course of the year. The complete list of topics discussed is given below:

S.No.	Date	Chair	Speakers	Topic
01	20 May 2022	Amb. Sujan R. Chinoy, Director General, MP-IDSA	Cmde. Anil Jai Singh (Retd.), Ms. Indrani Bagchi	Crunch Time", Authored by Prof (Dr) Sreeram Chaulia
02	16 November 2022	Amb. Sujan R. Chinoy, Director General, MP-IDSA and Convener, Indian Pugwash Society	Air Marshal Rajesh Kumar, PVSM, AVSM, VM, ADC, (Retd.), Former Commander-in-Chief, Strategic Forces Command; Prof. Rajesh Rajagopalan, Centre for International Politics, Organisation & Disarmament, School of International Studies, Jawaharlal Nehru University, New Delhi; Dr. G. Balachandran, Independent Scholar; Dr. Rajiv Nayan, Senior Research Associate and Centre Coordinator, Nuclear and Arms Control Centre, MP-IDSA	
03	06 December 2022	Maj. Gen. (Dr.) Bipin Bakshi, Retd., Deputy Director General, MP-IDSA	Chargé d'Affaires, US	The US Perspective on Post-Taliban Afghanistan
04	08 December 2022	Bakshi, Retd, Deputy	Mr. Ngawang Lungtok, Media/Research Officer, and Ms. Tenzin Dawa, Senior Programme Officer, at the Tibetan Centre for Human Rights and Democracy (TCHRD).	titled "Unsustainable Futures: China's Eco- Compensation Policy on Tibetan grassland

S.No.	Date	Chair	Speakers	Topic
05	11 January 2023		Maj Gen (Dr) G.D. Bakshi, SM, VSM (Retd)	
06	13 February 2023	Bipin Bakshi, Retd, Deputy Director	Ambassador Michael Pulch, EU Coordinator for Coordinated Maritime Presence (CMP)	
07	22 March 2023	Chinoy, Director General, MP-IDSA and Chair, Think-20	Shri B P Singh, Director of Naval Armament, New Delhi and Shri P Upadhyay, CGM, NAD (Mumbai)	Armament Service in
08	24 March 2023	Maj. Gen. (Dr) Bipin Bakshi (Retd.)	Defence Research and	Generation Solutions for Eastern Ladakh

(vi) Webinars

The Institute organised **five** Webinars during the year. Following is the list of Webinars:

S.No.	Date	Chair	Speaker	Topic
01	24 May 2022	Amb. Sujan R. Chinoy, Director General, MP- IDSA	MP-IDSA and the African Studies Association of India (ASA India)	The African Union @ 20: Addressing Peace & Security Challenges
02	27 May 2022	Amb. Sujan R. Chinoy, Director General, MP- IDSA and Ambassador Dato' Ganeson Sivagurunathan, DG, SEARCCT	MP-IDSA and SEARCCT	Countering the Threat of Radicalisation in India and Malaysia
03	01 August 2022	Amb. Sujan R. Chinoy, Convenor, Indian Pugwash Society and	MP-IDSA and The Indian Pugwash Society	Future of Nuclear Disarmament Under the Shadow of Ukraine Crisis

S.No.	Date	Chair	Speaker	Topic
		Director General, MP- IDSA		
04	20 September 2022	Amb. Sujan R. Chinoy, Director General, MP- IDSA and Amb. Bernard Goonetilleke, Chairman, Pathfinder Foundation	Pathfinder Foundation	MP-IDSA-PF Think Tank Level Webinar
05	19-20 December 2022	Amb. Sujan R. Chinoy, DG, MP-IDSA and Mr. Dan Smith, Director, SIPRI		International Coopera- tion for Chemical Disarmament: Combat- ing Chemical Terrorism

(vii) Special Interactions

As part of its outreach activities during the year, the Institute organised **seven** Special Interactions with visiting delegations and eminent persons from various countries. The delegations and persons who visited MP-IDSA during the year included:

S.No	Date	Chair	Delegation	Topic
01	27 May 2022	· /	Media Delegation from Maldives	Overview of India's Neighbourhood First Policy
02	01 June 2022		Delegation from National Defence College (NDC), Nigeria	
03	03 February 2023	· · · · · · · · · · · · · · · · · · ·	National Defence College (NDC), Oman	India-Oman Relations
04	06 February 2023	Chinoy, Director	Media Delegation from Shanghai Cooperation Organisation (SCO) Member States	c .
05	01 March 2023	· ·	Delegation from the Geneva Centre for	The War in Ukraine: State of Play, Repercussions for Global Security Perspectives for a New Security Order

S.No	Date	Chair	Delegation	Topic
06	13 2023		Three-Member delegation from the Academy of Strategic and Defence Planning, Oman	
07	27 2023	,	Romanian Delegation, headed by Mrs Simona Cojocaru, State Secretary and Chief of the Department for Defence Policy, Planning and International Relations	and Prospects for Bilateral Cooperation

VISITS OF MP-IDSA SCHOLARS ABROAD

- Ms Shruti Pandalai, Associate Fellow, MP-IDSA attended the "19th IISS Shangri-La Dialogue" organized by the International Institute for Strategic Studies from 10-12 June, 2022 in Singapore.
- 2. Ms Shruti Pandalai, Associate Fellow, MP-IDSA attended "20th Edition of the India Trilateral Forum (ITF)" and 'GMF's flagship Stockholm China Forum' organized by the German Marshall Fund of the United States and the Observer Research Foundation America from 14-17 June, 2022 in Stockholm, Sweden.
- 3. Mr Vishal Chandra, Research Fellow, MP-IDSA attended the Tashkent International Conference on Afghanistan: Security and Economic Development organized by Embassy of Uzbekistan in India from 25-27 July, 2022 in Tashkent, Uzbekistan.
- 4. Dr Rajiv Nayan, Senior Research Associate, MP-IDSA attended the Ninth Meeting of the CSCAP Study Group on Nonproliferation and Disarmament in the Asia-Pacific organized by Council for Security Cooperation in the Asia-Pacific (CSCAP) from 26-28 July, 2022 in Ho Chi Minh City, Vietnam.
- 5. Dr Nihara Ranjan Nayak, Research Fellow, MP-IDSA attended the International Seminar on "International Relations: Nepal and the World Order" organized by the Neeti Anusandhan Pratishthan, Nepal (NeNAP) from 26-29 August, 2022 in Kathmandu, Nepal.

- Capt (IN) Anurag Bisen, Research Fellow, MP-IDSA attended the "First Meeting of GCSP High North Talks" organized by the Geneva Centre for Security Policy (GCSP) from 27-28 September, 2022 in Geneva, Switzerland.
- 7. Ms Shruti Pandalai, Associate Fellow, MP-IDSA attended the International Visitor Leadership Program (IVLP) entitled "Enhancing Regional Maritime Governance and Cooperation in the Quad" organized by the Embassy of the United States of America from 12-30 September, 2022 in Washington DC, USA.
- 8. Dr Nihara Ranjan Nayak, Research Fellow MP-IDSA attended a lecture on "Climate Change and Disaster Management in the Himalayas" organized by Centre for South Asian Studies from 13-14 September, 2022 in Kathmandu, Nepal.
- 9. Ambassador Sujan R. Chinoy, Director General, MP-IDSA attended the International Symposium on "India—Tanzania Relations: An Overview" organized by Institute of Social and Cultural Studies (ISCS), Kolkata, India from 30 September, 2022 to 01 October, 2022 in Dar es Salaam, Tanzania.
- 10. Ms Ruchita Beri, Senior Research Associate, MP-IDSA attended an international symposium on "India-Tanzania Relations: An Overview" organized by the Institute of Social and Cultural Studies (ISCS) in collaboration with The High Commission of India at Dar es Salaam, Tanzania, The National Museum of Tanzania and the University of Dar es Salaam, Deptt of History from 30.09.2022 to 01.10.2022 in Dar es Salaam, Tanzania
- 11. Dr Smruti S. Pattanaik, Research Fellow, MP-IDSA attended a regional conference on "India's Role in Sub-regional Integration in South Asia" organized by the Centre for South Asian Studies from 01-02 October, 2022 in Kathmandu, Nepal.
- 12. Dr Titli Basu, Associate Fellow, MP-IDSA attended the International Visitor Leadership Program (IVLP) entitled "Enhancing Regional Maritime Governance and Cooperation in the Quad" organized by the Embassy of the United States of America from 03-21 October, 2022 in Washington DC, USA.

- 13. Amb Sujan R. Chinoy, Director General, MP-IDSA attended the 6th Edition of Yushan Forum on the theme of "Recovering, Reorienting, and Reconnecting" organized by the Taiwan-Asia Exchange Foundation (TAEF) on 07th October, 2022 in Taipei, Taiwan.
- Dr Rajiv Nayan, Senior Research Associate, MP-IDSA attended the "2022 Moscow Nonproliferation Conference (MNC)" organized by the Center for Energy and Security Studies (CENESS) from 01-03 December, 2022 in Moscow, Russia.
- 15. Amb Sujan R. Chinoy, Director General, MP-IDSA attended the Primakov Readings International Forum organized by the Primakov Readings International Forum Organizing Committee and Primakov Institute of World Economy and International Relations (IMEMO) from 06-07 December, 2022 in Moscow, Russia. The conference theme was World Order in Transit: Eurasian Dimension.
- 16. Dr Smruti S. Pattanaik, Research Fellow, MP-IDSA attended an international conference on "Bangladesh Genocide in the Context of Twentieth Century: Aftermath, Resistance and Justice" organized by the Centre for Genocide-Torture and Liberation War Studies from 09-10 December, 2022 in Khulna, Bangladesh.
- 17. Amb Sujan R. Chinoy, Director General, MP-IDSA attended the "1st Hongneung Defence Forum (HDF)" organized by the Korea Institute for Defence Analyses (KIDA) from 12-14 December, 2022 in Seoul, the Republic of Korea.
- Dr Titli Basu, Associate Fellow, MP-IDSA attended the "1st Hongneung Defense Forum (HDF)" organized by the Korea Institute for Defense Analyses (KIDA) from 12-14 December, 2022 in Seoul, the Republic of Korea.
- 19. Amb Sujan R. Chinoy, Director General, MP-IDSA and the Think20 Chair of India's G20 Presidency attended T20-T7 Roundtable Discussion highlighting the state and the future of global cooperation in the fractured world due to multiple crises and geopolitical tensions organized by the Centre for Strategic and International Studies (CSIS) as the T20 co-host Institution on 14 February, 2023 in Indonesia, Jakarta.
- 20. Ms Shruti Pandalai, Associate Fellow, MP-IDSA attended the 2023 Young Strategists Forum organized by the German Marshall Fund of the

- United States (GMF) from 27 January 2023 to 01 February, 2023 in Tokyo, Japan.
- 21. Ms Shruti Pandalai, Associate Fellow, MP-IDSA attended the "11th IISS Shangri-La Dialogue Sherpa Meeting" organized by the International Institute for Strategic Studies (IISS) from 15-17 January, 2023 in Singapore.
- 22. Capt (IN) Anurag Bisen, Research Fellow, MP-IDSA attended the 2nd meeting of "GCSP High North Talks" organized by the Geneva Centre for Security Policy (GCSP) from 19-20 January, 2023 in Geneva, Switzerland.
- 23. Ms Shruti Pandalai, Associate Fellow, MP-IDSA attended a one-day workshop on topic "India's Defence Reforms with a specific focus on cooperation in the Indo Pacific" organized by the S. Rajaratnam School of International Studies, NTU, Singapore on 07 February, 2023 in Singapore.
- 24. Dr Prasanta Kumar Pradhan, Research Fellow, MP-IDSA attended a conference on "Public Diplomacy in the Arab Gulf States: Policies and Practices" organized by the Gulf Studies Center to participate from 19-20 February, 2023 in Doha, Qatar.
- 25. Amb Sujan R. Chinoy, Director General, MP-IDSA and the Think20 Chair of India's G20 Presidency attended the summit meeting of the Think 7 (T7), a think-tank engagement group under Japan's G7 2023 Presidency, under its theme of "Addressing Crises, Reigniting Sustainable Development, and Bridging the G7 and G20, T7" aims to collaborate closely with Think20 (T20) India organized by the Asian Development Bank Institute (ADBI) from 14-16 March, 2023 in Lake Como, Italy.
- 26. Dr. Swasti Rao, Associate Fellow, MP-IDSA attended the first edition of the "Schuman Forum" organized by the High Representative/Vice President Joseph Borrell, European External Action Service (EEAS) from 20-21 March, 2023 in Brussels, Belgium

Annexure IV

RESEARCH PROJECTS

Details of Projects with MP-IDSA as on 31 March 2023.

S. No.	Parent Ministry	Subject	Remarks/Project Coordinator
1	Ministry of Defence	•	Report submitted August 2022/Ms. Ruchita Beri
2	North Eastern Council, Shillong	Documentation of Disputes between States of NE Region	Completed and Report Submitted 31 March 2023/ Col. D.P.K. Pillay (Retd.)
3	Ministry of External Affairs	PoK Digest	Ongoing /Dr. Ashok K. Behuria
4	NSCS	Research on Cyber Security Issues	Ongoing /Dr. Cherian Samuel
5	HQIDS	Information Research Project	Completed and Report Submitted 14 January 2023/Dr. Ashok Behuria
6	Lok Sabha Secretariat	Various Studies Undertaken	Completed and Report Submitted 12 January 2023/Dr. Pushpita Das

Annexure V

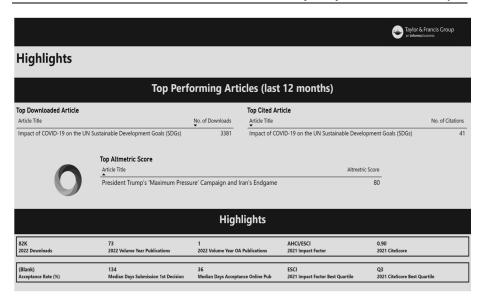
PUBLICATIONS

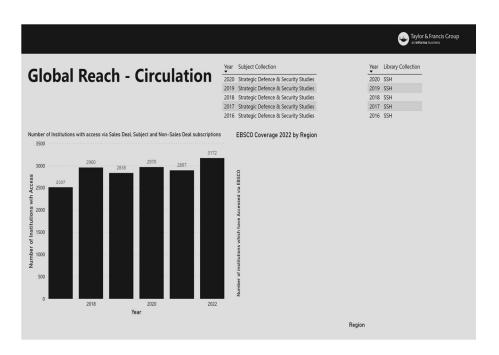
Journals

Strategic Analysis 2022-23

In the period under review, *Strategic Analysis* has maintained its position as the premier scholarly journal from India on strategic studies, area studies and International Relations that is internationally refereed, published and marketed. There are an increasing number of contributions that are being received from all over the country as well as from international scholars, academics and policy makers. The journal has continued its efforts to engage with the wider strategic community and in the period under review, has covered issues of strategic importance ranging from India's Stance on the 'Asian NATO': Between 'Status' and 'Security' Dilemmas; Decoding Pakistan's Cartographic Aggression Against India; How Can Missile Defences Affect Nuclear Deterrence? An Offence-Defence Theoretical Perspective; Taiwan's Quest for World Health Assembly Participation; The Comprehensive Safeguards Agreement for Verification of Undeclared Nuclear Material and Activities; the hydro-political behaviour of riparian countries in the Mekong River Basin (MRB) vis-à-vis India's attitude towards the Brahmaputra and upstream China; among others.

