

Annual Report 2012-2013



**INSTITUTE FOR DEFENCE
STUDIES AND ANALYSES**

Annual Report

2012-2013



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STUDIES AND ANALYSES**

**Institute for Defence Studies and Analyses
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INTRODUCTION

During the year 2012-13, the Institute for Defence Studies and Analyses (IDSA) as a think tank, kept a sharp eye on regional and global developments having a bearing on India's security and foreign policy. The IDSA scholars tracked the security environment which remained in a flux through the year. As India's engagement with the rest of the world deepened, the IDSA's interaction with the strategic community also increased. IDSA's research focused on security challenges such as climate change, energy, water security as well as cyber and space security, WMD proliferation, the non-state actors and traditional security issues such as the emergence of hot spots in the Asia-Pacific region and instability in West Asia. Africa's salience in India's policy has also arisen. The Institute analysed in depth the emergence of new challenges and India's responses. The IDSA paid special attention to defence reforms, defence diplomacy and the numerous security dialogues initiated by the government. The developments in the neighbourhood remained a priority area for IDSA scholars.

The IDSA's increasing engagements and its research output was closely reflected in the publication of large number of books, monographs and occasional papers, brought out during the year. A number of eminent visitors and delegations from abroad were hosted

at the Institute for indepth exchange of views on matters of global and regional security. IDSA delegations and scholars participated in a number of events abroad where they shared the platform with their counterparts from different countries.

The year also saw the growth in IDSA's outreach to the strategic community in India including think tanks and universities. A large number of young interns and visiting fellows were attracted to IDSA for research and exposure. The IDSA website has become popular with university students who regularly download material for educational and research purposes. Social media tools like Facebook, Twitter, webcasting etc. were actively used to enhance IDSA's outreach. This has made the IDSA website one of the most visited globally.

A conscious effort was made to enhance interaction with policymakers. Senior policymakers from India took part in IDSA's activities. A number of projects were undertaken on behalf of the various government departments.

Despite a slow-down in IDSA's funding during the year, the Institute continued to invest in research activities. Investment in the library, the IT infrastructure, the website, the GIS and the publications, continued as before.

Several indicators are available to measure the impact of

IDSA's research. The IDSA's website got 600,57,972 hits during the year on an average of 50,04,831 hits per month. There were a total of 47,000 full text downloaded from the flagship journal *Strategic Analysis* and 2287 from the *Journal of Defence Studies* during the year. Over 146 academic papers published in *Strategic Analysis*, were abstracted by the Paris based reputed documentation journal, the *International Political Science Abstracts (IPSA)*, during the year 2008-2012. IDSA is being approached by counterpart institutions, universities and even individuals for long-term research associations.

IDSA was ranked as number 11 amongst the top 45 think tanks in China, India, Japan and the Republic of Korea, 16 amongst the best Government Affiliated Think Tanks, 23 amongst best policy study/report produced. 29 amongst best use of Media(Print or Electronic), 54 amongst top 100 think tanks, Worldwide (Non-US) and 105 amongst top 150 think tanks – Worldwide (US and Non-US) according to the annual “Global Go-to Think Rank Report and Policy Advice” study published by the University of Pennsylvania. These rankings may not reflect the merit of think tanks accurately but being the only initiative of this kind does provide at least a rough idea about an Institute's standing.

IDSA's activity is focused around 13 centres. A brief account of the main activities of the centres is given below:-

Africa, Latin America, Caribbean & UN (ALACUN) Centre

During the past year, the ALACUN Centre continued to monitor and analyse developments on the African continent, the Indian Ocean Region, India-Latin America relations, and tracked India's tenure at the United Nations Security Council. The Centre initiated and regularised the publication of a bimonthly newsletter on Africa, *Africa Trends*. The newsletter provides readers with reviews and analysis of significant strategic developments taking place in the African countries that impact regional and global security. The Centre also produced two issues of a monthly newsletter, *IOR-ARC Newsletter*, for the Indian Ocean Rim Association for Regional Cooperation (IOR-ARC), which continued as *Indian Ocean Watch*, a monthly that tracked recent developments in the fields of maritime security, economic cooperation and environmental concerns/ disaster risk management in the various countries of the Indian Ocean region.

The Centre hosted several activities during this period, including a conference on “*Security Issues in Latin America: Experience of UNASUR*” that explored ways to strengthen ties with the South American region; a talk by Professor Ian Taylor on “*China-Africa Relations*”; an interaction with a media delegation from 18 IOR-ARC member countries; a talk by the Brazilian Ambassador to India, Carlos Duarte, on “*India-Brazil Relations*”; and a talk on “*Comparative Diaspora Politics: The Cases of China and India*” by Dr Nikola Mirilovic.

Defence Economics and Industry Centre

Since its inception in 2006, the Defence Economics and Industry Centre has been at the forefront of national debate on issues related to the defence industry, arms acquisition and defence spending. On the specific request by the Ministry of Defence (MoD), the Centre prepared a detailed project report (DPR) on setting up a dedicated institute for imparting training to the defence acquisition functionaries. The DPR has been submitted to the MoD for consideration. During the year, the Centre held a number of events including on subjects of revenue stores procurement and defence industrial base. Numerous publications were brought out by the scholars of the Centre, including the book, *Defence Acquisition: International Best Practices*". Policy analyses related to offsets, naval shipbuilding industry, and ordnance factories were also brought out during the year.

East Asia Centre

During the year, the East Asia Centre was focused on the leadership transition and growing profile of China in bilateral, regional and global issues. The dissemination of work has been by way of research papers, policy and issue briefs, commentaries and interviews in refereed and non-refereed publications. Scholars have been active in contributing website articles, made presentations at

bilateral meetings and to visiting delegations and participated in interviews and talk shows on TV and magazines from India and abroad. The Centre hosted a series of lectures on the theme “Dealing with China” by former Service Chiefs, diplomats and academicians. In addition to China, the scholars also covered the instability in the Korean Peninsula and the tensions in the East China Sea and South China Sea. The Centre has organized and participated in bilateral dialogues with counterparts from China, South Korea and Japan, making some key policy recommendations to the government on our engagement with these countries. The scholars made an impression on the international stage, promoting India's foreign and security policy by delivering lectures in institutions abroad and contributing articles and papers in refereed international journals. The *China Year Book 2012* is in its second year of publication, after the 2011 version received an overwhelming response from policymakers last year.

Europe & Eurasia Centre

The Europe & Eurasia Centre continued to focus on issues, themes and countries in the Eurasian geographical area. Some areas of focus have been– Russia's foreign policy with emphasis on South Asia (India, Pakistan and Afghanistan), East Asia, Syria and the European Union (EU); China's relations with countries and regional organizations in Eurasia; Central Asia in the foreign policies of the

three major powers, Russia, India and China; energy, transportation and communications networks in the Eurasian region and their strategic implications; internal developments in Russia and the Central Asian countries; developments in Afghanistan in the backdrop of the withdrawal of Western security forces in 2014; implications of the Arab Spring and cooperative multilateral frameworks like the Shanghai Cooperation Organisation (SCO) and the Collective Treaty Security Organisation (CSTO); China's economic and military cooperation with Russia; developments in the Arctic and impact of the euro-zone sovereign crisis on EU's political and economic policies in greater Central Asia. The Centre organized a workshop with the German Institute of Global and Area Studies (GIGA) Hamburg, during March 12-13, 2013; and a dialogue with the Institute for Strategic Studies (ISS), Ulaanbaatar at IDSA on March 14, 2013. The dialogues provided an opportunity to exchange views on global and regional trends. The Germans are interested in assessing India's role as an emerging power while the Mongolians see India as a "Third Neighbour".

Internal Security Centre

During the year, the Internal Security Centre had taken up policy-oriented research on topics such as terror financing, China's claim on Arunachal Pradesh, state government's responses to challenges in Jammu and Kashmir, drug trafficking and border

security, etc. The Centre worked closely with the Ministry of Home Affairs (MHA) and the National Security Council Secretariat (NSCS). It concluded various projects assigned to it by the MHA on Strategy towards Left Wing Extremism (LWE), the Central Reserve Police Force (CRPF), Human Trafficking, and Students' Islamic Movement of India. The Ministry has entrusted some other projects to the Centre. The Internal Security Centre also undertook a joint project on Coastal Security with the NSCS. All these projects were based on extensive field studies. The Centre also conducted a one-day capsule course for police officers from the National Capital Region (NCR) on LWE at IDSA as well as lectures at various Left Wing Extremism (LWE) affected states.