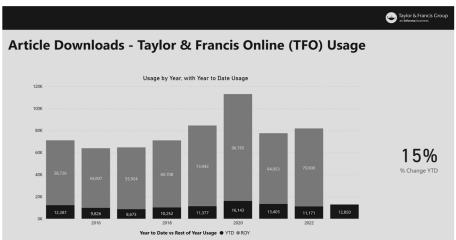
The journal continues to maintain strict quality checks and editorial control while assessing and approving submissions for publication. The publishing and marketing collaboration with Routledge (Taylor & Francis Group, UK) continues to prosper, garnering increasingly positive feedback globally. The journal published a Special Issue on "Asianism Retold" as the July-August 2022 issue (Vol. 46, Issue 4).

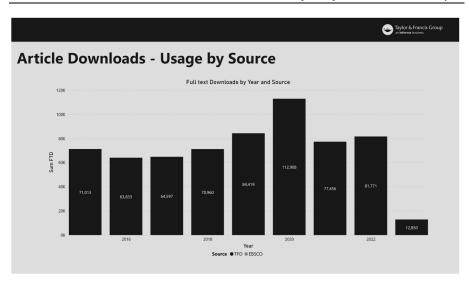




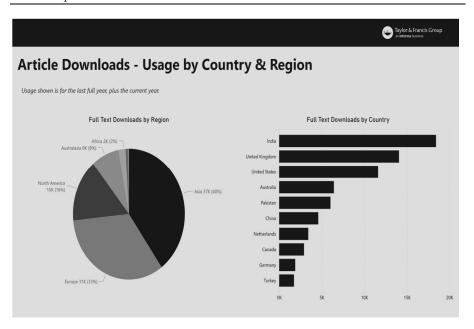
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Most Downloaded Articles in the Past 12 Months (fro				
Article Title	First Author	Volume & Issue		Number of Downloads
Impact of COVID-19 on the UN Sustainable Development Goals (SDGs)	Manuar Mukarram	Volume 44 Issue 3	No	338
A Russian Revisionist Strategy on the Rise?	Yiannos Charalambides	Volume 46 Issue 2	No	1634
Historicising the Birangona: Interrogating the Politics of Commemorating the Wartime Rape of 1971 in	Nayanika Mookherjee	N/A	Yes	152
COVID-19: Projecting the National Security Dimensions of Pandemics	Nwozor Agaptus	Volume 44 Issue 3	No	913
US-China Strategic Competition and Converging Middle Power Cooperation in the Indo- Pacific	Stephen R. Nagy	Volume 46 Issue 3	No	609
Revisiting the Discourse on Strategic Culture: An Assessment of the Conceptual Debates	V. Anand	Volume 44 Issue 3	No	573
Taliban and Al-Qaeda: The Unbreakable Relationship	Yaqoob-Ul- Hassan	Volume 46 Issue 2	No	506
SAARC COVID-19 Fund: Calibrating a Regional Response to the Pandemic	Sheikh Mujibur Rahman	Volume 44 Issue 3	No	478
Editor's Note	Smruti Pattanaik	N/A	No	240
Humanitarianism, National Security, and the Rohingya Refugee Policy of Bangladesh	A.S.M. Ali Ashraf	Volume 45 Issue 3	No	240
A Multi-level Approach to Vietnam Foreign Policy: From Security Preoccupation to Middle Power Role	Le Dinh Tinh	Volume 45 Issue 4	No	23
President Trump's â€~Maximum Pressure' Campaign and Iran's Endgame	Mohammed Nuruzzaman	Volume 44 Issue 6	No	23

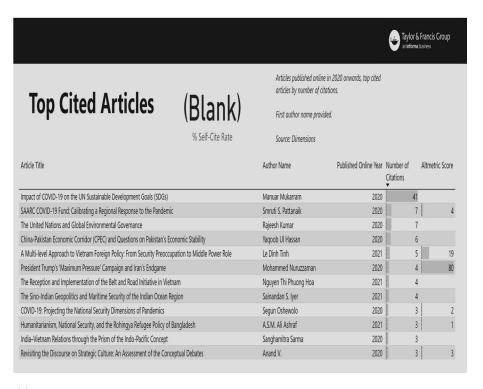
utions by Downloads (Past 12 Months)	
Institution Name	Total No of Downloads
Jawaharlal Nehru University	2479
King's College London	1250
Manohar Parrikar Institute for Defence Studies and Analyses	962
Australian National University	835
Universiteit Leiden / LUMC	650
American Public University System	601
Christ University	484
London School of Economics	483
University of New South Wales	455
UVA Universiteitsbibliotheek SZ (master)	448
Total	8647











'Mock' Impact Factor

- Total citations in 2021 to papers published in 2019 and 2020 = 66
- Total items **published** in 2019 and 2020 = **76**
- Estimated 2021 Impact Factor: 66 / 76 = 0.868
- This illustrative Impact Factor would place the Journal in Q4 of the POLITICAL SCIENCE Journal Citation Reports category and Q4 of the INTERNATIONAL RELATIONS category.

Journal of Defence Studies

The *Journal of Defence Studies (JDS)* is a peer-reviewed research journal with special focus on the core issues of defence, national security and strategy. Launched as an annual publication in 2007, *JDS* is now published as a quarterly. The journal seeks to encourage further research on the core issues of defence and has evolved as an important forum for deliberations and sharing of research findings and opinions of scholars working on defence-related issues, both within MP-IDSA and elsewhere. Each issue contains a mix of research articles, essays, topical commentaries, opinion pieces and book reviews. Special issues are also published periodically. Some important themes that have been covered in such issues include Management of Disasters and the Role of Armed Forces, the Sino-Indian War of 1962, Ethics and Morals in the Indian Armed Forces, the 1965 India–Pakistan War, Internal Security, the Kargil War of 1999, the 1971 India–Pakistan War, India's Strategic Culture, UN Peacekeeping Operations, and future of Military Unmanned Systems in India.

Two consecutive special issues titled "United Nations Peacekeeping Operations: Lessons, Trends and Future Prospects" and "Future of Military Unmanned Systems in India", were published, both of which were released by General Anil Chauhan, Chief of Defence Staff in December 2022. Both the special issues were received well by readers.

The **April–June 2022 (Vol. 16, No. 2)** issue featured insightful articles on Sino-Russian cooperation and competition in Central Asia; the relationship of Belarus and Russia, and the possible consequences and future trajectory of the relationship; and the importance and lethality of air power in the Indian context.

The July-September 2022 (Vol. 16, No. 3) issue was a special issue titled "United Nations Peacekeeping Operations: Lessons, Trends and Future Prospects". The issue dealt with different facets of UN Peacekeeping

Operations, from multi-dimensional peacekeeping with technology as a force multiplier, to the role of women in peacekeeping operations, and also covered India's contribution and continued participation in UN Peacekeeping, lessons learnt and the challenges ahead.

The October–December 2022 (Vol. 16, No. 4) issue was also a special issue on the theme, "Future of Military Unmanned Systems in India", with focus on the role of unmanned systems in future wars, global developments made in the field of UAVs, UGVs and MUS, their operational aspects, challenges in deployment and legal issues and the need for framing policy regulations and doctrines for optimal use of unmanned systems.

The January–March 2023 (Vol. 17, No. 1) issue featured articles on cyber force structures of major cyber powers, to understand how their militaries have conceptualised the cyber-environment; the possible Russian retaliation against Starlink which could lead to a space war and entangle the US directly in the Ukraine conflict; the civilisational asset of India and its potential for enhancing soft power; and the deployment of Central Armed Forces in the states of India.

The complete list of articles published in *JDS* during the year is available on the MP-IDSA website as back issues. These can be accessed at: https://idsa.in/journalofdefencestudies.

CBW Magazine

Two issues of the CBW Magazine were published during the year.

Books, Monographs, Occasional Papers, Policy Briefs and Issue Briefs

Four Books, five Monographs, two Occasional Papers, one Policy Briefs and 38 Issue Briefs, were authored/edited by MP-IDSA scholars during the year, as follows:-

Books

- 1. 1971 India-Pakistan War: 50 Years Later, Sujan Chinoy, Bipin Bakshi, Vivek Chadha (Eds.)
- 2. Pakistan's Security Dynamics and Nuclear Weapons, Shalini Chawla and Rajiv Nayan (Eds.)
- 3. The India-Israel Strategic Partnership: Contours, Opportunities and Challenges, S Samuel C Rajiv

4. India's Military Strategy: Countering Pakistan's Challenge, S. Kalyanaraman

Monographs

- 1. The India-Israel Defence and Security Partnership at 30, S Samuel C Rajiv
- 2. Central Asia: Key to Engaging China and Russia, Deepak Kumar
- 3. India's Role in Global Governance: Assessment of Engagement with Peacekeeping and Peacebuilding, Arpita Anant
- 4. China-Pakistan Ties and Kashmir: History and Geopolitics, Priyanka Singh
- 5. Japan's Defence Industrial Policy Reform: Debates and Implications for International Cooperation, Titli Basu

Occasional Papers

- 1. Prospects of Maritime Cooperation between India and Russia in Indian Ocean Region, Arctic and Russian Far East, Anurag Bisen
- 2. Role of Semiconductors in India's National Security, Akshat Upadhyay

News Digests

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. The Institute has been fulfilling the need of the Indian strategic community in this regard. The News Digests published by the Institute are as follows:

- 1) Africa Trends
- 2) Cyber Digest
- 3) Defence Newsletter
- 4) East Asia Military Monitor
- 5) Eurasia Digest
- 6) Insight Southeast Asia
- 7) Iran Digest
- 8) Jammu & Kashmir Digest
- 9) Japan Digest
- 10) Non-Traditional Security Digest
- 11) Pakistan News Digest
- 12) PoK News Digest

- 13) Strategic Digest
- 14) Sylloge on China
- 15) Sylloge on West Asia
- 16) Terror Tracker
- 17) West Asia Digest

Policy Briefs

1. India's G20 Presidency: Opportunity to Resume Engagement in the Arctic, Anurag Bisen, February 17, 2023

Issue Briefs

- 1. Unmanned Ground Vehicles: Global Developments and Future Battlefield, Sanur Sharma, 22 April 2022
- 2. India's Maritime Security: Five Concerns, Anurag Bisen, 18 May 2022
- 3. NATO's AI Push and Military Implications, Sanur Sharma, 24 May 2022
- 4. Prime Minister Modi's Europe Visit: An Analysis, Anandita Bhada, 30 May 2022
- 5. Far-Right Extremism in the West, Saman Ayesha Kidwai, 06 July 2022
- 6. Iran's Central Asia Policy Gains Momentum amid Russia-Ukraine War, Deepika Saraswat, 19 July 2022
- 7. Sri Lankan Economic Crisis and Rise of Left Politics: Implications for India, Smruti S. Pattanaik, 21 July 2022
- 8. Turkmenistan's Neutrality-Based Foreign Policy: Issues and Challenges, Jason Wahlang, 20 July 2022
- 9. Political Uncertainty in Sri Lanka: No End in Sight, Gulbin Sultana, 21 July 2022
- 10. US and EU Sanctions on Russian Defence Industry, S. Samuel C. Rajiv, 25 July 2022
- 11. Increased Drug Trade in Golden Triangle: Security Implications, Akash Sahu, 28 July 2022
- 12. US Drone Strike on Al-Zawahiri: Significance and Implications, Saman Ayesha Kidwai, 16 August 2022
- 13. Russia's New Maritime Doctrine, Anurag Bisen, 17 August 2022
- 14. Delegitimising China's Naval Presence in the Indian Ocean Region, Anurag Bisen, 30 August 2022

- 15. Export Controls on Advanced Technology Trade and the Russia-Ukraine Conflict, Rajiv Nayan, 30 August 2022
- 16. The Pacific Islands and Geopolitical Jostling: Can India Play a Stabilising Role?, Shruti Pandalai, Akash Sahu and Shruti Sharma, 2 September 2022
- 17. The Pacific Islands and Geopolitical Jostling: Can India Play a Stabilising Role?, Akash Sahu, 2 September 2022
- 18. I2U2: A New Template for Cross-Regional Cooperation, Muddassir Quamar, 5 September 2022
- 19. AI and National Security: Major Power Perspectives and Challenges, Sanur Sharma, 12 September 2022
- 20. Western Hydrocarbon Exodus and Arctic Boycott: Opportunities for India in Russia, Anurag Bisen, 15 September 2022
- 21. US National Strategy for the Arctic Region: An Assessment, Anurag Bisen, 14 October 2022
- 22. Prioritising Connectivity: Prime Minister Sheikh Hasina's Visit to India, Smruti S. Pattanaik, 14 October 2022
- 23. Understanding the PLA's Command and Leadership System, M S Prathibha, 17 October 2022
- 24. PLA Western Theatre Command Lays Stress on Joint Operations Capabilities, M.S. Prathibha, 2 November 2022
- 25. One Year of AUKUS: An Assessment of Progress and Challenges, Abhay K. Singh and R. Vignesh, 2 November 2022
- 26. Israel-Lebanon Maritime Boundary Agreement: An Assessment, Abhay K. Singh and S. Samuel C. Rajiv, 11 November 2022
- 27. Embedded Rivalry: Technology as an Arbiter in US-China Great Power Competition, Akshat Upadhyay, 22 November 2022
- 28. No Money for Terror: Challenges and Way Ahead, Vivek Chadha, 09
 December 2022
- 29. ADMM-Plus and India's Act East Policy, Abhay K. Singh and R. Vignesh, 16 December 2022
- 30. Two to Tango: Xi Jinping's Visit to Riyadh, Muddassir Quamar, 05 January 2023
- 31. Understanding China-Russia Cooperation in the Arctic, Uttam K. Sinha and Bipandeep Sharma, 10 January 2023
- 32. US-Saudi Tensions: Implications for the Petrodollar System, Adil Rasheed, 18 January 2023

- 33. Integrated Rocket Force: A Timely Idea, Akshat Upadhyay, 24 January, 2023
- 34. The UK's Leadership Transition in Context, Anandita Bhada, 03 February, 2023
- 35. Defence Budget 2023–24: Trend Analysis, Abhay K Singh and S. Samuel C. Rajiv, 17 February 2023
- 36. Gulf of Guinea Countries and Terrorism Threat, Sindhu Dinesh, 22 February 2023
- 37. Absorption of Emerging Technologies in Armed Forces, Akshat Upadhyay, 01 March 2023
- 38. Generative AI and Large Language Models: The AI Gold Rush, Sanur Sharma, 01 March 2023

Articles Published by MP-IDSA Scholars in Peer-Reviewed/Refereed MP-IDSA Publications

A total of 14 articles were published by MP-IDSA scholars in peer-reviewed/refereed MP-IDSA publications. The list is included in Appendix – B.

Commentaries Published by MP-IDSA Scholars in Peer-Reviewed/Refereed MP-IDSA Publications

Two Commentaries were published by MP-IDSA scholars in peer-reviewed/referred MP-IDSA publications. The list is included in Appendix – C.

Book Reviews/Review Essay/Strategic Essay Published by MP-IDSA Scholars in Peer-Reviewed/Refereed MP-IDSA Publications

A total of 13 Book Reviews/Review Essays/Strategic Essays were published by MP-IDSA scholars in Peer-Reviewed/Refereed MP-IDSA publications. The list is included in Appendix – D.

Articles and Chapters Published by MP-IDSA Scholars in MP-IDSA's Books/Reports

A total of four Articles and Chapters were published by MP-IDSA Scholars in MP-IDSA's Books/Reports. The list is included in Appendix – E.

Fellows Seminars by MP-IDSA Scholars

A total of two Fellows Seminars were held during the financial year. The list is included in Appendix – F.

Publications by Scholars (Books, Monographs, Policy Briefs, Issue Briefs, Occasional Papers, Articles, Commentaries, Book Reviews, Review Essays, Book Chapters, Web Commentaries and Articles, in various newspapers and magazines) during the year

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries in MP-IDSA Publications	Book Chapters in MP-IDSA Publications	Book Chapters in Outside Publications	Commentaries on MP-IDSA Website	Articles Published in Various Newspapers and Magazines
Director General											
Sujan R. Chinoy	-	02	-	-	1	-	01	-	03	-	24
Deputy Director General											
Bipin Bakshi	-	01	-	-	-	1	-	-	-		-
Asstt Director (Admin)											
Rajeev Aggarwal	-		1	-	1	1	-	,	-	1	19
Senior Fellow											
Ashok K. Behuria		-	-	-	-	-	01	-	02	1	-
Satyavrat Pagay	,	-	-	1	,	,	1	-	1	1	-
Uttam K. Sinha	1	01	-	1	02	1	01	-	03	1	11
Vivek Chadha	-	01	-	-	01	1	-	-	02		03
Research Fellow (SS)											
Abhay K. Singh	-		1	-	04	1	-	,	-	01	01
Rajneesh Singh	1	-	-	1	1	1		-	1	1	-
Smruti S. Pattanaik		-	-	-	02	-	-	01	01	1	18
Research Fellow											
A Karunakaran		-	-	-	-	-	-	01	-	1	-
Adil Rasheed	-		1	-	01	1	-	,	-	1	01
Akshat Upadhyay	1	-	-	1	03	01	01	-	1	01	04
Anurag Bisen	1	-	-	01	05	01	1	-	1	-	03
Arvind Khare	-	1	-	-	1	1	-	1	-	1	-
Cherian Samuel	1	-	-	1	1	1	02	-	1	01	-
D. P. K. Pillay		-			-	-	02	-	1	02	06

Deepak Kumar	-	-	01	-	-	-	-	-	-	-	-
Gurinder Pal Singh	-	-	-	-	-	-	-	-	-	-	-
Guriqbal Singh Gill	-	-	-	-	-	-	-	-	-	-	1
Manish Rana	-	1	-	-	-	-	-	,	-	-	-
Manoranjan Srivastava	-	1	-	-	-	1	-	1	-	-	-
Nihara R. Nayak	-	1	-	-	-	1	01	1	02	-	03
Om Prakash Das	-	-	-	-	-	-	-	-	-	01	-
Pradeep S. Gautam	-	-	-	-	-	-	01	-	-	-	-
Prasanta K. Pradhan	-	-	-	-	-	-	02	-	-	02	-
Prashant K. Singh	-	-	-	-	-	-	-	-	03	-	01
Pushpita Das	-	-	-	-	-	-	01	-	-	-	1
Ravinder Pal Singh	-	-	-	-	-	-	-	-	-	02	1
Shantanu Sinha	-	-	-	-	-	-	-	-	-	-	-
Vishal Chandra	-	-	-	-	-	-	-	-	-	-	-
Sr Research Associate											
Rajiv Nayan	-	-	-		01	-	01	-	-	02	01
Ruchita Beri	-	-	-	-	-	-	02	-	_	03	02
Sumita Kumar	-	-	-	-	-	-	-	-	-	-	-
Associate Fellow											
Anand Kumar	-	-	-	-	_	-	01	-	-	-	11
Arpita Anant	_	-	01	-	-	-	-	-	_	_	-
Deepika Saraswat	_	-	-	-	01	-	_	-	03	01	09
Gulbin Sultana	-	_	-	-	-	_	-	_	01	-	08
M.S. Prathibha	-	-	-	-	02	-	-	_	-	_	03
Muddassir Quamar	_	_	-	-	02	_	01	_	03	02	12
Priyanka Singh	-	-	01	-	-	-	01	-	-	-	12
Rajeesh Kumar	-	-	-	-	-	-	01	-	_	01	02
Rajorshi Roy	_	-	-	-	-	-	-	-	01	-	02
S. Samuel C. Rajiv	01	-	01	-	03	-	_	-	-	01	-
Sanur Sharma	-	_	-	-	04	-	01	-	-	-	01
Shruti Pandalai	-	_	-	-	01	-	01	-	_	01	04
Swasti Rao	-	_	-	-	-	-	-	_	10	02	26
Titli Basu	-	_	01	-	-	-	-	_	-	01	07
Research Analyst	-	_	01	<u> </u>	-	-	-	_	-	01	07
Akash Sahu	_	-	-	-	02	-	01	-	_	01	04
Anandita Bhada	-	_	-	-	02	-	-	_	_	02	-
Bipandeep Sharma	-	-	-	-	02	-	-	-	-	02	01
Jason Wahlang			+	-							
Jason Wahlang Jatin Kumar	-	-	-	-	01	-	-	-	-	02	04
	-	-	-	-	-	-	-	-	-		
Manzoor Ahmad Bhat	-	-	-	-	-	-	- 01	-	-	04	-
Mayuri Banerjee Niranjan C. Oak	-	-	+	-	1	-	01	-	- 01		- 01
,	-	-	-	-	-	-	-	-	01	03	01
Opangmeren Jamir	-	-	-	-	-	-	- 01	-	- 01	03	01
R. Vignesh	-	-	-	-	02	-	01	-	01	02	01
Saman Ayesha Kidwai	-	-	-	-	02	-	01	-	-	05	06
Sindhu Dinesh	-	-	-	-	01	-	02	-	-	02	01

Annexure VI

MP-IDSA LIBRARY

The MP-IDSA Library continues to be the primary source of information with a rich collection of **60,316** books and a number of CD-ROM databases. During **2022-23**, **188** new books were added to the library collection. **160** current journals in print and electronic/online versions, **19** National newspapers in print and one newspapers online were received.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library Holdings Database, i.e., the online catalogue, can be accessed through the internal LAN. MP-IDSA Library's Online Public Access Catalogue (OPAC) has also been uploaded on the internet and can be accessed by anyone. MP-IDSA scholars can reserve as well as indent books from their desks. The Library recorded **28,78,139** hits during the year under review for its online resources.

The Information Services Group (ISG) continues to provide Internet-based information services to MP-IDSA scholars and also to MP-IDSA members and officials in the government. **2,651** information service requests were attended to during the year.

The list of New Arrivals is being made available on MP-IDSA's website and is also mailed to individual scholars.

T1 ·	1.	•1 1	1
The important o	nline resources	accessible to	members are
The important o	illilic resources	accessible to	members are.

S. No.	Title
1.	Bulletin of the Atomic Scientists
2.	Chinese Journal of International Law
3.	Chinese Journal of International Politics
4.	Diplomat
5.	EIU Country Report (19), India, Indonesia, Iran, Iraq, Israel,
	Myanmar, Saudi Arabia, UAE, Vietnam, Bangladesh, China, Japan,
	Nepal, Bhutan, Mongolia, Pakistan, Russia, South Africa, Sri Lanka
6.	International Studies Quarterly + Foreign Policy Analysis +
	International Studies Perspective+ International Studies Review + Int.
	Political sociology + Journal of Global Security Studies
7.	Jane's Defence News Module
8.	JSTOR
9.	Security-Risks.com
10.	Financial Times (Online) Newspapers

In addition to maintaining the above resources, the Library provides the following services to the members:

- 1. Select Bibliographies on request
- 2. Books/ Articles Alert
- 3. Information on specific research topics
- 4. SDI (Selective Dissemination of Information Service)
- 5. Current Journal Contents
- 6. CAS (Current Awareness Service)
- 7. Reference Service
- 8. Referral Service

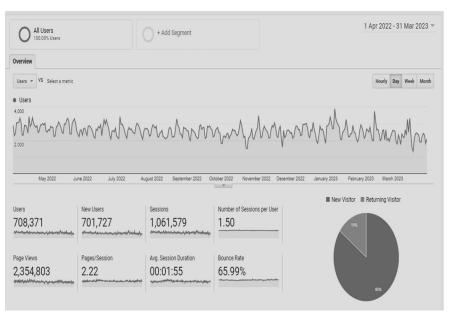
Annexure VII

MP-IDSA Website

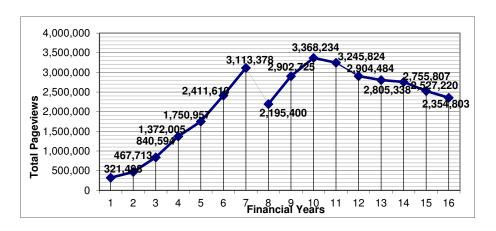
The MP-IDSA website (www.idsa.in) plays a vital role in accomplishing the Institute's mission of disseminating knowledge on defence and security-related issues. All MP-IDSA publications are posted on the website with 'Open Access'. The website has proved to be a valuable resource for scholars, analysts, armed forces, security agencies, government departments and ministries.

During 2022–23, the MP-IDSA website registered 5,49,454 views of website publications (Commentaries, Issue Briefs, Policy Briefs, Backgrounders and Special Features), 83,936 views of Books, 46,919 views of Monographs, and 21,210 views of Occasional Papers. A total of 2,354,803 page views and 708,371 visitors were recorded on the MP-IDSA website.

The chart below shows annual page views of the website:



Publication Updates of MP-IDSA Website



	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Commentaries	149	79	68	90	106	70
Issue Briefs	29	17	11	41	41	45
Policy Briefs	4	4	2	6	2	1
Backgrounders	6	2	1	2	4	4
Special Features	1	0	1	3	0	0
Books	5	8	5	11	8	4
Monographs	4	2	3	4	4	5
Occasional Papers	2	2	6	2	0	3
Strategic Analysis (BIMONTHLY)	6	6	6	6	6	6
Journal of Defence Studies (QUARTERLY)	4	4	4	4	4	4
CBW MAGAZINE (BIANNUAL)	2	2	2	2	2	1
AFRICA TRENDS (BIANNUAL)	2	2	2	1	1	3
	ı	News Dige	STS			
Cyber Digest	-	-	-	3	12	12
Defence Newsletter	-	-	-	-	-	10
East Asia Military Monitor	0	5	5	5	8	11
Eurasia Digest	-	-	-	-	6	11

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Insight Southeast	4	0	0	0	7	11
Asia	•	Ů	Ů	Ů	,	
Iran Digest	-	-	-	-	5	12
Jammu and						10
Kashmir Digest	ı	ı	ı		ı	
Japan Digest	1	1	3	12	12	12
Non-Traditional					3	6
Security Digest	ı	1	ı	-	3	
Pakistan News	10	10	12	13	12	11
Digest	10	10	12	13	12	
PoK News Digest	11	6	3	14	51	43
Strategic Digest	1	1	11	23	23	24
Sylloge on China	-	-	-	-	-	22
Sylloge on West				7	24	23
Asia	-	-	-	/	24	
Terror Tracker	-	-	-	2	12	12
West Asia Digest	-	-	-	-	12	12
West Asia Watch	1	5	6	7	0	0

- The <u>Ask an Expert</u> section was started on 10 June 2010. Till 31 March 2023, answers to more than 1023 questions had been posted. In 2022-23, answers to 48 questions were posted.
- MP-IDSA on Facebook: As on 16 March 2023, the MP-IDSA Facebook page had 21, 892 followers. Last year, on 05 May 2022, the page had 22,002 followers.
- MP-IDSA on Twitter: As on 16 March 2023, the MP-IDSA's Twitter page had 40,643 followers. Last year, on 20 May 2022, the page had 38,055 followers.
- MP-IDSA on YouTube: Videos of lectures/talks/conferences hosted by the Institute are posted on its YouTube channel. As on 16 March 2023, the channel received 1,93,969 views and had 31,159 subscribers.

GEOGRAPHICAL INFORMATION SYSTEM (GIS)

The primary goals of the GIS section are to create customized maps using geospatial techniques and to support MP-IDSA's research efforts with the aid of maps and other geospatial tools.

In order to create customized maps, different types of geospatial data and maps pertaining to the environmental, political, economic, social, cultural, and

security elements of numerous countries, particularly South Asia, the GIS section maintains a *Geo-Spatial Database*. The geographic data and information available in the database are stored at different levels of details for each country. Examples include: at international level, state/province level, district level. The geospatial database is routinely updated, and fresh data is frequently added for usage in the future.

Like PMGSY National GIS-Open Data pertaining to Habitation, Facilities, Roads and Proposals was released by the Ministry of Rural Development, published under India's Government Open Data License in 2022. Individual layers of data related to Habitation, Facilities, Roads and Proposals are available for 29 states and stored in the Geodatabase for further use.

Around 282 historical maps of South Asia (Topographic maps) produced by the Survey of India or the Survey of Pakistan, at scales of one inch per mile (1:63,360) or the modern metric scale of 1:50,000 were downloaded and compiled in our database. These maps cover the territory of present-day Pakistan, India, Nepal and Bangladesh and in general were produced during the 20th century.