Military Affairs Centre

The research activities of the Military Affairs Centre focused on issues like jointness, civil-military relations, defence diplomacy, maritime security and out-of-area contingency operations. The Task Force Report, *Net Security Provider: India's Out of Area Contingency Operations* prepared by the Centre was well received. The Centre also enhanced its interactions with military establishments in India and hosted several delegations from foreign training establishments. A number of high profile visits and interactions were organized by the Centre during the year. These include visits by US Secretary of Defense, Leon E. Panetta,

Defence Minister of Singapore, Dr Ng Eng Hen, Chief of Army Staff, General Bikram Singh and Chief of the Naval Staff, Admiral D K Joshi.

The Journal of Defence Studies continued to grow in reputation due to the rich quality of its content as also its layout. The Centre also made a modest beginning in the form of creating the Defence and Security Data Base posted on the IDSA website for use by all IDSA scholars. The Centre brought out a book titled *Grand Strategy for India: 2020 and Beyond* which has been well received. With an aim to develop network of contacts and deepen cooperation between research Institutions in important countries, the Centre is engaged in a project involving a series of four workshops on maritime security issues. The other participating institutes are the Norwegian Institute of Defence Studies (IFS), China Institute for Maritime Affairs (CIMA), China Foundation for International and Strategic Studies (CFISS) and Center for Naval Analysis (CNA), USA.

Non-Traditional Security (NTS) Centre

The Centre has taken a lead in mainstreaming NTS issues in the political, security and foreign policy domain. The focus of research has been on examining energy and water issues, assessing the geo-political challenges of climate change and

exploring the interconnections of food-energy-water. The Centre has been prominent in various national and international fora including the CSCAP Track II dialogue on water security in the Asia-Pacific and the water and energy working groups in the NESAN network of the National Defense University, Washington DC. The Centre has articulated strongly for hydro-diplomacy and river-basin approach as well as sensitized policy makers to the hydrobehaviour of China in the Mekong and the Brahmaputra.

On December 4-5, 2012, the Centre held a conference on the 'Geopolitics of Energy Issues' in Colombo jointly with the Hans Seidel Foundation, one of Germany's largest foundations associated with the Christian Social Union. Experts from South Asia, Myanmar and Germany explored the dynamics of energy security through increasing demand for energy, concerns over supply, price volatility, geopolitics and climate change.

An edited book *Non-Traditional Security Challenges: Today and Tomorrow*, based on the proceedings of the 14th Asian Security Conference, with Routledge, is under review and is expected to be published by the end of 2013.

The Centre is also a cooperating partner on a three-year "Asiarctic" project with the Norwegian Research Council, headed by

the Norwegian research institution, The Fridtjof Nansen Institute (FNI), and the Norwegian Institute for Defence Studies (IFS). The main goal of the project is to contribute to new and relevant knowledge on the Arctic interests and approaches of India, through an integrated research effort combining expertise on international relations, energy strategies, shipping interests, security policy, Arctic governance and environmental challenges in the High North.

North America Centre

The research activities of the North America Centre during the year were mainly focussed on India-US strategic partnership with a special focus on evolving US rebalancing policy towards Asia-Pacific and its policy implications for India and Asia in general. The Centre held deliberations on the prospects and challenges in the India-US strategic partnership during the second Obama administration with a focus on defence, economy, education, export controls, proposed US withdrawal from Afghanistan, developments in Iran, Libya and Syria etc. The Centre also followed domestic developments in the United States such as the US Presidential elections held in November 2012. Scholars of the Centre contributed articles to academic as well as policy-oriented publications and participated in various media interactions. They participated in several seminars on issues related to United States and made several presentations. During the year, a few visiting fellows joined the Centre and contributed to its activities.

The Centre organised several interactions with the visiting policymakers and scholars, which included speakers from the United States.

Nuclear and Arms Control Centre

During the course of the year the Centre made significant contributions towards the discourse on nuclear weapons and related policies, both within and outside the country. The Centre organized various roundtables, workshops and tutorial series relating to nuclear science and technology, nuclear energy, export controls and nuclear security, fuel cycles and enrichment in the Indian context. The Seminar on “Early Years of Nuclear Cooperation and Non-Proliferation: A Dialogue on Nuclear Historicities” organised in association with the Woodrow Wilson Center for International Scholars under the Nuclear Proliferation International History Project saw an important declaration made by Mr. Pinak Chakravarty, Special Secretary (Public Diplomacy), MEA, on the impending declassification of 220,000 file records on India's foreign policy history. Towards the objective of making it easier for foreign policy practitioners and researchers alike to look up resources related to nuclear issues, the Centre has collated and published parliamentary questions and answers on nuclear issues and PIB releases on nuclear energy and nuclear weapons for the period 2003-12. The Centre's scholars made significant contributions to international

newspapers like the *Jerusalem Post* and *Asia Times*, as well as prestigious journals like *The Middle East Review of International Affairs*, the *National Interest* and *Bulletin of the Atomic Scientists*.

South Asia Centre

The South Asia Centre continued to focus on the changing political environment in the immediate neighbourhood. These included the developments in Afghanistan closer to the dates of international troop withdrawal; shifts and turns in internal politics in Pakistan while the country was preparing itself for the general elections; the assertion of secularist forces in Bangladesh following verdicts of the war crimes tribunal; the conduct of the Sri Lankan government in response to the resolution in the UN Human Rights Commission; the changing political calculus in Maldives; the difficult transition process in Nepal; and the progress of democracy in Bhutan. The scholars at the Centre analysed these developments in their research articles, web comments, issues briefs, reports, seminars, conferences and roundtables organized by the Institute. The issue brief produced by the scholars on *Indian Options in Afghanistan* drew the attention of the wider strategic community in India and elsewhere. The Centre participated successfully in Track II dialogues with partner organisations in Bangladesh and Sri Lanka as well as in the Galle Naval Dialogue 2012.

The Centre organized the 6th South Asia Conference on the

theme, “Prospects for Stability and Growth in South Asia”, on November 6-7, 2012. Distinguished policymakers, academics, and journalists from India and its neighbourhood participated in the Conference. The Conference was widely reported and its proceedings are being published as an edited book.

Southeast Asia and Oceania Centre

The Centre's research activities ranged from India's Look East Policy, Indonesia, Malaysia, Myanmar, Singapore, Thailand, Vietnam, Australia and New Zealand. The highlight of the year was the MoU signed between IDSA and the Myanmar Institute of Strategic Studies, Yangon, during the PM's visit to Myanmar. Two other MoUs were signed with the Institute of Defence Strategy, Vietnam and the Diplomatic Academy of Vietnam. The Centre also participated in Track 1.5/Track-II dialogue with Australia, Myanmar, New Zealand, Singapore, and Vietnam. During the year, scholars had the opportunity to interact with distinguished personalities which included former Singapore President S.R. Nathan, and Myanmar political leader Aung San Suu Kyi.

IDSA was co-organiser of the Delhi Dialogue-V (2013) and is scheduled to host the Delhi Dialogue VI (2014). Interactive sessions with major political parties of Myanmar and media persons from Southeast Asia were held during the year. The Centre initiated a debate in IDSA's refereed journal, *Strategic Analysis* on Myanmar.

Scholars published on 'India-Southeast Asia Defence Relations" for the Rajaratnam School of International Studies, Singapore and on "India-Myanmar Relations" for the Australian National University. The Centre hosted its first ever visiting fellow from Malaysia Suseela Devi Chandran, whose research project was on Malaysia-India Defence Relations. The Centre began publishing a bi-monthly, *Southeast Asia Newsletter*. Scholars were active in the print and visual media and lectured at training programmes for defence and paramilitary forces and to foreign service probationers besides participating in conferences held in Allahabad, Pondicherry and Shillong.

Strategic Technologies Centre

The Strategic Technologies Centre concentrated on issues concerning outer space, cyber security and chemical and biological weapons. Two books titled *Decoding the International Code of Conduct for Outer Space Activities* and *Asian Space Race Rhetoric or Reality?* concerning space issues were published during 2012-13. The first book presents a 'global view' on issues related to the proposed code of conduct. The Centre is responsible for publishing the biannual journal *CBW Magazine*. The winter 2012 issue of *CBW Magazine* had focussed on the preparations and prospects of the Third Review Conference of the Chemical Weapons Convention (CWC, 8-19 April 2013). Also, an Occasional Paper evaluating the Seventh Review Conference of Biological Weapons, which concluded

during December 2011, has been published. The Centre members published several commentaries and book reviews on cyber, space and WMD issues.