The GIS section downloaded and updated India's Administrative Boundary Database at District Level for all the states of India and at Taluk Level for Himachal Pradesh, Punjab, Uttarakhand, Haryana, Delhi, Rajasthan, Uttar Pradesh, Bihar, Nagaland, Manipur, Mizoram, Tripura, Assam, West Bengal, Jharkhand, Odisha, Chhattisgarh, Madhya Pradesh, Gujarat, Maharashtra, Andhra Pradesh, Karnataka, Goa, Kerala, Tamil Nadu, Puducherry, Andaman and Nicobar and Telangana states, from the Survey of India online portal.

The section continued making customized maps during the year under review and updated the geo-spatial database with fresh geographic information provided or gathered from various public and governmental sources. Until March 2023, the GIS section created about 2514 customized maps, while 65 new maps were created between 1 April 2022 and 31 March 2023 at the request of research scholars using data from Google Earth, Google Maps, Survey of India topographic sheets, and other freely accessible online sources in accordance with their goals and needs. During the aforementioned period, the GIS section additionally earned Rs. 13,500/- in revenue by creating 14 maps on a fee-for-service basis for academics from other Institutes.

MP-IDSA scholars frequently use these maps for research, seminar presentations, project reports and publication needs.

Annexure VIII

TRAINING/ORIENTATION PROGRAMMES

MP-IDSA continued with its short-duration workshops/training capsules for civilian and military officials of the Government of India, in which the Institute's scholars as well as select external experts delivered lectures on a range of issues related to national, regional and international security. The following 12 training programmes were conducted during the year:

S. No.	Date	Event			
01	25-29 April 2022	Defence and Security Module Level II for			
		BSF DIGs			
02	19-20 May 2022	Training Capsule for ITBP Academy,			
		Mussoorie			
03	23 May-3 June 2022	Defence & Security Module Level I for BSF			
		Commandants			
04	30 June 2022	Half-day attachment of probationers of the			
		2021 batch (35 IFS OTs) and two			
		Bhutanese diplomats from Sushma Swaraj			
		Institute of Foreign Service (SSIFS)			
05	18-29 July 2022	Defence & Security Module Level I for BSF			
		Commandants			
06	25-26 July 2022	Training Capsule for Deputy Commandants			
		of ITBP			
07	29 August- 9 September	Defence and Security Module Level I for			
	2022	BSF Commandants			
08	05-06 September 2022	Training module for Defence Attaches			
		(Designate)			
09	26-27 September 2022	Training Capsule for ITBP Academy,			
		Mussoorie			
10	14-18 November 2022	Defence and Security Module Level II for			
		BSF Commandants			
11	21-25 November 2022	Training Capsule for ITBP Academy,			
		Mussoorie			
12	27 February-01 March	8 - 4			
	2023	Indirect Taxes and Customs (CBIC)			

Annexure IX

VISITING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Begun in 2007, the **Visiting Fellowship Programme** has been successful in attracting some of the best talent from across the world including some eminent scholars. In some instances, the Visiting Fellows also helped in capacity-building efforts towards quality research within MP-IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of successful alumni will enhance the Institute's visibility around the world and add value to its work in the coming years, besides acting as its brand ambassadors in their home institutions.

The MP-IDSA **Internship Programme** launched in 2009, has been successful in attracting young talent to MP-IDSA. These Interns made useful contributions to the success of MP-IDSA's projects. It is hoped that their time at MP-IDSA will help them better appreciate India's foreign and security policies. We expect these talented scholars to be future leaders in the domain of strategic affairs, who will also contribute to the work of the Institute in times to come.

LIST OF INTERNS 01 April 2022 to 31 March 2023

S.	Name	From	To	Centre	Name of
No.					Institution
1.	Ms. Richa Tokas	04.01.2021	12.05.2022	Defence	OP Jindal
				Economics &	Global
				Industry	University
2.	Mr Subhadip Mondal	01.12.2021	06.04.2022	West Asia	
3.	Ms Poorva Singh	02.03.2022	13.04.2022	Defence	
				Economics &	
				Industry	
4.	Mr Jay Desai	15.03.2022	31.05.2022	South Asia	
5.	Mr Stephen Koshy	15.03.2022		Nuclear & Arms	
	James			Control	
6.	Mr Viraj Mehrotra	01.04.2022	31.05.2022	Military Affairs	
7.	Ms Halima Z Ansari	08.04.2022		East Asia	
8.	Mr. Mukesh Kumar	16.11.2021	15.11.2022	Defence	Jawaharlal
				Economics &	Nehru
				Industry	University

S.	Name	From	То	Centre	Name of
No.					Institution
9.	Mr. Pintu Kumar	16.11.2021	15.02.2023	Non-Traditional	University of
	Mahla			Security	Rajasthan,
					Jaipur
10.	Ms. Richa Kumaria	02.05.2022	01.06.2023	Non-Traditional	London School
				Security	of Economics
11.	Ms. Bulbul Prakash	12.05.2022	18.11.2022	ALACUN	Jawaharlal
					Nehru
10	14 E 1 B	01.06.2022	20.0/.2022	T. A.	University
12.	Ms. Esha Banerji	01.06.2022	28.04.2023	East Asia	Savitri Bai
					Phule Pune
1.2	M T · · · Cl · l l	06.06.2022		T 10 1	University
13. 14.	Ms Tejusvi Shukla	06.06.2022	05 12 2022	Internal Security Nuclear & Arms	D 1: D
14.	Mr. Md. Aasi Ansari	06.06.2022	05.12.2022	Control	Pandit Deen Dayal
				Control	Petroleum
					University,
					Gandhi Nagar
15.	Ms Shruti Sharma	01.07.2022	30.08.2022	Southeast Asia &	Gandin Ivagai
1).	Wis Siliuti Silailia	01.07.2022	30.00.2022	Oceania	
16.	Mr Nikhil Banerjee	01.07.2022	31.08.2022	Southeast Asia &	
10.	The remain burier, ee	0110712022	31.00.2022	Oceania	
17.	Ms Vanrika Satyan	20.07.2022		East Asia	
18.	Mr Vaibhav K Singh	02.08.2022	10.08.2022	Counter	
				Terrorism	
19.	Mr. Shubham Thorat	16.08.2022	15.02.2023	South Asia	Puducherry
					Central
					University
20.	Ms. Priya Singh	02.09.2022	01.03.2023	West Asia	Jawaharlal
					Nehru
					University
21.	Mr. Om Ranjan	01.09.2022	30.11.2022	Military Affairs	Banaras Hindu
					University
22.	Mr. Nikhil Guvvadi	03.10.2022	31.05.2023	Counter	Central
				Terrorism	University of
2.	16 80 8 11	00.44.5555	20.40.505		Gujrat
23.	Mr. Biswarup Baidya	02.11.2022	28.12.2022	Strategic	Jadavpur
2 /) () () ()	01 12 2022	21.05.2022	Technologies	University
24.	Mr. Mohammed	01.12.2022	31.05.2023	Southeast Asia &	Jawaharlal
	Shoaib Raza			Oceania	Nehru
25) / A 1	01 12 2022	21.00.2022	D.C	University
25.	Mr. Aayush	01.12.2022	31.08.2023	Defence	OP Jindal
	Maniktaliya			Economics &	Global
				Industry	University

S.	Name	From	То	Centre	Name of
No.					Institution
26.	Mr. Rohit Sai	02.01.2023	28.02.2023	Military Affairs	Birla School of
	Stambamkadi				Law,
					Bhubaneshwar
27.	Mr. Shubham Rai	02.02.2023	24.03.2023	Southeast Asia &	Ambedkar
				Oceania	University
					Delhi
28.	Ms. Poorna Ghosh	01.03.2023	31.03.2023	Counter	Rashtriya
				Terrorism	Raksha
					University,
					Gandhi Nagar,
					Gujarat
29.	Mr. Abhishek Verma	01.03.3023	07.03.2023	Nuclear & Arms	Jawaharlal
				Control	Nehru
					University
30.	Mr. Harshit Sharma	01.03.2023	31.8.2023	West Asia	OP Jindal
					Global
					University

Through these programmes, the Institute hopes to contribute towards building a vibrant strategic community in the coming years.

Annexure X

LIST OF MoUs SIGNED BETWEEN MP-IDSA AND OTHER INSTITUTES (2022-2023)

The Institute signed MoUs with the following institutions during 2022-23:

(i) Institute of Strategic Research of the Ecole Militaire (IRSEM), Poland.

Annexure XI

K. Subrahmanyam Award

Based on a corpus of Rupees Six Lakhs donated by Mrs Swadesh Rana (former MP-IDSA scholar and Chief of UN Disarmament Division), the Executive Council had instituted an Award in honour of late Shri K. Subrahmanyam, the Institute's Director in its formative years and India's foremost strategic thinker. The Award carries a cash prize of Rupees One Lakh.

List of K. Subrahmanyam Awardees

S. No.	Name of the Scholar	Year
01	Ms Sudha Mahalingam, Member (Distribution), PNGRB	2007
02	Dr Ashok K. Behuria, Research Fellow, IDSA	2008
03	Dr Harsh V. Pant, Defence Studies Department, King's	2009
	College, London	
04	Dr Srikanth Kondapalli, Professor, JNU	2010
05	Prof Srinath Raghavan, Senior Fellow, Centre for Policy	2011
	Research	
06	Prof Kanti Bajpai, National University of Singapore	2012
07	Wg Cdr Ajey Lele, Research Fellow, IDSA	2013
08	Dr Manpreet Sethi, ICSSR Senior Fellow affiliated to the	2014
	Centre for Air Power Studies	
09	Shri Shishir Gupta, Executive Editor, Hindustan Times	2015

PRESIDENT'S EXCELLENCE AWARD FOR YOUNG MP-IDSA SCHOLARS

The MP-IDSA President's Award was introduced in 2009. This Award is conferred on MP-IDSA scholars for publication of research articles in peer-reviewed/refereed international journals. The Award carries a prize of Rs. 50,000/-. The scheme was revised in 2012-13 and again in February 2017. The Award is now conferred only on Associate Fellows and Research Analysts whose articles, published anywhere, are judged the best. The Award's name has been changed to "President's Excellence Award for Young MP-IDSA Scholars". Further, in June 2019 it was decided that the Award should not be given to the same scholar more than thrice during his/her whole tenure, with a view to benefit, encourage and motivate more young scholars to publish high quality work.

List of President's Award Winners

S.No.	Name of the Scholar	Year
1	Dr Namrata Goswami	2009
2	Dr Shanthie Mariet D'Souza	
3	Col. P.K. Gautam, Retd	2010
4	Dr Anand Kumar	
5	Dr Namrata Goswami	
6	Brig Harinder Singh	2011
7	Wg Cdr Ajey Lele	
8	Dr Anit Mukherjee	
9	Dr Laxman K. Behera	
10	Mr Joe Thomas Karackattu	
11	Dr Sarita Azad	
12	Dr Laxman K. Behera	2012
13	Mr S. Samuel C. Rajiv	2013
14	Mr S. Samuel C. Rajiv	2014
15	Ms Shruti Pandalai	2015
16	Dr Nihara Ranjan Nayak	2016
17	Dr Titli Basu	2016
18	Mr S. Samuel C. Rajiv	2017
19	Dr Prasanta Kumar Pradhan	2020

Annexure XII

Y.B. Chavan Memorial Lecture

S.No.	Date	Speaker	Topic
1	22 November	Prof Sunil Khilnani	The Great Power Game:
	2010		India in the New World
2	30 November	Prof Kanti Bajpai	India and China: Can the
	2011		Giants of Asia Cooperate?
3	26 November	Ambassador Kanwal Sibal	India's Foreign Policy:
	2012		Future Challenges
4	26 November	Adm Arun Prakash, Retd	Maritime Security of India:
	2013		Future Challenges
5	03 December	Dr Madhav Godbole	Securing India's Borders –
	2014		The Way Ahead
6	07 December	Shri A.K. Gupta	Make in India: The Way
	2015		Ahead for Indigenous
			Defence Production in India
7	28 November	Shri Shyam Saran	Decline of Internationalism
	2016		
8	28	Shri Sanjay Mitra	Power Trading and National
	November2017		Security
9	28 November	General Bipin Rawat,	Addressing the Challenges of
	2018	PVSM, UYSM, AVSM,	Hybrid Conflict in the 21st
		YSM,SM VSM, ADC	Century
10	17 December	Admiral Sunil Lanba,	India's Security Interests in
	2019	PVSM, AVSM, Retd.,	the Indo-Pacific
		former Chief of Naval Staff	
		and Chairman, National	
		Maritime Foundation	
		(NMF), New Delhi	
11	03 December	Dr. Ajay Kumar, Defence	India's Defence Policy:
	2020	Secretary, Ministry of	Challenges and Contours
		Defence	
12	26 November	General Bipin Rawat PVSM,	Restructuring of the Indian
	2021	UYSM, AVSM, YSM, SM,	Armed Forces: The Way
		SM, ADC, Chief of Defence Staff	Ahead
13	12 December	Gen Anil Chauhan, PVSM,	Transforming the Armed
	2022	UYSM, AVSM, SM, VSM,	Forces Through Technology,
		Chief of Defence Staff	Restructuring and
			Aatmanirbharta

Appendix - A

Staff in Position

(As on 31 March 2023)

1. Director General 1 2. Deputy Director General 1 3. Assistant Director 1 4. Senior Fellow 3 5. Consultant 3 6. Research Fellow (Selection Scale) 3 7. Research Fellow 9 8. Senior Research Associate 3 9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer 1 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Eate Manager 1 <th>S. No.</th> <th>Name of the Post</th> <th>In Position</th>	S. No.	Name of the Post	In Position
3. Assistant Director 1 4. Senior Fellow 3 5. Consultant 3 6. Research Fellow (Selection Scale) 3 7. Research Fellow 9 8. Senior Research Associate 3 9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (JDS & Website) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 2 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28.	1.	Director General	1
4. Senior Fellow 3 5. Consultant 3 6. Research Fellow (Selection Scale) 3 7. Research Fellow 9 8. Senior Research Associate 3 9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 2 21. Special Assistant (Accounts) 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1	2.	Deputy Director General	1
5. Consultant 3 6. Research Fellow (Selection Scale) 3 7. Research Fellow 9 8. Senior Research Associate 3 9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant (Accounts) 1 21. Special Assistant Eate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Secti	3.	Assistant Director	1
6. Research Fellow (Selection Scale) 3 7. Research Fellow 9 8. Senior Research Associate 3 9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant<	4.	Senior Fellow	3
7. Research Fellow 9 8. Senior Research Associate 3 9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1	5.	Consultant	3
8. Senior Research Associate 3 9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) -	6.	Research Fellow (Selection Scale)	3
9. Associate Fellow 11 10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) - 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1	7.	Research Fellow	9
10. Research Analyst 17 11. Librarian-Cum-Information Officer - 12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant (Accounts) 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) - 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations	8.	Senior Research Associate	3
11. Librarian-Cum-Information Officer 12. Estate Manager 13. Accounts Officer 14. Manager Outreach & Communications 15. Associate Editor (SA) 16. Associate Editor (JDS & Website) 17. Section Officer 18. Junior Accounts Officer 19. Assistant (Accounts) 20. Junior Assistant (Accounts) 21. Special Assistant 22. Assistant Estate Manager 23. Assistant Caretaker 24. Senior Library Assistant 25. Assistant Section Officer 26. Admin Assistant 27. Webmaster 28. Technical Officer (GIS) 29. Technical Assistant (GIS) 30. Assistant (Confidential Assistant) 31. Programme & Media Relations Executive (PMRE) 32. DTP Assistant 33. DTP Junior Assistant 1 DTP Junior Assistant 1 Accounts Officer 1 Accounts Officer (GIS) 1 Assistant (Confidential Assistant) 1 Assistant (Confidential Assistant) 1 Assistant (Confidential Assistant) 1 Assistant (Confidential Assistant)	9.	Associate Fellow	11
12. Estate Manager - 13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant (Accounts) 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Junior Assistant - 33. DTP Junior Ass	10.	Research Analyst	17
13. Accounts Officer 1 14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive	11.	Librarian-Cum-Information Officer	-
14. Manager Outreach & Communications 1 15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant (Accounts) 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	12.	Estate Manager	-
15. Associate Editor (SA) 1 16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant (Accounts) 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	13.	Accounts Officer	1
16. Associate Editor (JDS & Website) 1 17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	14.	Manager Outreach & Communications	1
17. Section Officer 1 18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	15.	Associate Editor (SA)	1
18. Junior Accounts Officer - 19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	16.	Associate Editor (JDS & Website)	1
19. Assistant (Accounts) 2 20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	17.	Section Officer	1
20. Junior Assistant (Accounts) 1 21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	18.	Junior Accounts Officer	-
21. Special Assistant 1 22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	19.	Assistant (Accounts)	2
22. Assistant Estate Manager 1 23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	20.	Junior Assistant (Accounts)	1
23. Assistant Caretaker 1 24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	21.	Special Assistant	1
24. Senior Library Assistant 5 25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	22.	Assistant Estate Manager	1
25. Assistant Section Officer 1 26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	23.	Assistant Caretaker	1
26. Admin Assistant 1 27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	24.	Senior Library Assistant	5
27. Webmaster 1 28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	25.	Assistant Section Officer	1
28. Technical Officer (GIS) 1 29. Technical Assistant (GIS) - 30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	26.	Admin Assistant	1
29. Technical Assistant (GIS) 30. Assistant (Confidential Assistant) 31. Programme & Media Relations Executive (PMRE) 32. DTP Assistant 33. DTP Junior Assistant 1 34. Network Executive	27.	Webmaster	1
30. Assistant (Confidential Assistant) 1 31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	28.	Technical Officer (GIS)	1
31. Programme & Media Relations Executive (PMRE) 1 32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	29.	Technical Assistant (GIS)	-
32. DTP Assistant - 33. DTP Junior Assistant 1 34. Network Executive 1	30.	Assistant (Confidential Assistant)	1
33. DTP Junior Assistant 1 34. Network Executive 1	31.	Programme & Media Relations Executive (PMRE)	1
34. Network Executive 1	32.	DTP Assistant	-
	33.	DTP Junior Assistant	1
35. Receptionist -	34.	Network Executive	1
	35.	Receptionist	-

S. No.	Name of the Post	In Position
36.	Senior Secretariat Assistant	2
37.	Junior Secretariat Assistant	4
38.	Library Executive	1
39.	Project Helper	6
40.	Staff Car Driver	2
41.	Housekeeping Assistant	1
42.	MTS	2
	TOTAL	94

Appendix - B

ARTICLES PUBLISHED BY MP-IDSA SCHOLARS IN PEER-REVIEWED/REFEREED MP-IDSA PUBLICATIONS

STRATEGIC ANALYSIS

- 1. Md Muddassir Quamar, "Saudi Arabia's Strategic Partnership with the United States: Fraying at the Margins?", Vol. 46, Issue 3, May-June 2022
- 2. Prashant Kumar Pradhan, "GCC at Crossroads: Challenges Amidst Unrest in the Arab World", Vol. 46, Issue 3, May-June 2022
- 3. Pradeep Singh Gautam, "Sufi-Barelvis, Blasphemy and Radicalization: A Critical Analysis", Vol. 46, Issue 5, September-October 2022
- 4. Pushpita Das, "Challenges to the Development of the Northeast through the Act East Policy", Vol. 46, Issue 5, September-October 2022

JOURNAL OF DEFENCE STUDIES

- 1. Prasanta Kumar Pradhan, "Four Decades of UNIFIL: Mandates, Contributions", Vol. 16, No. 3, July-September 2022
- 2. Anand Kumar, "Bangladeshi Women in UN Peacekeeping: A Case Study", Vol. 16, No. 3, July-September 2022
- 3. D.P.K. Pillay, "Against All Odds: The Forgotten Tales of Independent India's Tryst with Peacekeeping, Vol. 16, No. 3, July-September 2022
- 4. Ruchita Beri, "India and UN Peacekeeping in Africa: An Assessment", Vol. 16, No. 3, July-September 2022
- 5. Rajeesh Kumar, "Technology and Peacekeeping: Can India Become a Technology-Contributing Country", Vol. 16, No. 3, July-September 2022

- 6. A. Karunakaran, "Maintenance Ecosystem of Small Unmanned Aircraft System (sUAS) in Military Aviation", Vol16, No. 4, October-December 2022
- 7. Akshat Upadhayay, "Counter UAS Technologies for India: A Prognosis", Vol16, No. 4, October-December 2022
- 8. Rajiv Nayan, "Nuclear Mission of Drones", Vol. 16, No. 4, October-December 2022
- 9. Sanur Sharma, "Global Developments in Sea-based Unmanned Crafts", Vol. 16, No. 4, October-December 2022
- 10. Cherian Samuel, "Militaries in Cyberspace: Approaches, Expectations and Outcomes", Vol. 17, No. 1, January-March 2023

Appendix - C

COMMENTARIES PUBLISHED BY MP-IDSA SCHOLARS IN PEER-REVIEWED/REFEREED MP-IDSA PUBLICATIONS

JOURNAL OF DEFENCE STUDIES

- 1. Krutika Patil, "Drone Warfare: History, Evolution and Future", Vol. 16, No. 4, October-December 2022.
- 2. Sujan R. Chinoy, "Celebrating the Journey of the Indian Armed Forces and the Way Forward", Vol. 17, No. 1, January-March 2023.

Appendix - D

BOOK REVIEW/REVIEW ESSAY/STRATEGIC ESSAY PUBLISHED BY MP-IDSA SCHOLARS IN PEER-REVIEWED/REFEREED MP-IDSA PUBLICATIONS

STRATEGIC ANALYSIS

- 1. Nihara R. Nayak, "Kathmandu Dilemma: Resetting India-Nepal Ties by Ranjit Rae", Vol. 46, No. 3, May-June 2022.
- 2. D.P.K. Pillay, "Contested Lands: India, China and the Boundary Dispute, by Maroof Raza", Vol. 46, No. 3, May-June 2022.
- 3. Sindhu Dinesh, "Salafism and Political Order in Africa, by Sebastian Elischer", Vol.46, No. 3, May-June 2022.

- 4. Akash Sahu, "Eastwards Ho? India's Relations with the Indo-Pacific, by E. Sridharan", Vol.46, No. 5, September-October 2022.
- 5. Saman Ayesha Kidwai, "Balochistan: In the Crosshairs of History, by Sandhya Jain", Vol. 46, No. 5, September-October 2022.
- 6. Ruchita Beri, "India–Africa Relations: Changing Horizons, by Rajiv Bhatia", Routledge, New York, Vol. 46, No. 6, November-December 2022.
- 7. Priyanka Singh, "Independent Kashmir: An Incomplete Aspiration", by Christopher Snedden, Manchester University Press, Manchester, November 2022, Vol. 46, No. 6, November-December 2022.
- 8. Mayuri Banerjee, "Debating the Past: Nehru, China and Lessons from 1962 War", Vol. 46, No. 6, November-December 2022.
- 9. Adil Rasheed, "Deep State Continuum in Pakistan and Implications for India, by Jyoti M. Pathania", Vol. 47, No. 1, January-February 2023.

JOURNAL OF DEFENCE STUDIES

- 1. Cherian Samuel, "Review of John Arquilla, Bitskrieg: The New Challenge of Cyber Warfare, Polity Press, 2021; Nicole Perlroth, This is How They Tell me the World Ends: The Cyber Weapons Arms Race, Bloomsbury Publishing, 2021; and Ben Buchanan, The Hacker and the State: Cyber Attacks and the New Normal of Geopolitics, Harvard University Press, 2020, Vol. 16, No. 2, April-June 2022.
- 2. R. Vignesh, Regulating the Use of Force by United Nations Peace Support Operations: Balancing Promises and Outcomes, by Charuka Ekanayake, Vol. 16, No. 3, July-September 2022.

Appendix - E

ARTICLES AND CHAPTERS PUBLISHED BY MP-IDSA SCHOLARS IN MP-IDSA'S BOOKS/REPORTS

- 1. Ashok Behuria, "Did Pakistan Learn from its Bangladesh Experience?", in Sujan Chinoy, Bipin Bakshi, Vivek Chadha (Eds.), 1971 India-Pakistan War: 50 Years Later Pentagon Press LLP.
- 2. Smruti S. Pattanaik, "Shaping the World Opinion: Media, War Reporting and Radio Broadcasting during the 1971 War of Liberation",

- in Sujan Chinoy, Bipin Bakshi, Vivek Chadha (Eds.), 1971 India-Pakistan War: 50 Years Later – Pentagon Press LLP.
- 3. Shruti Pandalai, "50 Years after 1971: State Narratives, People and Politics in the Subcontinent", in Sujan Chinoy, Bipin Bakshi, Vivek Chadha (Eds.), 1971 India-Pakistan War: 50 Years Later Pentagon Press LLP.

Appendix - F

FELLOWS SEMINARS

The following **two** Fellows Seminars were presented by MP-IDSA Scholars/Visiting Fellows during the period under review.

S.	Date	Name of the Scholar	Торіс
No.			
01	7 February	Dr. Swasti Rao	The Geopolitics of Europe's Quest
	2023		for Energy Security: Significant
			Achievements amid Myriad
			Challenges
02	20 March 2023	Dr. Rajeesh Kumar	Indian and Chinese Approaches to
			the United Nations Peacekeeping in
			Africa

Audit and Financial Statements

Raj Har Gopal & Co.

(Chartered Accountants)

Office: 412, Ansal Bhawan, 16 K.G. Marg, New Delhi - 110001
Mobile: +91-8909161993 ⊠: gzbrajhargopal@gmail.com

INDEPENDENT AUDITORS' REPORT

To,
The Members,
Manohar Parrikar Institute for Defence Studies and
Analyses,1, Development Enclave, Rao Tularam Marg,
Delhi Cantt., New Delhi -110010

Report on the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of Manohar Parrikar Institute for Defence Studies and Analyses, ("The Institute"), which comprises the Balance Sheet as at March 31, 2023, the statement of Income and Expenditure for the year the ended and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the accompanying financial statements are prepared an all material aspects, so required and give a true and fair view in conformity with the accounting principles generally accepted in India

- i. In the case of the Balance Sheet, the state of the Institute's affairs as at March 31, 2023,
- ii. In the case of the Income and Expenditure Account of the Deficit, (Excess of Expenditure over Income) for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the standards on auditing (SAs) as issued by The Chartered Accountants of India. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Statements section of our report. We are independent of the association in accordance with the code of ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

- The accounts of various parties are subject to reconciliation, their confirmations and consequent adjustments. (Refer Note no.2,3&4 of Notes to accounts);
- No items of Fixed Assets contain identification number for proper control, location and verification and
- It has been found that some vouchers contains same numbering i.e duplicacy of youchers has been noticed.

However, our opinion is not modified in respect of above matters.

Responsibility of Management for the Standalone Financial Statements

The Institute's management is responsible for preparation of these financial statements that give a true and fair view of the financial position, financial performance of the association, in accordance with the accounting principles generally accepted Accounting principles in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provision of the applicable law for safeguarding of the assets of the Institute and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Institute or to cease operations, or has no realistic alternative but to do so.

The management of association are also responsible for overseeing the institute's financial reporting process.

Auditors' Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on Other Legal and Regulatory Requirements

We further report that:

- 1. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of audit;
- 2. In our opinion, proper books of account have been kept by the Institute so far as appears from our examination of those books and
- 3. The Balance Sheet and Statement of Income and Expenditure comply with the Indian generally accepted accounting principles.

FOR RAJ HAR GOPAL & CO.

Chartered Accountants

(Firm Registration No.)