West Asia Centre

Some of the important areas of research focus for the Centre were the Arab Spring, Developments in Iran and Turkey; India's engagement with Central Asia focussing on the recently announced 'Connect Central Asia' policy; and transportation and economic linkages with the Eurasian region. The Centre's research work has been acknowledged and appreciated by the various think tanks and Ministries of Defence and External Affairs.

In terms of outreach activities, the Centre organized the 15th Asian Security Conference (ASC) on the theme, 'Emerging Trends in West Asia: Regional and Global Implications', during February 13-15, 2013. Distinguished policymakers, experts, academicians and journalists from India and abroad participated in the conference and its proceedings are being brought out as a book.

Under the bilateral arrangement with various think tanks in the region, the Centre organised several Roundtables and bilateral meetings, including (in its earlier form as Eurasia and West Asia Centre) with Konrad Adenauer Stiftung Foundation (KAS) on the

theme 'Emerging International Strategic Dynamics: Indian and EU Perspectives' on April 17, 2012; a joint conference with Vivekananda International Foundation (VIF), New Delhi on the theme 'Emerging Geo-political Trends in Asia: Prospects and Challenges for India-Russia Relations' on May 14, 2012; a Roundtable on the theme 'India's Engagement with Central Asia: Exploring Future Directions' on July 10, 2012; and the 9th bilateral dialogue with the Institute for Political and International Studies (IPIS), Tehran on the theme 'Developments in West Asia: Indian and Iranian Perspectives' on December 12, 2012.

Foundation Day

The 48th Foundation Day was celebrated on November 10, 2012. The Raksha Mantri and President IDSA, delivered the Presidential Address. The Raksha Mantri also gave away the 6th K Subrahmanyam Award to Prof Kanti Bajpai, Faculty, National University of Singapore, for his wide ranging and perceptive publications spanning the entire range of Indian security and foreign policies. The Presidential Award for Excellence was given to Dr Laxman Kumar Behera, Research Fellow, IDSA for his publications in peer reviewed journals. The list of the above two Awards is given as Annexure XI.

Y.B Chavan Memorial Lecture

The 2011-12 Y.B. Chavan Memorial Lectures was delivered by Ambassador Kanwal Sibal on India's Foreign Policy-Future Challenges. The details of the previous lectures are at Annexure XII.

Outreach to Universities

An effort was made to reach out to various universities. A draft MoU of cooperation was sent to the Defence and Strategic Affairs Department of Panjab University, Chandigarh. Students from various universities were given an opportunity to intern at IDSA.

Training

The IDSA organized four training capsules for the BSF, IPS and IFS Probationers. Briefing sessions were organized for the officers of the Armed Forces.

Special Projects

The DRDO-IDSA project on “Strategic Trends 2050” was successfully completed. A group of IDSA scholars and researchers, using modern-scenario building methodologies, mapped out plausible futures up to 2050. The project helped scholars to learn scenario-building methodologies. The IDSA scholars also completed the MEA project on “India and South Asia”. The Foreign Secretary released the book at a public function. The PoK project, which is now

in the third year, was continued. A monthly news digest covering issues related to PoK is being published. This has become one of the major sources of information on PoK in the public domain. IDSA organized the 2nd Annual partners meeting of the Nuclear Proliferation International History Project (NPIHP), at which the Institute is a founding member. The first-ever international conference on nuclear history was also organized as part of IDSA's participation in NPIHP. A number of oral-history interviews with key personalities involved in India's nuclear programme were also conducted. Several documents of historical value were uploaded on the website. The MHA has also given a number of studies to IDSA. Four studies were completed and submitted to the Ministry. The Institute undertook a study on coastal security on behalf of the National Security Council Secretariat (NSCS).

Conferences

IDSA's two signature conferences – the South Asia Conference and the Asian Security Conference were held in November 2012 and February 2013 respectively. The themes of the Conferences were “Prospects for Stability and Growth in South Asia” and “Emergent Trends in West Asia: Regional and Global Implications” respectively. In addition, 5 International Conferences, 52 Special/Eminent Person's Talks, 5 Bilateral Interactions and 32 Roundable Discussions were held and the Institute organised 13 Special Interactions with visiting delegations and eminent personalities from various countries.

Publications

The Institute published six issues of *Strategic Analysis*, four issues of *Journal of Defence Studies*, two issues of *CBW Magazine*, eight books, six monographs, five Task Force Reports, seven Occasional Papers, three Policy Briefs and 34 Issue Briefs. In addition 81 Articles were published by IDSA Scholars in various Newspapers and Magazines along with 140 Web Commentaries.

Newsletters

A wide range of newsletters/news digests are periodically published. These are, Strategic Digest;The Week in Review;PoK News Digest;Pakistan Urdu Press;South Asia Trends; China News Digest; Africa Trends; Southeast Asia News Review&Indian Ocean Watch.

Welfare

Special attention was paid towards improving the working environment and staff welfare. Timely medical assistance was provided to the family of a library staff member who, unfortunately, could not survive an illness. Special campaigns were launched to collect clothes and used household material for distribution among the needy through a reputed NGO. A gymnasium and a table tennis table were provided for staff use. Games, sports and music concerts were organized regularly. Trees were planted on Independence Day as well

as on other important occasions. A Children's Library was opened. A Film and Cultural Club has been set up at the IDSA and a number of films were screened.

Grant-in-Aid to IDSA

During the Financial Year 2012-2013, IDSA was paid Grant-in-aid amounting to Rs. 1151.00 lacs. Out of this, Rs. 46.54 lacs has been utilized for acquisition of Fixed Assets and the balance of Rs. 1104.46 Lacs was recognized as income. During the year 2012-2013, the Grant-in-Aid sanctioned to IDSA was reduced to Rs.1151.00 lacs (previous year Rs.1199.00 lacs) due to a mandatory cut of 10% on non-salary expenditure. Accordingly, the expenditure (other than salary) has been regularized. Of the amount received, 63 per cent was utilized on salaries, pensions and retirement benefits; 20 per cent on operational and administrative expenses and 17 per cent on research related activities (excluding salary of scholars).

Annexure I

EXECUTIVE COUNCIL AND THE SUB- COMMITTEES

(As on March 31, 2013)

The composition of the Executive Council is as follows:

1. Shri. A.K. Antony	President
2. Amb Naresh Chandra	Member
3. Air Chief Marshal S.P Tyagi (Retd.)	Member
4. Vice Adm P.S. Das (Retd.)	Member
5. Lt Gen Y.M Bammi (Retd.)	Member
6. Amb T.C.A. Rangachari	Member
7. Prof. R.P. Kaushik	Member
8. Shri. Gulshan Luthra	Member
9. Shri. S.K. Sharma	Defence Secretary, Ex-Officio Member
10. Shri. Ranjan Mathai	Foreign Secretary, Ex-Officio Member
11. Dr. Arvind Gupta	Director General, Member
12. Brig. Rumel Dahiya (Retd.)	Deputy Director General, Member
13. Dr. Smruti Pattanaik	Member (Staff Representative)

Invitees

14. Shri. Vinod Misra	Former Secretary Defence (Finance)
15. Ms. Smita Nagaraj	JS(PIC), MoD
16. Shri G.K. Pillai	Former Home Secretary
17. Ms Priti Mohanty	FADS

The President constituted the following Sub-Committees for the transaction of business and consultations during the period intervening two Executive Council meetings:

1. Human Resources and Finance Sub-Committee
2. Membership Sub-Committee
3. Campus Development Sub-Committee

The composition of the three sub-committees are as follows:-

1) Human Resources and Finance Sub-Committee

1. Amb Naresh Chandra	Chair
2. Air Chief Marshal S.P Tyagi (Retd.)	Member
3. Vice Adm P.S. Das (Retd.)	Member
4. Amb T.C.A. Rangachari	Member
5. Prof R.P. Kaushik	Member
6. Dr Arvind Gupta	DG, IDSA, Member
7. Shri V.K. Misra	Invitee
8. Smt. Smita Nagaraj,	JS (PIC)

2) Membership Sub-Committee

1 Air Chief Marshal S.P Tyagi (Retd.)	Chair
2 Lt Gen Y.M Bammi (Retd.)	Member
3 Shri. Gulshan Luthra	Member
4 Prof R.P. Kaushik	Member
5 Dr Arvind Gupta,	DG, IDSA, Member
6 Brig. Rumel Dahiya (Retd.)	DDG, Member
7 Dr. Smruti Pattanaik	Member (Staff Representative)

3) Campus Development Sub-Committee

1. Vice Adm P.S. Das (Retd.)	Chair
2. Lt Gen Y.M Bammi (Retd.)	Member
3. Amb T.C.A Rangachari	Member
4. Shri. Gulshan Luthra	Member
5. Dr. Arvind Gupta	DG, IDSA, Member
6. Brig. Rumel Dahiya (Retd.)	DDG, IDSA, Member
7. Dr Smruti S Pattanaik	Staff Representative
8. Shri V.K. Misra	Invitee

The following EC Meetings were held during the Year 2012- 2013: (1) 150th EC Meeting – 20 June 2012 (2) 151st EC Meeting – 24 September 2012

The Human Resources and Finance Sub- Committee meetings were held on: (1) 6 June 2012; (2) 24 August 2012; (3) 11 March 2013

The **Membership Sub-Committee** meetings were held on: (1) 25 May 2012; (2) 13 August 2012; (3) 30 January 2013

The **Campus Development Sub-Committee** meetings were held on: (1) 23 May 2012; (2) 13 August 2012; (3) 4 February 2013

MEMBERSHIP

The number of members with voting rights stood at 271, as on March 31, 2013.

Type of Membership Year	2012	2013
Life Members	99	97
Members	186	174
Associate Members	897	971
Corporate and Special Corporate Members	14	14
Associate Corporate Members	30	30
Special Subscribers	183	215
Total	1409	1501

Annexure II

RESEARCH CENTRES*

The Institute has a well-qualified, multi-disciplinary research faculty of **73 scholars** (as on March 31, 2013). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix-A**. The research faculty is divided and organised amongst 13 Centres. Each Centre deals with a broad area of research on national and/ or international security. The Centres are:

1. Africa, Latin America, Caribbean and United Nations
2. Defence Economics and Industry
3. East Asia
4. West Asia
5. Europe and Eurasia
6. Internal Security
7. Military Affairs
8. Non-Traditional Security
9. North America
10. Nuclear and Arms Control
11. South Asia
12. South-East Asia and Oceania
13. Strategic Technologies

* The full details of each Centre is available on the IDSA website: www.idsa.in

OUTREACH ACTIVITIES (2012-2013)

(i) International Conferences

The following **05 International Conferences** were organized during the year:

S. No.	Date	Inaugurated by	Details of the Conference	Topic
1.	October 10, 2012	Shri Pinak Chakravarty, Special Secretary (Public Diplomacy), MEA	IDSA in collaboration with Nuclear Proliferation International History Project (NPIHP), Woodrow Wilson International Center for Scholars, Washington DC	Early Years of Nuclear Cooperation and Non - Proliferation: A Dialogue on Nuclear Historicities
2.	October 31 - November 1, 2012:	Dr. Ashwini Kumar, Union Minister for Law and Justice	IDSA in collaboration with the Ocean Policy Research Foundation (OPRF) Japan, Society for Indian Ocean Studies and National Maritime Foundation (NMF), New Delhi	Maritime Dimensions of Power Game in Asia
3.	November 6 -7, 2012:	Shri M.M. Pallam Raju, Union HRD Minister	Annual South Asia Conference	Prospects for Stability and Growth in South Asia
4.	February 13-15, 2013	Shri A.K. Antony, Raksha Mantri and President, IDSA	15 th Asian Security Conference	Emerging Trends in West Asia: Regional and Global Implications
5.	March 4, 2013	Mr. Naresh Chandra, former Cabinet Secretary and Ambassador to the United States	IDSA-IISS workshop	Defence, Deterrence and the Use of Force

(ii) Talks

The Institute organised 52 **Special/Eminent Person's Talks** during the year. Following is the list of Talks:

S. No.	Date	Speaker	Topic
1.	April 3, 2012	Shri Abhishek Singh, IAS, Director, e-Governance, Department of Information Technology	The Peace Process in Nagaland
2.	April 9, 2012	Shri D. Bala Venkatesh Varma, Joint Secretary, Disarmament and International Security Affairs Division, Ministry of External Affairs	Seoul Nuclear Security Summit 2012
3.	April 9, 2012	Prof V. Boyoko from Russia and a Visiting Fellow at JNU	New Political Alignment in Afghanistan: Role of Regional Countries
4.	April 18, 2012	Mr. Fu Lang, Director General of Foreign Affairs Office of Guangdong Province	India-China Relations.
5.	April 19, 2012	Mr. Michael Liebig from Frankfurt University	Endogenous Politico -Cultural Resources: <i>Kautilya's Arthashastra</i> and India's Strategic Culture
6.	April 20, 2012	Professor Dibyesh Anand	Remembering 1962 War: Politics of Memory
7.	May 02, 2012	Shri Ajay Bisaria, Joint Secretary, Eurasia Division, Ministry of External Affairs	Developments in Russia

S. No.	Date	Speaker	Topic
8.	May 03, 2012	Ambassador Cyrill Nunn, Director General for Asian and Pacific Affairs, Federal Foreign Office of Germany	Indo-German Relations
9.	May 10, 2012	Professor Alain Bogé, from Catholic University, Czech Republic	String of Pearls
10.	May 18, 2012	Dr. Katarzyna Zysk, Associate Professor at the Norwegian Institute for Defence Studies (IFS)	Opening of the Arctic: Geopolitical Impact Today and Tomorrow
11.	June 04, 2012	Dr. Stephen Tankel	Domestic Barriers to Action Against Militancy in Pakistan
12.	June 06, 2012	Mr. Leon E. Panetta, US Secretary of Defense	Indo-US Defence Relations
13.	July 5, 2012	Mr. Philipp Missfelder, Member of German Parliament and Spokesperson for Foreign Affairs of the Parliamentary Group of CDU/CSU in the German Bundestag (German Parliament),	Partnering with the World to Ensure Resource Security .
14.	July 9, 2012	Shri Talmiz Ahmad, India's Former Ambassador to the Kingdom of Saudi Arabia	The Arab Spring: Present Scenario and Implications for India
15.	July 11, 2012	Dr R Ramachandran, Editor, <i>Frontline</i> Magazine	Discovery of Higgs Boson: Unraveling the Mysteries of the Universe

S. No.	Date	Speaker	Topic
16.	July 18, 2012	Ambassador U.S. Bhatia (Member WTO Appellate Body and India's Former Ambassador & Permanent Representative to the WTO)	Decline of Economic Multilateralism and Its Consequences
17.	August 1, 2012	Dr Nikola Mirilovic, Assistant Professor, Department of Political Science, University of CentralFlorida	Comparative Diaspora Politics : The Cases of China and India
18.	August 21, 2012	Professor Walter Russell Mead, James Clark Chase Professor of Foreign Affairs and Humanities at Bard College and Editor-at-Large of <i>The American Interest</i>	U.S. Foreign Policy and the Global War on Terror
19.	August 22, 2012	Dr. Andreas Schockenhoff, Member of German Bundestag (German Parliament) and Deputy Chairman of the CDU/CSU - Parliamentary Group in the German Bundestag for Foreign Affairs, Affairs of the European Union and Defence Policy	Future Foreign Policy and Strategic Security Challenges for Germany and Europe

S. No.	Date	Speaker	Topic
20.	August 29, 2012	Ambassador Talmiz Ahmad, India's Former Ambassador to the Kingdom of Saudi Arabia	Energy Security and India's Challenge
21.	August 31, 2012	Mr. Carlos Duarte, Ambassador of Brazil to India	India-Brazil Relations
22.	September 13, 2012	Ms. Sampa Kundu, Research Scholar from Southeast Asia Division, School of International Studies, JNU	Thailand/Myanmar Observed: A Field Trip Account
23.	September 17, 2012	Dr. Joshua T. White, JenningsRandolph Peace Scholar at the U.S. Institute of Peace	Trends in Pakistani Islamist Politics: Violence, Anti-State Agitation, and Regional Stability
24.	September 19, 2012	Mr. H.S. Brahma, IAS (Retd), Election Commissioner of India	Challenges to Electoral Processes
25.	October 05, 2012	Prof. Paula Newberg, Director of the Institute for the Study of Diplomacy (ISD), Walsh School of Foreign Service and a specialist on democracy, rights and development in crisis and transition states	Justice and Transitional Politics in Pakistan and Afghanistan
26.	October 08, 2012	Dr. Joseph F. Pilat of Los Alamos Laboratory, Senior Adviser to the Nuclear Proliferation International History Project (NPIHP)	The Race between Technology Development and Containment of Proliferation Tendencies