Khushboo Agarwal

Partner

M. No. 427475 Place: Delhi Date: 18/09/23

UDIN: 23427475 BGXUPS 3613

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

BALANCE SHEET AS AT 31st MARCH, 2023

	Schedule	As at	As at
		31.03.2023	31.03.2022
		Rs.	Rs.
SOURCES			
Assets Fund	1	16,92,92,300	16,35,39,111
General Fund	2	2,69,45,489	19,29,60,007
Project Grant	3	34,79,447	53,40,186
Grant-in-Aid (New Campus)	4	5,18,25,920	5,18,25,920
Corpus Fund			
- K Subrahmanyam Award		15,00,000	15,00,000
- Y B Chavan Memorial Lecture		10,00,000	10,00,000
TOTAL		25,40,43,156	41,61,65,224
APPLICATION			
Fixed Assets	5	16,92,92,300	16,35,39,111
Capital Work in Progress		5,18,25,920	5,18,25,920
Capital Work in Progress (Coolin	g Tower)	12,26,610	7 <u>~</u>
Net Current Assets	6	3,16,98,326	20,08,00,193
TOTAL		25,40,43,156	41,61,65,224

NOTES ON ACCOUNTS

11

Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date : 8 Sep, 2023

(Minal Yadav)

(Co Rajeev Agarwal (Retd)

(Amb Sujan R Chinoy)

Place: New Delhi

Accounts Officer

Assistant Director (Admin)

Director General

Date : 1 8 Sep, 2023 Place : New Delhi

UDIN: 23 42747589XUPS 3613

(Khushboo Agarwal)
Partner
M. No. 427475

AS PER REPORT OF EVEN DATE FOR Raj Har Gopal & Co. CHARTERED ACCOUNTANTS

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES INCOME & EXPENDITURE ACCOUNT

FO	R THE YEAR ENDED 31st	MARCH, 2023	Heating and the control of the contr
		Year Ended	Year Ended
		31.03.2023	31.03.2022
	Schedule	Rs.	Rs.
INCOME			
Grant - In -Aid	7	22,93,88,668	20,03,34,330
Sale of Publications		1,29,898	1,20,829
Membership Subscriptions		3,10,203	5,24,119
Special Subscriptions		6,000	10,500
Miscellaneous Income	8	1,04,56,883	1,31,76,157
Prior Period Adjustment	12		-
TOT	TAL _	24,02,91,652	21,41,65,935
EXPENDITURE			
Pay & Allowances	9	12,50,48,740	11,79,95,933
Pension Payment		2,09,72,884	1,89,49,946
Retirement & Other Benefits		1,68,83,238	90,60,998
Operational /Administrative Expenses	10	4,26,97,838	3,95,76,039
Printing & Publications		35,55,883	25,19,267
Subscription for Library Periodicals		1,20,79,932	1,17,18,821
Seminar Expenses		51,68,181	6,11,852
MoD- Studies		-	50,000
Prior Period Adjustment		3,14,389	4,59,862
Depreciation	_	1,44,48,341	1,29,98,774
		24,11,69,426	21,39,41,492
Surplus/Defecit transferred to General Fund		(8,77,774)	2,24,443
NOTES ON ACCOUNTS	11	N	
Significant Accounting	0	1)	
Policies & Schedules 1 to 11	.N.	100 - CI	Si- 1/1
form an integral part of the Accounts	MIAM -	WIN	MUL

(Minal Yadav)

Accounts Officer

Date : |8 Sep, 2023

Date : |6 Sep, 2023

Place: New Delhi

UDIN: 23427475BGX UPS3613

AS PER REPORT OF EVEN DATE FOR Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAI FRN:002074N

(Amb Sujan R Chinoy)

Director General

(Khushboo Agarwal) Partner M. No. 427475

(Col Rajeev Agarwal (Retd)

Assistant Director (Admin)

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2023

SCHEDULE - 1		As at 31.03.2023		As at 31.03.2022
ASSETS FUND		(Rs.)		(Rs.)
Opening Balance Add:		16,35,39,111		16,04,14,118
Assets Purchased out of Recurring Grant (Schedule - 7)		2,02,11,332		1,62,65,670
Less: Assets Disposed off(Schedule 5)	9,802	18,37,50,443	1,41,903	17,66,79,788
Depreciation for the year	1,44,48,341	1,44,58,143	1,29,98,774	1,31,40,677
		16,92,92,300		16,35,39,111
SCHEDULE - 2				As at 31.03.2022 (Rs.)
GENERAL FUND Opening Balance	19,29,60,007			17,95,94,887
40. Taganan - 2004 10	40 300			
Less: Refund of PAO MoD, New Delhi	17,95,94,887	1,33,65,120		
Add: Depreciation for the year (transferred from Assets Fund A/c)		1,44,48,341		1,29,98,774
				1,41,903
Assets Disposed off		9,802		and the second second
Surplus Transferred from Income & expenditure A/c		(8,77,774)		2,24,443
expenditure A/C		2,69,45,489		19,29,60,007

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2023

SCHEDULE - 3

PROJECT GRANTS

S.No.	Name of the Donor	Project Name	Balance as on 01.04.2022 Rs.	Recd. During the Year / Adjustment Rs.	Total as on 31.03.2023 Rs.	Utilised during the year Rs.	Unutilised Bal. as on 31.03.2023 Rs.
1	ICSSR	Major Themes in Central Asia's Policy & Diplomacy byProf Nirmala Joshi	379		379		379
2	NSCS	Project for Policy Research on Cyber Security	36,05,968	90,410	36,96,378	9,31,613	27,64,765
3	ICSSR	South Asian Regionalism Revisted: Primacy of Politics by Prof P S Ghosh	(2,24,000)	•	(2,24,000)	-	(2,24,000)
4	MEA	Project on Pakistan with special focus on Baluchistan/Pok Project	2,03,333	35,81,483	37,84,816	37,84,816	-
5	мна	Policy Research Papers	3,81,680	8,683	3,90,363	1,81,662	2,08,701
6	MEA	Project on Bangladesh	2,10,249		2,10,249	67,749	1,42,500
7	NEC	Documentation of Dispute between Stares NER	5,71,490	15,612	5,87,102		5,87,102
8	MoD	IDS-Information Research Project	5,91,087	17,47,495	23,38,582	23,38,582	•
		TOTAL	53,40,186	54,43,683	1,07,83,869	73,04,422	34,79,447



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2023

SCHEDULE - 4	As at	As at
GRANT - IN - AID (NEW CAMPUS)	31.03.2023	31.03.2022
GRANT - IN - AID (NEW CAPIFOS)	(Rs.)	(Rs.)
Opening Balance	5,18,25,920	5,18,25,920
	5.18.25.920	5.18.25.920

17Am

MANOHAR PARRIMAR - INSTITUTE FOR DEFENCE STUDIES AND ANALYSES SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2023

				GROSS BLOCK				DEPRECIATION	TION		NET BLOCK	5
	Rate of	Cost as at	Addin	Additions	Less: Sale/	Cost as	Total	ě	Adjustment	Total up to	As at	As at
ITEMS	Depreciati	01.04.2022	More than 180 Days	Less than 180 Days	Adjustments	at 31,03,2023	01.04.2022	the Year		31.03.2022	31.03.2023	31.03.2022
		Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	ź	Rs.	RS.	Rs.
urniture & Fixtures	10%	3,46,21,080	1,67,560	8,17,155	•	3,56,05,795	2,61,85,130	9,01,209		2,70,86,339	85,19,456	84,35,950
ibrary Books/Maps	%0	4,92,62,426	25,486	1,33,231		4,94,21,143			•	•	4,94,21,143	4,92,62,426
ir Conditioners & Coolers	15%	4,82,17,042	75,762	•	82,217	4,82,10,587	4,10,51,551	10,84,718	72,415	4,20,63,854	61,46,733	71,65,491
cerox Machine	15%	7,40,840	,		,	7,40,840	3,71,798	55,356		4,27,154	3,13,686	3,69,042
ranking Machine	15%	2,98,364				2,98,364	1,36,858	24,226		1,61,084	1,37,280	1,61,506
Sectronic Equipment	15%	1,50,18,847	6,324	88,56,274		2,38,81,445	62,82,634	19,75,601		82,58,235	1,56,23,210	87,36,213
PABA / Intercom System	15%	26,28,068				26,28,068	23,15,379	46,903	•	23,62,282	2,65,786	3,12,689
dicro Filming	15%	2,98,322			•	2,98,322	2,98,115	31		2,98,146	176	207
Computers	40%	2,67,73,883	11,500	75,79,367		3,43,64,750	2,50,93,525	21,92,617	-	2,72,86,142	70,78,608	16,80,358
ire Fighting Equipment	15%	1,31,06,702	•	1,26,256		1,32,32,958	1,16,81,045	2,23,318	•	1,19,04,363	13,28,595	14,25,657
ax Machine	15%	1,06,636				1,06,636	73,736	4,935		78,671	27,965	32,900
ehicles (Car)	15%	18,31,416		•	•	18,31,416	13,71,856	68,934		14,40,790	3,90,626	4,59,560
D G Set	15%	1,61,75,633	•			1,61,75,633	1,49,32,650	1,86,447	•	1,51,19,097	10,56,536	12,42,983
Colour Copier -cum Printer	15%	8,21,040		i		8,21,040	7,87,034	5,101		7,92,135	28,905	34,006
inders-System	15%	1,11,263		•	•	1,11,263	1,04,559	1,006		1,05,565	2,698	6,704
Document Cutter(Shred-14)	15%	17,422	•	23,500		40,922	11,933	2,586		14,519	26,403	5,489
Oil Lamp	15%	4,332	•			4,332	3,983	52		4,035	297	349
inen & Furnishing	10%	16,51,308		•		16,51,308	9,71,835	67,947	•	10,39,782	6,11,526	6,79,473
Digital SLR Camera	25%	1,80,000				1,80,000	1,65,226	3,694	•	1,68,920	11,080	14,774
Sdr	15%	15,58,754		87,674		16,46,428	10,30,541	82,808		11,16,349	5,30,079	5,28,213
Water Purifier	15%	71,010		•		71,010	56,953	2,109		59,062	11,948	14,057
amination Machine	15%	22,098		1	•	22,098	12,860	1,386		14,246	7,852	9,238
Water Cooler	15%	2,28,176	•	•	,	2,28,176	1,34,559	14,043	,	1,48,602	79,574	93,617
Motor Cycle	15%	76,585				A 76,585	16,370	9,032	,	25,402	51,183	60,215

				GROSS BLOCK				DEPRECIATION	ATION		NET BLOCK	OCK
	Rate of	Cost as at	Additions		Less: Sale/	Cost as	Total	For	Adjustment	Total up to	As at	Asat
88011	Depreciati	01.04.2022	More than 180 Days	Less than 180 Days	Adjustments	at 31.03.2023	01.04.2022	the Year		31.03.2021	31.03.60.5	21.00.00.0
	1	Rs.	Rs.	Rs.	RS.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
SIS Mapping Software	25%	9,46,677			,	9,46,677	8,22,973	30,926	,	8,53,899	92,778	1,23,704
Wireless Solution (Library)	15%	4,95,948			•	4,95,948	4,26,665	10,392		4,37,057	58,891	69,283
CCTV	15%	25,54,899			•	25,54,899	12,11,196	2,01,555	•	14,12,751	11,42,148	13,43,703
dulti Play System (Arihant)	10%	3,61,920	i			3,61,920	2,48,346	11,357		2,59,703	1,02,217	1,13,574
rojector	15%	1,45,589		•	•	1,45,589	1,21,225	3,655		1,24,880	20,709	24,364
Sym Equipment	15%	5,00,675				5,00,675	3,84,403	17,441		4,01,844	98,831	1,16,272
Printer (Barcode Printer)	15%	2,75,105				2,75,105	1,03,248	25,779	•	1,29,027	1,46,078	1,71,857
rinter (GIS)	15%	1,65,775	ì		•	1,65,775	1,28,654	895'5	•	1,34,222	31,553	37,121
emporary Structure office (STA)	9%0	3,38,816	•		,	3,38,816	3,38,816		,	3,38,816	•	
Vater Dispenser	15%	1,05,112		1		1,05,112	30,371	11,211	•	41,582	63,530	74,741
Solar Water Heating System	40%	4,41,785			•	4,41,785	4,41,778	3	•	4,41,781	7	7
Sony Handy Camera	25%	39,700			•	39,700	33,384	1,579	•	34,963	4,737	6,316
Buildings (Admin & Library)	10%	19,17,51,989	•	i		19,17,51,989	15,39,99,019	37,75,297	•	15,77,74,316	3,39,77,673	3,77,52,970
Buildings (Residential)	2%	7,73,88,144	•			7,73,88,144	4,38,99,921	16,74,411	٠	4,55,74,332	3,18,13,812	3,34,88,223
xternal Electrification Pitting	15%	2,52,59,156		•		2,52,59,156	2,32,17,455	3,06,255		2,35,23,710	17,35,446	20,41,701
Arboriculture & Landscaping Works	%0	37,47,376		,		37,47,376	37,47,376	•	•	37,47,376	٠	•
IFTS-Omega	15%	62,40,598	•	10,26,600		72,67,198	52,48,388	2,25,827		54,74,215	17,92,983	9,92,210
JPTS-OTIS	15%	96,55,471				96,55,471	84,84,243	1,75,684	•	86,59,927	9,95,544	11,71,228
JFTS-SERVICE	15%	2,00,000	•	•	1	2,00,000	6,00,431	14,935		6,15,366	84,634	695'66
30 Plant	15%	7,99,622	•	,		7,99,622	5,99,682	29,991	•	6,29,673	1,69,949	1,99,940
Nater Tank (1000 Ltr.)	15%	1,44,974	23,000			1,67,974	477,774	13,530	•	91,304	76,670	67,200
Gas Cylender Bank	15%	44,809	•	٠	r	44,809	32,599	1,832		34,431	10,378	12,210



				GROSS BLOCK				DEPRECIATION	NOIL		NET BLOCK	оск
97.52	Rate of	Cost as at	Addit	Additions	Less: Sale/	Cost as	Total	For	Adjustment	Total up to	As at	As at
	Depreciati	01.04.2022	More than 180 Days	Less than 180 Days	Adjustments	at 31.03.2023	01.04.2022	the Year		31.03.2022	31.03.2023	31.03.2022
The state of the s		Rs.	Rs.	RS.	Rs.	Rs.	RS.	Rs.	Rs.	Rs.	Rs.	Rs.
DATA NETWORK & SOUND SYSTEM	15%	1,22,41,989		į.		1,22,41,989	1,12,45,650	1,49,451		1,13,95,101	8,46,888	9,96,339
Solar PV System	40%	35,02,200	*	.,	,	35,02,200	25,52,169	3,80,012	•	29,32,181	5,70,019	9,50,031
Air Purifier	15%	56,100			•	26,100	23,946	4,823		28,769	27,331	32,154
Water Tank(Plastic) 1500Ltr	15%	21,470			r	21,470	11,944	1,429	•	13,373	8,097	9,526
Photostat Machine (Canon)	15%	3,87,159			ř	3,87,159	1,67,227	32,990	*	2,00,217	1,86,942	2,19,932
Infrared Thermometer (Human Body Temp Tester)	15%	32,679				32,679	10,571	3,316	•	13,887	18,792	22,108
Binding Machine	15%	10,500				10,500	2,245	1,238	•	3,483	7,017	8,255
Plasma Display 65 Inch	15%	4,52,511	· ·		٠	4,52,511	1,25,572	49,041	٠	1,74,613	2,77,898	3,26,939
Biometric Attendance Machine	15%	20,060	•		•	20,060	2,257	2,670		4,927	15,133	17,803
DG Shed	10%	19,84,406	47,200		v	20,31,606	99,220	1,93,239		2,92,459	17,39,147	18,85,186
Hand Sanitizer Machine	15%	21,431	ř			21,431	1,607	2,974		4,581	16,850	19,824
LED TV	15%	1,27,000	9	3,33,200		4,60,200	9,525	42,611		52,136	4,08,064	1,17,475
Nebulizer	15%	2,240		3. 5 78		2,240	336	286	•	622	1,618	1,904
Photostat Machine (Konica)	15%	3,14,060	•		e	3,14,060	23,555	43,576		67,131	2,46,929	2,90,505
PVC Cutter Machine	15%	4,130	N-90	•		4,130	310	573		883	3,247	3,820
Telephone Instrument	15%	•	14,745	,	•	14,745	•	2,212	•	2,212	12,533	
Mobile garbage Container	15%			24,500	18	24,500		1,838		1,838	22,662	•
Water Tank (Plastic)- 500 LTR	15%			2,000		2,000		525		\$25	6,475	٠
Fountain	10%			5,24,999	74	5,24,999	•	26,250	•	26,250	4,98,749	,
Technical Store	10%		•	2,99,999	3 1	2,99,999		15,000	•	15,000	2,84,999	
Cooling Tower												
TOTAL		55,51,03,322	3,71,577	1,98,39,755	82,217	57,52,32,437	39,15,64,211 1,44,48,341	1,44,48,341	72,415	40,59,40,137	16,92,92,300	16,35,39,111