S. No.	Date	Speaker	Topic
27.	October 15, 2012	Dr. Shujaat Bukhari, Editor, <i>Rising Kashmir</i>	Politics and Security in Jammu and Kashmir
28.	October 19, 2012	H.E. Khaled El Bakly , Ambassador of Egypt to India	Developments in E gypt
29.	October 22, 2012	Amb S.K.Lambah	Pakistan and the Af -Pak region
30.	November 20, 2012	Dr Ng Eng Hen, Minister for Defence, Singapore,	Security Cooperation in a Changing Strategic Landscape
31.	November 21, 2012:	H.E. Mr. Tarek Azouz, Ambassador of Tunisia to India	The Arab Spring: Tunisian Case
32.	December 10, 2012	Mr. Vijay Kranti, a noted journalist	Travel s to Tibet
33.	January 8, 2013	Prof. Ian Taylor from the School of International Relations and African Politics at the University of St. Andrews, Scotland	China-Africa Relations
34.	January 22, 2013	Prof G.L. Peiris, Hon'ble Mnister for External Affairs of Sri Lanka	The Rise of Asia and Sri Lanka's Role
35.	January 23, 2013	The Chief of the Army Staff (COAS), General Bikram Singh, PVSM, UYSM, AVSM, SM, VSM, ADC,	Challenges for the Indian Army in the 21st Century

S. No.	Date	Speaker	Topic
36.	January 29, 2013	Lt. Gen. S.R. Ravi Shankar (Retd), ex - DG Border Roads	Development of Border Roads and Communications on the Sino -Indian border
37.	February 5, 2013	Ambassador Nalin Surie	Dealing with China: A Diplomatic Perspective
38.	February 6, 2013	Dr. Satu Limaye, Director, East -West Center, Washington, DC	India -East Asia Relations , India-US Relations
39.	February 7, 2013:	Dr. Jörg Schendel, an independent scholar from Germany	Myanmar's Recent Economic Developments: A Historical Background
40.	February 7, 2013	Gen Deepak Kapoor (Retd), Former Chief of Army Staff	Dealing with China - The Way Forward
41.	February 18, 2013:	Lt. Gen. V.K. Ahluwalia, Former GOC -in-C Central Command	Border dispute with China on the Western and Central Sector: The Way Forward
42.	February 22, 2013:	Mr. Bertil Lintner, a former correspondent with the <i>Far Eastern Economic Review</i> and the author of several books on Burma, North Korea, and organized crime in the Asia -Pacific,	Changes in Burma/Myanmar seen in a Geopolitical Context".
43.	February 25, 2013	Mr.Saad S. Khan, a Pakistani Administrative Service Officer	Judicial Activism and Democracy in Pakistan

S. No.	Date	Speaker	Topic
44.	February 27, 2013	Prof. Ishtiaq Ahmed, University of Stockholm	Future of Democracy and Emerging Election Scenario in Pakistan
45.	February 27, 2013	Dr. Christopher Snedden	Political Developments in Pakistan Occupied Kashmir
46.	March 4, 2013	Prof Adam Roberts, President of the British Academy and Professor Emeritus of International Relations at Oxford	Addressing Violent Extremism: Lessons from Sri Lanka”.
47.	March 8, 2013	Shri A K Verma, Former Secretary in the Cabinet Secretariat	India's Strategic Environment with Reference to Pakistan and Afghanistan
48.	March 18, 2013	Prof. Greg Barton, a renowned expert in counter-terrorism, based at Monash University	Counter-terrorism Efforts in Southeast Asia
49.	March 18, 2013	Gen J.J. Singh, Governor of Arunachal Pradesh	Sino-Indian Relations in the 21st Century: An Approach
50.	March 20, 2013	Shri Jaydeva Ranade , former Additional Secretary in the Cabinet Secretariat and a Member of the National Security Advisory Board	Sino-Indian Relations in the Far East, South-China Sea and various other countries of this region
51.	March 25, 2013	Shri K.K. Mitra , former Principal Director and Director General Security in the Cabinet Secretariat	China's Political Structure and Ethos and their Impact on Sino-India Relations and such other Regions as Tibet

S. No.	Date	Speaker	Topic
52.	March 26, 2013	Ambassador Ranjit Singh Kalha	Dealing with China: The Way Forward

(iii) Bilateral/Trilateral Interactions

The Institute held the following 5 Bilateral Interactions with prestigious institutions of international repute, both from within and outside India:

S. No.	Date	Name of Bilateral	Topic
1.	April 30 – May 01, 2012	IDSA-Royal United Service Institute (RUSI), London Workshop	British and Indian Perspectives on the Higher Management of Defence
2.	June 29, 2012	India-Japan-South Korea Trilateral Dialogue	Strategic Partnership Based on Shared Values of Democracy, Strong Economic Linkage and Common Strategic Interests
3.	December 12, 2012	A Bilateral dialogue was held with a delegation from the Institute for Political and International Studies (IPIS) , Tehran	Developments in West Asia: Indian and Iranian Perspectives
4.	March 12-13, 2013:	A bilateral workshop between IDSA and the German Institute of Global and Area Studies (GIGA) Hamburg	New Challenges and Partnerships in the Age of Multipolarity: Indian and European Perspectives
5.	March 14, 2013	A Bilateral Dialogue was held with the Institute for Strategic Studies (ISS), Ulaanbaatar	Emerging International Strategic Dynamics: Indian and Mongolian Perspectives

(iv) Roundtable Discussions

32 Roundtable Discussions on a wide range of topics were held at the Institute during the course of the year. The complete list of topics discussed is given below:

S. No.	Date	Topic
1.	April 16, 2012	Armed Forces Special Powers Act - The Way Forward
2.	April 17, 2012	Emerging International Strategic Dynamics: Indian and EU Perspectives
3.	April 19, 2012	Current Security Situation in the Gulf and its Impact on India's Relationship with the GCC Member States, specifically Bahrain
4.	April 24, 2012	To Critique Chapters on Internal Security and Nuclear Issues in the Recently Released Document titled 'Non Alignment 2.0'
5.	May 02, 2012	India-China Relations
6.	May 11, 2012	Interaction with Shri Yash Sinha, Joint Secretary (PAI) in the Ministry of External Affairs, India
7.	May 21, 2012	Arms Trade Treaty (ATT) and its Negotiations Currently Underway at the United Nations
8.	May 24, 2012	Nuclear Strategy of India and Japan
9.	June 13, 2012	Issues Relating to Iran, Energy as well as Regional Situation
10.	July 10, 2012	India's Engagement with Central Asia: Exploring Future Directions
11.	July 19, 2012	India-China Relations
12.	July 25, 2012	India-China Relations
13.	August 13, 2012	Assam Violence and Current Situation in Northeast Region

S. No.	Date	Topic
14.	August 29, 2012	NAM Positions on Nuclear Issues
15.	August 30, 2012	Various Aspects of India-China Relations
16.	September 5, 2012	Implications of US Re-balancing in Asia in general and West Asia in particular
17.	October 9, 2012	China's Engagement with the South Asian Countries and India's Relations with its Neighbours
18.	October 11, 2012	India's Foreign Policy Towards Southeast Asia
19.	October 15, 2012	Discussion with Members of Egyptian Council of Foreign Affairs
20.	October 23, 2012	How DPSUs / OFs could Spearhead Transformation of Indian Defence Industrial Base
21.	October 30, 2012	Space and Nuclear Security
22.	November 20, 2012	Post-leadership Transition Analyses in China
23.	November 30, 2012	The new Leadership and various Strategic Issues in the Asian Region
24.	January 30, 2013	Perspectives on US withdrawal from Afghanistan
25.	January 31, 2013	Issues Concerning DPM and the Changes Needed
26.	February 21, 2013	Interaction with Elena Sokova, Executive Director of the Vienna Center for Disarmament and Non-Proliferation (VCDNP)
27.	February 21, 2013	Contemporary Issues in Disarmament and Non-Proliferation
28.	March 4, 2013	Relevance of Kautilya in Modern Times
29.	March 7, 2013	Who Sets the Agenda? Does Prime Time Really Pace Policy?
30.	March 15, 2013	Regional Security and Defence Issues
31.	March 18, 2013	A Call for an Asian Security Order

S. No.	Date	Topic
32.	March 18, 2013	Assessment of the Tamil Nadu Factor in India-Sri Lanka Relations

(v) *Foreign Delegations*

As part of its outreach activities during the year, the Institute organised 13 **Special Interactions** with visiting delegations and eminent personalities from various countries. Delegations and personalities who visited IDSA during the year included:

S. No.	Date	Delegation
1.	April 5, 2012	23 Nepalese journalists dealing with water resource issues
2.	April 23, 2012	6 Chinese editors/senior journalists from state owned China International Publishing Group (CIPG).
3.	May 08, 2012	12-member US National War College delegation
4.	June 04, 2012	13-member delegation from Australian Defence College (NDC equivalent)
5.	September 6, 2012	13-member delegation of Senior officials and academics from PRC
6.	September 21, 2012	Taiwanese delegation
7.	September 27, 2012	CAPSTONE Course of German Command and Staff College consisting 12 Services officers
8.	October 29, 2012	Delegation of 18-member countries of the Indian Ocean Rim Association for Regional Cooperation (IOR-ARC)
9.	October 29, 2012	5-member delegation from IDIR