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2023

		As at	As a
SCH	IEDULE - 6	31.03.2023	31.03.202
NET	CURRENT ASSETS	(Rs.)	(Rs.
۸.	Current Assets		
	Cash at Bank (SBI) -223 (Including Interest accrued of Rs.1125/-) and (Previous year Rs.2369)	25,35,543	64,66,144
	Cash at Bank (Union Bank of India) -4746 (Including interest accrues of Rs.1,14,358/- for the year) and (Rs.3,71,900/- for the previous year)	1,42,141	2,42,02,969
	IDSA Sponsored Project Fund (SBI)-50755	5,87,102	5,71,490
	IDSA Sponsored Project Fund (Union Bank of India - 4747) (Including interest accrues of Rs.6,513/- for the year) and (Rs.13,251/- for the previous year)	10,64,411	4,61,435
	Cash at Bank (SBI Shankar Vihar Branch-6799) (Including interest accrues of Rs.11,451/- for the year)	92,73,445	141
	Cash at Bank (SBI Shankar Vihar Branch (Project A/c)) (Including interest accrues of Rs.3,288/- for the year)	1,66,76,139	-
	Deposit with Bank (Including interest accrued of Rs.3,21,302/- for the year)	39,68,737	16,85,08,312
	Stamps In Hand	2,33,230	2,95,398
	Stamps in Franking Machine	10,211	-
	Staff Advances For :		
	Advance T.A.	12,983	21,428
	Advance LTC	-	4,200
	Advances to Suppliers :		
	DGS&D	4,331	4,33
	CPWD	75,078	75,078
	Others	18,56,101	27,35,132
	Security Deposits	4,85,700	4,93,700
	Claims Recoverable	8,83,622	15,41,082
	TDS Recoverable	2,15,941	1,94,040
	Prepaid Expenses	1,19,23,564	96,68,483
	Total of (A)	4,99,48,279	21,52,43,222
В.	Less : Current Liabilities		
	Salary Payable	15,245	15,24
	Other Liabilities	1,43,90,748	1,12,70,99
	Stale Cheque	23,589	58,589
	Secutiy Deposit Payable	26,18,086	23,32,55
	GST Payable	4,10,628	2,89,00
	TDS Payable	6,51,265	2,55,46
	G P fund Payable	1,40,392	2,21,18
	Total of (B)	1,82,49,953	1,44,43,029
	SPECIAL SECURITION	3,16,98,326	20,08,00,193
	Net Current Assets (A - B)	3,10,30,320	20,00,00,132



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2023

SCHEDULE - 7	ST CHILDREN STONE	Year Ended		Year Ended
GRANT - IN - AID		31.03.2023 (Rs.)		31.03.2022 (Rs.)
Grant received from the Ministry of				
Defence	24,96,00,000		21,66,00,000	
LESS:			(6 2) 1/2	
Unspent -Amount refunded to MoD		24,96,00,000	-	21,66,00,000
<u>LESS:</u> Transferred to Assets Funds A/c (as per Schedule -1)		2,02,11,332		1,62,65,670
		22,93,88,668	7.00 Ca	20,03,34,330
SCHEDULE - 8		Year Ended		Year Ended
		31.03.2023		31.03.2022
		(Rs.)		(Rs.)
MISCELLANEOUS INCOME				
Hiring Charges / Licence Fee (STA)		2,51,095.00		1,85,972
Bank Interest		67,30,406.00		92,07,193
Royalty on Books				58,893
Royalty on Journals		15,41,578.00		12,20,939
Profit on Sale of Fixed Assets		PEG		
Other Income		19,33,804.00		25,03,160
		1,04,56,883.00		1,31,76,157
SCHEDULE -9		Year Ended		Year Ended
,		31.03.2023		31.03.2022
		(Rs.)		(Rs.)
SALARIES & ALLOWANCES				
Pay & Allowances		11,33,81,676		10,64,21,733
Contribution to Provident Fund		1,01,23,206		99,05,823
LTC Expenses		6,16,326		3,93,255
Mediclaim Policy provided to Employees		4,29,045		7,88,671
Inspection Charges (CPF)		4,98,487		4,86,451
Inspection charges (CPF)		12,50,48,740	* • • • • • • • • • • • • • • • • • • •	11,79,95,933



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2023

SCHEDULE -10		Year Ended		Year Ended
Grand Burner of the control of the c		31.03.2023		31.03.2022
OPERATIONAL/ADMINISTRATIVE EXPS.		(Rs.)		(Rs.)
Hiring of Vehicles		28,034		45,003
Repairs & Maintenance		3,60,98,169		3,42,98,867
Photostat Expenses				-
Telephone Expenses		3,50,020		4,93,496
Payment to Auditors				
Audit Fee	47,200		21830	
Income Tax Matters	= /		12390	
Certification Fee	-	47,200 _	5900	40,120
Bank Charges		57,773		11,600
AGM/EGM/Foundation Day Exp		19,039		93,080
Postage		1,33,692		1,30,470
Stationery		7,18,470		4,29,812
Conveyance Expenses		52,524		61,524
Guests Hospitality Expenses		21,221		19,145
Insurance Premium		1,13,982		1,43,155
Vehicle Expenses		5,72,228		4,61,047
Miscellaneous Expenses		28,12,070		15,02,888
Lease Rent (Land)		1		1
Overtime Allowance (Car Drivers)		-		2
Loss on Sale of Fixed Assets		6,802		1,14,903
Expenses (STA)		16,66,613		17,30,928
	(I	4,26,97,838		3,95,76,039

Manohar Parrikar Institute for Defence Studies and Analyses

SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2023

Schedule 11:- Significant Accounting Policies and Notes to Accounts

A Accounting Policies

- 1 The Accounts are prepared on accrual basis except specifically provided otherwise.
- 2 Gratuity, Leave Encashment and Other Retirement Benefits are being accounted for on cash basis at the time of actual payment.
- 3 Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books.
- 4 Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
- 5 Subscription received from Members and Life membership fee received is considered as income for the year in which it is received.
- 6 Grant-in-Aid pertaining to allied services at MP-IDSA New Campus is kept as such in the liabilities, pending receipt of details of expenditure from DRDO.

B Notes to Accounts

- 1. The construction of MP-IDSA Campus was carried out by DRDO as "Deposit Works". The physical possession of New Campus was taken over in February 2007 but the proper handing over and taking over (including of all the assets) was finalized in 2013-14. DRDO was paid the total amount of Rs 45.66 Crores (Rs 41.21 Crores for construction and Rs 4.45 Crores for allied works) as "Deposit Works". DRDO has already rendered the account for the construction cost which was accounted for accordingly in Books of Accounts during the financial year 2013-2014. As regards the allied works assigned to DRDO and paid Rs 4.45 Crores, a withdrawal for an amount of Rs 44,05,123/- was made from DRDO till 31/03/2014 for some allied works which was carried out by the Institute itself and accordingly was incorporated in respective head of accounts during the year 2013-2014. DRDO submitted the final account during 2019-20 for the expenditure incurred by them against the remaining amount together with refund of unspent amount of Rs.24.42 lakhs but the details furnished was incomplete and DRDO was asked to provide the full details (i.e. head wise expenditure) to enable us to incorporate the expenditure accordingly and charge depreciation on asset items for the previous years from the date of its purchase/commission in MP-IDSA. Non Capitalization of work in progress and consequently depreciation since the date of capital expenditure will be transferred.
- An amount of Rs 18 lakhs was paid to Garrison Engineers towards Deposit Works during the year 2019 for second cable of 11 KV supply from Shankar Vihar feeder. The completion

- certificate is yet to be received. The details of expenditure along with the refund if any shall be incorporated subject to adjustment on receiving the completion certificate. Further
- MP IDSA has been receiving financial support for organizing various conferences from MEA from time to time. An amount of Rs 2,75,805/75 stands credit in MEA A/c. The same shall be adjusted during FY 2023-24.
- Receivables and payables from/to various parties, carried over from previous years, are to be
 reconciled, subject to confirmation. Previous year figures have been regrouped / rearranged
 wherever considered necessary.
- 5. The total accumulated receipts since inception till 31st March,2021 lying under the head "General Fund" as per annual accounts, for Rs.17.96 crores, has been deposited in the Govt Treasury/Consolidated Fund Of India on 21.02.2023, as per directions of the Ministry of Defence.
- 6. The Institute is maintaining GPF Account for its regular employees and their Contribution to GPF has been deposited regularly by the Institute in a separate Bank account maintained with State Bank of India, Main Branch, New Delhi. The balance in this account has not been considered in the Institute's Balance Sheet. Accordingly, the investment of General Provident Fund money carried out from time to time has also been kept separately and not considered in MP-IDSA's Balance Sheet. The details of balance in said account and the amount invested as on 31.03.2023 (including interest accrued on FDs) is as under:

			(Amount in Rs)
-	Balance with SBI, Main Branch		
	SB Account No. 11084242317		4, 23,021.61
-	Central Government Securities (RBI Bonds)		93,600.00
-	Fixed Deposit with SBI, Shankar Vihar		
	A/c No-41780353767		60,00,000.00
	A/c No-41780360297		60,00,000.00
	A/c No-41780357604		60,00,000.00
	A/c No-41780368026		50,00,000.00
	A/c No-41780370523		14,00,000.00
	Interest Earned & Accrued on Fixed Deposits		34,951.00
		Total Investment	2,49,51,572.61

Against the above said investment, the liability of GP Fund (including interest) payable to the employees covered under the scheme as on 31.03.2023 amounted to **Rs 2,64,55,281.65/-.** The shortfall of Rs 15,03,709/04 shall be accounted for to GPF Account in the FY-2023-24.

7. Further, as regards the PF contribution in respect of contract employees covered under the EPF and MP Act 1952, the employees contribution together with Institute's share has been deposited regularly with the office of EPFO on line.

- 8. MP-IDSA was sanctioned an amount of Rs 24,96,00,000/- as Grant-in-Aid for the financial year 2022-23. Out of the said amount of Rs.24,96,00,000/-, an amount of Rs.2,02,11,332/- has been utilized for acquisition of fixed assets and the remaining amount of Rs. 22,93,88,668/- is recognized as Income in the Income & Expenditure Account.
- Grants received and expenses incurred for a specific project is knocked off and project wise net balance outstanding at the year-end has been shown under project grant account (Schedule No. 3) in Balance Sheet.
- 10. Liability for the pension in case of non-receipt of Life Certificate has not been provided in Books. The claim for the same if any will be accounted for during the year of claim by the Pensioner.

11. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date: 18/09/23

(Minal Yadav) Accounts Officer

Col. Rajeev Agarwal (Retd)
Assistant Director (Admin)

Director General

AS PER OUR REPORT OF EVEN DATE

FOR RAJ HAR GOPAL & CO.

CHARTERED ACCOUNTANTS

SCAI FRN - 002074N

Chartered Accountant O

CA KHUSHBOO AGARWAL

(PARTNER) Ng.KI- 427475

GFR 12 – A

[(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23

In respect of non-recurring Grant sanctioned by NSCS in connection with project entitled "Policy Research on Cyber Security Issues".

- 1. Name of the Organization: Manohar Parrikar Institute for Defence Studies and Analyses
- 2. Whether recurring or non-recurring grants: Non-Recurring Grant

Grants position at the beginning of the Financial year

(Amount in Rupees)

b. Cash in Hand/Bankc. Unadjusted advances

36,05,968/-NIL

Total

36,05,968/-

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Govern- ment	Grant rece	eived during	g the year	Total Available funds (1+2- 3+4)	Expendit ure incurred	Closing Balances (5-6)
1	2	3		4		5	6	7
			Sanction No.	Date (ii)	Amount (iii)			
36,05,968	90,410	NIL			NIL	36,96,378	9,31,613	27,64,765

Component wise utilization of grants:

Grant-in-aid- General		Grant-in- aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	9,31,613	
Head of Expenditure Amou	unt			
Payment of Honorarium to the staff engaged for the Project.	9,31,613			
Total	9.31,613	MAC		9,31,613



5. Details of grants position (as on 31.03.2023)

(i) Cash in Hand/Bank (unspent Balance against Grant)

(ii) Unadjusted Advances (against opening Balances)

Rs 27,64,765/-NIL

Total

Rs 27,64,765/-

- 6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:
- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (Name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed.
 N.A
- (viii) The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A.
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A

Date: 18 Sept, 2023 Place: New Delhi

(Minal Yadav) Accounts Officer (Coll Rajeev Agarwal (Retd)) Assistant Director (Admin) (Amb Sujan R. Chinoy) Director General

Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAI FRN: 002074N

Date: 18th Sept, 2023

(Khushboo Agarwal) Partner

M.No. 427475 UDIN: 2342747586XUPV5323

GFR 12 – A

[(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23 (01.04.2022 to 31.03.2023)

In respect of non-recurring Grant sanctioned by MEA in connection with the project entitled "Pakistan News Digest"

- 1. Name of the Organization: Manohar Parrikar Institute for Defence Studies and Analyses
- 2. Whether recurring or non-recurring grants: Non-Recurring Grant
- 4. Grants position at the beginning of the Financial year (In Rupees)

(i) Cash in Hand/Bank

3,333-00

(ii) Unadjusted advances Nil

(iii) Total

3.333-00

Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned thereon	deposite		eived during	the year	Total Available funds (1+2- 3+4)	Expenditure incurred	Closing Balances (5-6)
1	2	3		4		5	6	7
3,333.00	*	*	Sanction No.	Date (ii)	Amount (iii)			
			No.F(ii)12(28) 2021	20.04.2022	10,35,000.00	20,62,456.00	20,62,456.00	Nil
			No.F(ii)12(51) 2022 Less: Unspent grant refunded vide cheque		8,14,639.00			
			number 075005	12.05.2022	3,333.00			
			Add: Receipt	27.03.2023	2,12,817.00			
				Total	20,59,123.00			

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Head of Expenditure	NA	NA	
Salary/ Remuneration to Research staff for the project			17,93,440.00
Institutional Overheads			2,69,016.00
Total-Rs.		^	



Details of grants position (as on 31.03.2023)

(i) Cash inHand/Bank (against Grant received from MEA)
(ii) Unadjusted Advances (against opening Balances)
Nil
Total
NIL

Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme quidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under... (Name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure I duly enclosed. N.A.
- (viii) The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A.

(ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A)

Date: Sep, 2023 Place: New Delhi (Minal Yadav) Accounts Officer Col. Rajeev Agarwal) (Retd.) Assistant Director (Admin)

(Amb Sujan R Chinoy

Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAI FRN: 002074N

Date: MSep, 2023 Place: New Delhi (Khushboo Agarwal) Partner M. No. 427475

HDIN:

234274758GX UBB 9510

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[(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23 (01.04.2022 to 31.03.2023)

In respect of non-recurring Grant sanctioned by MEA in connection with the project entitled POK

- 1. Name of the Organization: Manohar Parrikar Institute for Defence Studies and Analyses
- 2. Whether recurring or non-recurring grants: Non-Recurring Grant

3. Grants position at the beginning of the Financial year (In Rupees)

(i) Cash in Hand/Bank

2,00,000.00

(ii) Unadjusted advances

Nil

(iii) Total 2,00,000.00

Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at SI. No. 3 (iii)]	Interest Earned thereon	Interest deposite d back to the Govern- ment	Grant rec	eived during	the year	Total Available funds (1+2- 3+4)	Expenditure incurred	Closing Balanc es (5- 6)
1	2	3	4 5		5 6			
			Sanction No.	Date (ii)	Amount (iii)			
2,00,000.00	# 15 NGC 15	*	No.F(ii)12(28) 2022 No.F(ii)12(51) 2022 Less: Unspent grant refunded vide cheque number 075005 dated 12.05.2022		8,50,000.00 6,69,027.00 2,00,000.00		15,19,027.00	Nil

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Head of Expenditure	NA	NA	
Salary/ Remuneration to Research staff for the project (one Associate Fellow and one Research Assistant)			15,19,027.00
Total			15,19,027.00

^{*} The Interest earned on the amount is lying in the savings bank account and the same along with the interest earned

Details of grants position (as on 31.03.2023)

(i) Cash inHand/Bank (against Grant received from MEA)

(ii) Unadjusted Advances (against opening Balances)

Nil

Total

Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme quidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under... (Name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. N.A.
- (viii) The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A.

(ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A)

Date: Sep, 2023 Place: New Delhi

Date : Sep, 2023

Place: New Delhi

(Minal Yadav) Accounts Officer (Col. Rajeev Agarwal) (Retd.) Assistant Director (Admin) (Amb Sujan R Chinoy) Director General

Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAJ FRN: 002074N

(Khushboo Agarwal)

Partner M. No. 427475

UDIN: 23427475 BGXUPY

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GFR 12 - A [(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23

In respect of non-recurring Grant sanctioned by MHA in connection with project entitled "Preparation of Policy Research Papers".

- 1. Name of the Organization: Manohar Parrikar Institute for Defence Studies and Analyses
- Whether recurring or non-recurring grants: <u>Non-Recurring Grant</u>

3. Grants position at the beginning of the Financial year

(Amount in Rupees)

a. Cash in Hand/Bank

c. Total

3,81,680/-

b. Unadjusted advances

NIL 3,81,680/-

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at SI. No. 3 (iii)]	on Grant received	Interest deposited back to the Govern- ment	Grant re	Grant received during the year		Total Available funds (1+2- 3+4)	Expenditur e incurred	Closing Balances (5- 6)
1	2	3				5	6	7
			Sanction No.	Date (ii)	Amount (iii)		200000 900	
3,81,680/-	8,683/-	NIL	=	-	NIL	3,90,363/-	1,81,662/-	2,08,701/-

Component wise utilization of grants:

Grant-in-aid– Gene	eral	Grant-in- aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	1,81,662/-	
Head of Expenditure	Amount			
Field Visit	1,81,662/-			
Total	1,81,662/-			1,81,662/-

5. Details of grants position (as on 31.03.2023)

(i) Cash in Hand/Bank (unspent Balance against Grant)

(ii) Unadjusted Advances (against opening Balances)

Total

Rs 2,08,701/-NIL

Rs 2,08,701/-



- Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:
- The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure - I duly enclosed. N.A
- (viii) The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure -II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A

Sept. 2023

Place: New Delhi

(Minal Yadav) Accounts Officer (Col. Rajeev Agarwal (Retd)) Assistant Director (Admin)

Chartered

(Amb Sujan R Chinoy)

Director General

Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAI FRN: 002074N

Date: 18 0 2023 Place: New Delhi (Khushboo Agarwal) Partner M. No. 427475

UDIN:

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234274758GXUP21326

GFR 12 – A [(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23

In respect of non-recurring Grant sanctioned by Ministry of Development of North Eastern Region in Connection with the Project entitled

"Documentation of Disputes between States of NER"

- 1. Name of the Organization: Manohar Parrikar Institute for Defence Studies and Analyses
- 2. Whether recurring or non-recurring grants: Non-Recurring Grant

Grants position at the beginning of the Financial year

(Amount in Rupees)

(i) Cash in Hand/Bank

5,71,490/-

(ii) Unadjusted advances (iii) Total NIL 5,71,490/-

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Earned on Grant	Interest deposite d back to the Govern- ment		Grant received during the year			Expenditur e incurred	Closing Balances (5- 6)
1	2	3	CONTRACTOR OF THE PROPERTY OF	4	2009/04	5	6	7
		*	Sanction No.	Date (ii)	Amount (iii)			
5,71,490/-	15,612/-	0				5,87,102/-	NIL	5,87,102/-

Component wise utilization of grants:

Grant-in-aid- General	Grant-in- aid Salary	Grant-in-aid creation of capital assets	Total
Head of Expenditure Amount	. NA	NA	NIL
Video Conferencing Equipment			
Total			NIL

5. Details of grants position (as on 31.03.2023)

(i) Cash in Hand/Bank (unspent Balance)

(ii) Unadjusted Advances

(iii) Total

5,87,102.00

__NIL

5,87,102.00

- 6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:
- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under.....(Name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed.
 N.A
- (viii) The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A

Date: 18 Sept, 2023 Place: New Delhi

(Minal Yadav) Accounts Officer (Col Rajeev Agarwal (Retd)) Assistant Director (Admin)

awa

(Amb Sujan R Chinoy Director General

Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAI FRN:002074N

Date: 18 2023 Place: New Delhi

Partner M. No. 427475 UDIN: 23427475BGX UPX 5211

(Khushboo Agarwal)

GFR 12 – A [(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23

In respect of non-recurring Grant sanctioned by HQ IDS in connection with project entitled "Information Research Project".

- 1. Name of the Organization: Manohar Parrikar Institute for Defence Studies and Analyses
- 2. Whether recurring or non-recurring grants: Non-Recurring Grant
- Grants position at the beginning of the Financial year

(Amount in Rupees)

a. Cash in Hand/Bank

5,91,087/-NIL

b. Unadjusted advancesc. Total

NIL 5,91,087/-

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at SI. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Govern- ment	Grant received during the year		Total Available funds (1+2- 3+4)	Expenditure incurred	Closing Balances (5-6)	
1	2	2 3 4			5	6	7	
			Sanction No. (i)	Date (ii)	Amount (iii)			
5,91,087/-	0/-	NIL		25-05-22	5,37,185/-	2,33,85,82/-	2,33,85,82/-	0/-
				26-07-22	5,37,185/-			
				22-11-22	5,37,185/-			
				21-02-23	1,35,940/-			

Component wise utilization of grants:

Grant-in-aid- General	Grant-in- aid Salary	Grant-in-aid creation of capital assets 1,05,016/-	Total	
Details of Expenditure	NA		2,33,85,82/-	
Head of Expenditure Amo	ount			
Payment of Honorarium to the staff engaged for the Project.	19,29,753/-			
Overhead	2,41,911/-			
Laptop & External SSD for the Project	1,05,016/-			
Misc. Expenses	61,902/-			
Total	2,33,85,82/-			2,33,85,82/-

5. Details of grants position (as on 31.03.2023)

(i) Cash in Hand/Bank (unspent Balance against Grant)

(ii) Unadjusted Advances (against opening Balances)

Total

Rs 0/-NIL Rs 0/-

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- 6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:
- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (Name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure I duly enclosed.
 N.A
- (viii)The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A.
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A

Date: 18 Sept, 2023 Place: New Delhi (Minal Yadav) Accounts Officer (Col. Rajeev Agarwal (Retd)) Assistant Director (Admin) (Amb Sujan R Chinoy) Director General

Date: 8 09 2023 Place: New Delhi Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAI FRN: 002074N

> (Khushboo Agarwal) Partner M. No. 427475

UDIN: 23427475BGX UPW

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GFR 12 - A [(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23

(For the Grant in Aid received from MoD) in respect of recurring GRANTS-IN-AID

- 1. Name of the Organisation: Manohar Parrikar Institute for Defence Studies and Analyses
- 2. Whether recurring or non-recurring grants: Recurring Grants

3. Grants position at the beginning of the Financial year

(Rupees in Lakhs)

(i) Cash inHand/Bank

NIL

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

(ii) Unadjusted advances

Rs. 31.83 (18.00+3.51+10.32)

(iii) Total

Rs. 31.83

PO(Def)

Unspent Balances of Grants received years [figure as at SI. No. 3 (iii)]	Interest Earned thereon	Interest deposited back to the Govern- ment	Grant rece	Grant received during the year			Expenditure incurred	Balances (5-6)
1	2	3		4		5	6	7
			Sanction No.	Date (ii)	Amount (iii)			
31.83	*	*	6/1/2021/ PO(Def) 6/1/2021/ PO(Def)	01.04.2022 20.07.2022	696.00 600.00	2527.83	2509.80	18.03
			6/1/2021/ PO(Def)	31.10.2022	800.00			
			6/1/2021/	16.02.2023	400.00			

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total	
Recurring Expenditure of IDSA	NA	NA	2509.80	
Head of Expenditure	Amount			
Salary & Allowance & Other Benefits/Pension	1649.20			
Minor Works (including Maintenance)	321.50			
Library Expenses	139.80			
Publication Expenses	37.32			
Information Technology	13.92			
Other Expenditure (Operational & Administrative Expenses)	79.79			TOTAL TOTAL
Project & Research Expenses	49.86			
Assets & Other Non-Recurring Expenditure (Including Advance to Suppliers)	218.41			

Total

2496.00



- * The Interest earned on the amount is lying in the savings bank account and the same along with the interest earned on MP IDSA's generated receipts shall be deposited in CFI/Govt treasury by MP IDSA.
- 5. Details of grants position as on 31.03.2023.

(ii) Cash inHand/Bank (against Grant received from MoD) NIL
(iii) Unadjusted Advances (against opening Balances) 18.03

Total __18.03

- 6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:
- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme quidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under...(Name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure I duly enclosed.

 N.A
- (viii) The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A

(ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A.

Date: Sept, 2023

(Minal Yadav) Accounts Officer (Col. Rajeev Agarwal (Retd)) Assistant Director (Admin)

> Chartered Accountant

(Amb Sujan R Chindy)
Director General

Raj Har Gopal & Co. CHARTERED ACCOUNTANTS ICAI FRN:002074N

Date: |8|09|2023 Place: New Delhi M. No. 427475

(Khushboo Agarwal) Partner

UDIN:

23427475BGXUDAS521

GFR 12 – A [(See Rule 238 (1)]

FORM OF UTILIZATION CERTIFICATE FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2022-23 (01.04.2022-31.03.2023)

in respect of non-recurring Grant sanctioned by MEA in connection with project entitled "Monthly Digest on Bangladesh".

- 1. Name of the Organization: Manohar Parrikar Institute for Defence Studies and Analyses
- 2. Whether recurring or non-recurring grants: Non-Recurring Grant
- 3 Grants position at the beginning of the Financial year

(Amount in Rupees)

2,10,249/-

i. Cash inHand/Bankii. Unadjusted advances

NIL

iii. Total

2,10,249/-

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at SI. No. 3 (iii)]	Interest Earned on Grant receive d	deposited back to the Govern-	Grant received during the year		Total Available funds (1+2- 3+4)	Expenditure incurred	Closing Balances (5-6)	
1	2	3		4		5	6	7
			Sanction No.	Date (ii)	Amount (iii)			
2,10,249	*	*	-	•	•	2,10,249/-	67,749/-	1,42,500

Component wise utilization of grants:

Grant-in-aid- General		Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure		NA	NA	
Head of Expenditure	Amount			67,749/-
Remuneration to Research staff (Research Assistant) for the project.	50,000/-			
MP-IDSA Overheads	17,749/-			
Total	67,749/-			67,749/-

Details of grants position (as on 31.03.2023)

(i) Cash in Hand/Bank (against Grant received from MEA)

1,42,500.00

(ii) Unadjusted Advances (against opening Balances)

NIL

Tota

1,42,500.00

Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under... (Name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. N.A.
- (viii) The utilization of the fund resulted in outcomes given at Annexure II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) N.A.

(ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). N.A

Date: 18 09 23 Place: New Delhi

(Minal Yadav) Accounts Officer (Coll, Rajéev Agarwal) (Retd.) Assistant Director (Admin)

Chartered

Accountant

Amb Sujan R Chinoy Director General

Date: 30/03/2023 Place: New Delhi Raj Har Gopal & Co. CHARTERED ACCOUNTANTS GOPA ICALFRN;002074N

> (Khushboo Agarwal) Partner M. No. 427475

UDIN:

23427475BGX UOK9046



Presidents

Shri Yeshwantrao Balwantrao Chavan 1965-78

> Shri Jagjivan Ram 1978-80

Shri P V Narasimha Rao 1980-90

Shri Inder Kumar Gujral 1990-92

Shri Madhavsinh Solanki 1992-93

> Shri Dinesh Singh 1993-95

Shri Pranab Mukherjee 1995-97

Shri Inder Kumar Gujral 1997-99

Shri Jaswant Singh 1999-2001

Shri George Fernandes 2001-04

Shri Pranab Mukherjee 2004-08

> Shri A K Antony 2008-14

Shri Manohar Parrikar 2014-17

Shri ArunJaitley 2017 (March)-2017 (September)

Smt Nirmala Sitharaman 2017-19

> Shri Rajnath Singh 2019-