S. No.	Date	Delegation
		Vietnam
10.	November 2, 2012	6-member delegation from Cross Strait Interflow Prospect Foundation of Taiwan, an independent think tank
11.	January 15, 2013	Delegation from Johns Hopkins University
12.	January 29, 2013	14 senior editors from Afghanistan
13.	February 18, 2013	Delegation of Editors/Senior Journalists from ASEAN countries

Visits of IDSA Scholars Abroad

1. Dr Uttam K. Sinha, participated in a conference on “India-Nepal Relations: The Broad Contours”, organized by the Department of Political Science, Tribhuvan University, Kathmandu, Nepal, April 3-4, 2012
2. Dr Anand Kumar, attended a conference on “Challenges and Opportunities of Twenty First Century SAARC”, organized by Bangladesh Institute of International and Strategic Studies (BIIS), Dhaka, Bangladesh, April 3-5, 2012.
3. Mr Vinod Misra, Gp Capt Vinay Kaushal (Retd), Dr Laxman Kumar Behera, visited Washington, April 9-13, 2012.
4. Mr Anit Mukherjee, participated in the workshop on “Indian Security Studies”, Philadelphia, organized by the Center for the Advanced Study of India (CASI) April 13-14, 2012.
5. Dr Uttam K. Sinha, attended series of talks and interactions on “Climate Change Issues” organized by the Hanns Seidel Stiftung in Munich, Germany, April 16-21, 2012.
6. Dr M. Mahtab Alam Rizvi, participated in an eight-week Persian Language Programme, organized by Institute for Political & International Studies (IPIS), Tehran, Iran from April 24-June 19, 2012.

7. Mr. Rajorshi Roy, participated in the VII Shanghai Cooperation Organization Forum Meeting, April 24, 2012, Almaty
8. Dr. Uttam K. Sinha, attended the “Final Meeting of the CSCAP Study Group on Water Resources Security”, organized by CSCAP Thailand at Thailand, April 28 to May 1 2012.
9. Wg Cdr A.V. Lele, participated in one-day workshop on “Defining Sustainable Use of Space.”, organized by Secure World Foundation (SWF), Washington DC, April 30 to May 1 2012.
10. Wg Cdr A.V. Lele, participated in a conference between the United States and India on “Space Cooperation”, organized by University of Illinois Singapore, May 10-11, 2012.
11. Dr Medha Bisht, undertook a field trip to Bhutan, May 14-21, 2012
12. Wg Cdr A.V. Lele, attended Roundtable titled “Securing the Peaceful and Sustainable Use of Space, organized by the Canadian Pugwash Group and Science for Peace Ontario Canada, May 24-25, 2012
13. Dr. Arvind Gupta, Dr. R.N. Das, Brig Mandip Singh, Ms Shebonti R Dadwal, Dr. Meena Singh Roy, participated in the bilateral dialogue between IDSA and ISS, organized by the Institute for Strategic Studies of Mongolia, Mongolia on May 28 2012.
14. Dr. Arvind Gupta, Dr. R.N. Das, Brig Mandip Singh, Shri Bijoy Das participated in the bilateral dialogue between IDSA and CICIR, organized by China Institute of Contemporary International Relations (CICIR), Beijing, China, May 30-31, 2012.
15. Brig Rumel Dahiya, participated in a conference on “Global Challenges, Increasing Responsibilities: G20 Foreign Policy Think Tanks”, co-sponsored by the Fundacao Getulio Vargas (FGV) and Pennsylvania, University of United States, June 3-5, 2012.
16. Dr Udai Bhanu Singh, attended a Conference on “The Triangular Relations between China, India and Myanmar”, organized by Friedrich-Ebert-Stiftung (FES), Shanghai, China, June 6, 2012.
17. Dr Arvind Gupta, Dr Uttam K. Sinha, were invited for an academic

visit to Norway and Barents region in connection with IDSA-PRIO collaborative project on “Security in South Asia: India's Emerging Role”, organized by Peace Research Institute, Oslo, Norway and Russia, June 9-17, 2012.

18. Dr Meena Singh Roy, attended the “First Annual India-Central Asia Dialogue” co-organised by the Indian Council of World Affairs (ICWA) and Ministry of External Affairs at Bishkek, Kyrgyzstan, June 12-13, 2012.
19. Dr Rajiv Nayan, attended a Workshop on “Managing Trade in Strategic Goods and Technologies in the Asia-Pacific”, organized by National Chengchi University, Taipei, Taiwan, June 17-19, 2012.
20. Group Captain V. Krishnappa, attend an international conference on “Power Politics and Maritime Governance in the Indian Ocean” organized by Heidelberg University, Heidelberg, Germany, July 2-4, 2012.
21. Mr Rahul Mishra, attended the conference on “7th Asian Graduate Forum on Southeast Asian Studies”, organized by Asia Research Institute, National University of Singapore, Singapore, July 16-20, 2012.
22. Dr Arvind Gupta, Cdr S.S. Parmar, Dr Uttam K. Sinha, Dr Udai Bhanu Singh, participated in the “Track 1.5 Dialogue” (nominated by Ministry of Defence), Perth Australia, July 19-20, 2012
23. Dr Laxman K. Behera, participated in the VI Annual Encounter (VI ENABED)”, Sao Paulo, organized by the Associacao Brasileira de Estudos de Defesa (ABED) Brazil, August 6-9, 2012.
24. Dr Namrata Goswami, attended a workshop on “Cyberia: Identity, Cyberspace and National Security, Views on Regional Cooperation”, organized by Asia-Pacific Center for Security Studies (APCSS), Singapore, August 21-22, 2012.
25. Mr Bijoy Das, attended the event “2012 Taiwan Study Camp for Future Leaders from South Asia, Taipei Taiwan, organized by Taipei Economic and Cultural Center in India September 23-October 2, 2012.

26. Dr Anand Kumar was invited to undertake fellowship as Visiting Fellow at the Peace Research Institute to on the project entitled "Security in South Asia", Oslo, Norway from September 15-October 20, 2012
27. Mr A. Vinod Kumar, attended a conference on "United Atoms in a Divided World: The Early History of the IAEA", at the the University of Vienna IAEA, organized by The University of Vienna IAEA Vienna, Austria, September 16-18, 2012.
28. Dr R.N. Das and Dr J.P. Panda, attended to the "Second Academic Summit on China-India Cooperation, organized by Shanghai Academy of Social Sciences, Advanced institute for Contemporary China Studies of Hong Kong Baptist University, and China India Fortune Foundation Shanghai, September 23-26, 2012.
29. Ms Ruchita Beri, attended a conference and made a presentation on "Peacekeeping Activities of the African Union", organized by Security Watch India, New Delhi, at Kathmandu, September 26-28, 2012.
30. Dr R.N. Das and Dr J.P. Panda, attended the China-South Asia Dialogue Seminar Series, organized by Carnegie-Tsinghua Centre for Global Policy Beijing, September 27, 2012
31. Dr Namrata Goswami was offered the Jennings Randolph Senior Fellowship offered by the United States Institute of Peace (USIP), Washington DC from October 1, 2012 to June 30, 2013.
32. Dr Namrata Goswami, attended a Conference on "China-India Border issues and Northeast India" at the South Asia Center, John Hopkins University, Washington, D.C. October 19, 2012
33. Dr Arvind Gupta participated in the 5th MEA-IISS Annual Dialogue, organized by MEA-IISS, October 3-4 2012, London
34. Mr Rahul Mishra was selected as a Visiting Fellow in the South Asia Programme, at S. Rajaratnam School of International Studies (RSIS), organized by S. Rajaratnam School of International Studies (RSIS), Singapore from October 22nd- January 21st 2013.
35. Dr Rajiv Nayan, attended a workshop on "Managing Trade in

Strategic Goods and Technologies”, organized by Pacific Forum of Center for Strategic and International Studies (CSIS), Manila, Philippines, October 23-24, 2012.

36. Brig Rumel Dahiya and Dr Udai Bhanu Singh, participated in the Asia New Zealand Foundation “Track II Discussions”, organized by The Asia New Zealand Foundation Wellington, October 24-25 , 2012.
37. Wg Cdr A.V. Lele, attended the 10th Annual SSN Plenary Meeting entitled the “Strategic Studies Summit: Forward Thinking”, organized by the Strategic Studies Network (SSN) Bangkok Thailand, November 3-6, 2012.
38. Dr Uttam K. Sinha, attended the 10th Annual SSN Plenary Meeting on “Strategic Studies Summit: Forward Thinking” organized by the NESAC Center for Strategic Studies, NDU, Washington DC, November 3-9, 2012.
39. Brig Rumel Dahiya was nominated as an IDSA representative to participate in a conference on “Global Power Shifts: What do the New Players Want?”, organized by Ditchley Foundation, London U.K, November 15-17 , 2012.
40. Mr Rahul Mishra, attended India-ASEAN Defence Relations Conference, organized by S. Rajaratnam School of International Studies (RSIS), Singapore. November 30, 2012
41. Dr R.N. Das, participated in the India -China cultural exchange programme for the year 2012. Organized by ICSSR, China November 19-December 15, 2012.
42. Dr Rajiv Nayan, attended in “the 17th Session of the Conference of the States Parties to the Chemical Weapons Convention”, organized by Organisation for the Prohibition of Chemical Weapons (OPCW), Hague, Netherlands, November 26-30 , 2012
43. Ms Rukmani Gupta, attended an International Conference on “Development of China and Indian Ocean Economies”, organized by Research Institute for Indian Ocean Economies (RIIO), Kuming, China, November 29-30, 2012
44. Dr J.P. Panda, participated in an international conference on “Social Policy and Governance Innovation: towards Social

Equity and Cohesion in Asia”, organized by co-organized by The School of Public Administration, South China University of Technology (SCUT) and the Department of Asia and Policy Studies of the Hong Kong Institute of Education (HKIEd), China, December 1-2, 2012

45. Dr. Shamshad A Khan, participated in the Visiting Research Fellows Programme of the Institute of Developing Economies (IDE), Japan External Trade Organisation, JETRO, Chiba for carrying out research on “India-Japan Political and economic Engagement between the Entrepreneurial Interests and Strategic Objective” at Chiba/Tokyo, Japan from December 1-February 28, 2013.
46. Ms S. R. Dadwal and Dr Uttam K Sinha, participated in the conference on “Geopolitics of Energy Issues - from Insecurity to Interdependence”, organized by the Hans Seidel Foundation (HSF) Colombo, Sri Lanka, December 4-5, 2012.
47. Ms Rukmani Gupta, participated in an academic exchange meeting on “The 3rd International Conference on Security Environment of the Seas in East Asia – Power Shift and Responses”, on behalf of Ocean Policy Research Foundation (OPRF), Tokyo, Japan, December 4-5, 2012.
48. Dr Arvind Gupta, Dr Smruti S. Pattanaik, Dr Ashok Behuria, and Ms Gulbin Sultana, attended a bilateral dialogue between IDSA and Bandaranaike Centre for International Studies (BCIS), organized by Bandaranaike Centre for International Studies (BCIS), December 4-8, 2012.
49. Mr S Samuel C Rajiv, participated in the conference on “The Historical Dimensions of South Africa's Nuclear Weapons Programme”, organized by Monash South Africa in collaboration with the Nuclear Proliferation International History Project (NPIHP), Pretoria, South Africa, December 9-12, 2012.
50. Ms Rukmani Gupta, participated in the conference titled “Towards Prosperity: Implications and Opportunities of the 18th Congress of the Communist Party of China”, co-organised by Wilton Park, London, UK and the Central Party School, Beijing, China at London UK, December 16-18, 2012.

51. Dr Uttam K. Sinha, attended a Roundtable on “Climate Diplomacy-What's Next?”, on behalf of the German Federal Foreign Office and Adelphi, Berlin, Germany, December 17, 2012.
52. Dr Arvind Gupta and Dr R.N. Das attended a meeting organized by National Chengchi University, Taipei, Taiwan to “Revive the Institutional Links Between the IDSA, New Delhi and National Chengchi University, Taipei, at Taiwan”, December 19-22, 2012.
53. Dr Meena Singh Roy, attended a workshop on “Asian Security”, organized by The Begin-Sadat (BESA) Center for Strategic Studies, Israel, January 17, 2013.
54. Ms Shruti Pandalai, participated in the conference on “South Asia 2020”, organized by The New America Foundation, Dubai, UAE, January 18-20, 2013.
55. Dr Rajiv Nayan, was invited as a Visiting Senior Research Fellow to conduct research on “Private Industry and Strategic Trade Management: Lessons from the British Experience” at King's College London, on behalf of Director of the Centre for Science and Security Studies King's College London, UK, January 19-March 25, 2013.
56. Mr A. Vinod Kumar, attended an international conference of experts “Missile Defences in the XXI Century: A Pricey Experiment or a Credible Way to Reduce Nuclear Threats?”, organized by Polish Institute of International Affairs (PISM) Warsaw, Poland, February 14-15, 2013.
57. Dr Arvind Gupta, Brig Mandip Singh and Dr Rajiv Nayan attended a bilateral dialogue between NIDS-IDSA, organized by National Institute of Defence, Tokyo (NIDS), Tokyo, Japan, February 25-27, 2013.
58. Dr Arvind Gupta, Brig Mandip Singh and Dr J.P. Panda attended a bilateral dialogue between KIDA-IDSA, organized by Korea Institute for Defence Analyses (KIDA) of Seoul, South Korea, February 25-27, 2013.
59. Mr Laxman Behera, was selected for deputation as Visiting Professor at Getulo Vargas Foundation (FGV), Brazil, for one semester, by Indian Council for Cultural Relations (ICCR) March – July 2013.

60. Gp Capt V. Krishnappa, attended a seminar on “Challenges for India's Grand Strategy: 2020 & Beyond” organised by American Foreign Policy Council and Dickinson College International Studies in Washington DC on 06.03.2013.
61. Gp Capt V. Krishnappa, attended a workshop on “The U.S.-India Strategic Relationship in the 21st Century : Challenges for Strategic Leaders, Opportunities for Cross- Sector Collaboration to Promote Sustainable Development” organized by American Foreign Policy Council and Dickinson College International Studies, Pennsylvania, US on March 12-14, 2013.
62. Ms Ruchita Beri, attended the “5th BRICS Academic Forum”, Durban, organized by The Observer Research Foundation (ORF) South Africa, March, 10-13 2013.
63. Dr Namrata Goswami, participated in NATO Defense College Workshop on “ Emerging Security Challenges”, Rome, March 11 to 13, 2013.
64. Dr R.N. Das, attended the 5th World Forum on China Studies themed on “China's Modernization: Its Way and Prospect” organized by The Shanghai Academy of Social Sciences from March 23-24, 2013 at Shanghai, China.

RESEARCH PROJECTS

1. MEA-IDSa Project: India's Neighbourhood Challenges in the Next Two Decades coordinated by Brig. Rumel Dahiya (Retd.) (published as an edited book in July 2012)

The Ministry of External Affairs (MEA) had offered a project to IDSA to address specific issues which are likely to have a major impact and pose challenges to India's foreign and security policy over the next two decades. The project has been undertaken by IDSA scholars. A large number of seminars and Roundtables were conducted with experts and field trips undertaken by the participating scholars. The study took a prospective look at India's neighbourhood, as it may evolve by 2030. It underlined the challenges that confront Indian policymakers, the opportunities that are likely to emerge, and the manner in which they should frame foreign and security policies for India, to maximise the gains and minimise the losses. The report has been completed and has been published as an edited book.

2. DRDO-IDSa Strategic Trends 2050 Project coordinated by Gp. Capt. V. Krishnappa (published as the report *Exploring India's Strategic Futures 2050*)

The Strategic Trends 2050 Project (ST2050) was a year-long study jointly supported by the Defence Research and Development Organization (DRDO) and the Institute for Defence Studies and Analyses (IDSa). This study formed a key part of a larger study, "Defence Technology Vision 2050", initiated by the DRDO. The broader study analyzed future strategic and security environments and likely military challenges; took note of possible technological advancements and their impact on future military engagements; and, suggested specific capabilities and technology trends that would enable Indian defence forces to prepare and meet challenges in and on the way to the year 2050. The project developed plausible scenarios for strategic, security, and threat environments India will face in and on the way to the year 2050. The DRDO aims to use the findings from the study to construct a technology roadmap and develop requirements for technology research, production, and deployment.

3. Nuclear Proliferation International History Project (NPIHP)

coordinated by Mr. A. Vinod Kumar (ongoing)

The Nuclear Proliferation International History Project is a derivative of the acclaimed Cold War International History Project (CWIHP), spearheaded by the Woodrow Wilson International Center for Scholars, Washington DC. The NPIHP, conceived by Dr. Christian Ostermann of the Woodrow Wilson Center and Prof. Leopoldo Nuti of the Machiavelli Center for Cold War Studies (CIMA), Rome, is an effort to trace the history of nuclear weapons as well as the nuclear histories of countries which have nuclear weapon programmes or have had a history of pursuing nuclear weapons.

The IDSA-NPIHP project released in March-April 2012 over 43 archival documents on "Early Years of India's Nuclear Programme" in collaboration with the Tata Institute of Fundamental Research (TIFR). The IDSA-NPIHP project organised a one-day international workshop on October 10, 2012, on the theme: "Early Years of Nuclear Cooperation and Non-Proliferation: A Dialogue on Nuclear Historicities". The IDSA-NPIHP Project also hosted the Second NPIHP Partners' Meeting on October 11, 2012 at IDSA. An IDSA-NPIHP team member (S. Samuel C. Rajiv) presented a paper on NAM perspectives at a conference on South African Nuclear History organised by NPIHP partners, Monash University, in Pretoria in December 2012. The IDSA-NPIHP Project presented its research findings at the First NPIHP Policy Conference at the VCDNP, Vienna in February 2013 (Report co-authored by A. Vinod Kumar and Kapil Patil).

4. IDSA National Strategy Project coordinated by Gp. Capt. V. Krishnappa (published as an edited book *Grand Strategy for India 2020 and Beyond* in August 2012)

The IDSA National Strategy Project (INSP) was initiated to facilitate a sustained dialogue with members of academia, policy making, media, business and economy, and civil society on critical dimensions of India's national strategy in a 2020 perspective. The project aimed to build consensus on India's national strategy in a complex security and foreign policy environment. Crucial questions concerning

India's national security strategy, both at the conceptual and prescriptive level, were addressed as part of the project: Does India have a 'national security strategy' like some other important states in the international system? What would constitute a useful conceptual and material framework for the conduct of foreign, security, and economic policy in the social, political, technological and economic contexts of the contemporary domestic and international system? Would India be better served by a clearly articulated national security strategy establishing, at the apex level, national priorities both at the domestic and international level? These were some of the questions that the Project attempted to grapple with.

Annexure V

PUBLICATIONS

*Journals****Strategic Analysis***

In 2012 *Strategic Analysis* continued its journey as the country's foremost academic refereed journal on strategic studies, defence, area studies and international relations (IR). The journal now regularly attracts the attention of some of the best known academics, policy planners, and analysts both from within the country and outside. Its contributions are refereed and read internationally, as a norm, by the best minds within the worldwide strategic studies and IR fraternity. The journal carries a good mix of international and Indian contributions, on contemporary issues that the country and the world is grappling with, often being the first to generate a debate on such issues with a definite perspective. The Routledge imprint has helped the journal garner prestige and an increased market share among its peers.

Special Issues in 2012

Issue: RSAN 36-3 – May-June 2012 – Indian Ocean Region

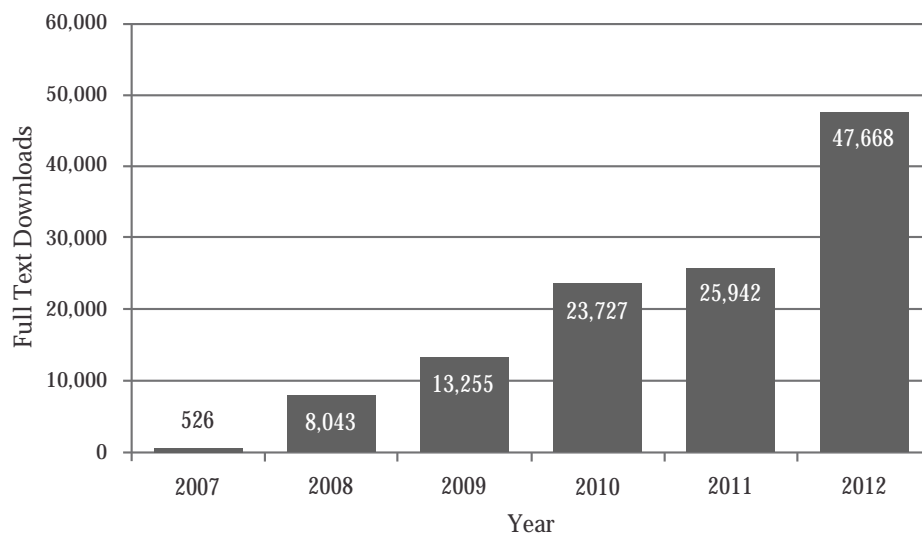
Issue: RSAN 36-6 – November-December 2012 – India-Iran Relations

Circulation*

Subscriptions to Libraries and Institutions

Subscription Type	2009	2010	2011	2012
Core subscription to <i>Strategic Analysis</i>	37	47	50	58
Core subscription to <i>Strategic Analysis</i> (Indian rate)	250	275	410	154
Routledge online sales agreements	1416	1484	1654	1737

Full Text Downloads via Standard Platforms for *Strategic Analysis* by Year



Journal of Defence Studies

Four issues of the journal were published during the year containing articles on a number of topics. The complete list of articles published in the *Journal of Defence Studies* during the year is available on the IDSA website.

CBW Magazine

Two issues of the Magazine were published during the year.

Books and Monographs

8 Books and **6 Monographs** were authored/edited by IDSA scholars during the year:

Books

1. *India's Neighbourhood: Challenges in the Next Two Decades* (eds.) Rumel Dahiya and Ashok K. Behuria
2. *Grand Strategy for India: 2020 and Beyond* (eds) V. Krishnappa and Princy Marin George

3. *Return from the Precipice: Bangladesh's Fight Against Terrorism*, Anand Kumar
4. *Decoding the International Code of Conduct for Outer Space Activities*, (ed) Ajey Lele
5. *Asian Space Race: Rhetoric or Reality?* Ajey Lele
6. *India's Neighbourhood: The Armies of South Asia* (ed), Vishal Chandra
7. *Cooperative Security Framework for South Asia* (ed), Nihar Nayak
8. *Defence Acquisition: International Best Practices*, (eds) Vinay Kaushal and Laxman K Behera

Monographs

1. *A Call for Change: Higher Defence Management in India*, Anit Mukherjee, et.al.
2. *Armed Forces Special Powers Act: The Debate*, (ed) Vivek Chadha
3. *India's Limited War Doctrine: The Structural Factor*, Ali Ahmed
4. *In Pursuit of a Shield: US, Missile Defence and the Iran Threat*, S. Samuel C. Rajiv
5. *Operational Lessons of the Wars of 21st Century*, P.K. Gautam
6. *Who Sets the Agenda? Does 'Prime Time' Really Pace Policy?* Shruti Pandalai

IDS Task Force Reports

1. *Tibet and India's Security: Himalayan Region, Refugees and Sino-Indian Relations*, May 2012
2. *A Case for Intelligence Reforms in India*, May 2012
3. *China Yearbook 2011*, May 2012
4. *Net Security Provider: India's Out of Area Contingency Operations*, October 2012
5. *Deliberations of a Working Group on Military and Diplomacy*, December 2012

News Digests

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. The Institute has been fulfilling the need of the strategic community in India in this regard. The News Digests published by the Institute are as follows:

1. *Strategic Digest*
2. *The Week in Review*
3. *PoK News Digest*
4. *Pakistan Urdu Press*
5. *South Asia Trends*
6. *China News Digest*
7. *Africa Trends*
8. *Southeast Asia News Review**
9. *Indian Ocean Watch*

Occasional Papers

07 Occasional Papers were published during the year:

1. *Drug Trafficking in India: A Case for Border Security*, Pushpita Das, May 2012
2. *Deterrence in the Shadow of Terror: US Nuclear Weapons Policy in the Aftermath of 9/11*, S. Samuel C. Rajiv, May 2012
3. *Iran's Nuclear Imbroglia at The Crossroads: Policy Options for India*, S. Samuel C. Rajiv, August 2012
4. *The Existing Biological Threat: Evaluating the Seventh Review Conference of the BTWC*, Ajey Lele and Gunjan Singh, September 2012
5. *The Existing Biological Threat: Evaluating the Seventh Review Conference of the BTWC*, November 2012
6. *China's Territorial Claim on Arunachal Pradesh: Alternative Scenarios 2032*, Namrata Goswami, December, 2012
7. *Critical Assessment of China's Vulnerabilities in Tibet*, Mandip Singh, January 2013

Policy Briefs

03 Policy Briefs were published/edited during the year:

1. *A Critique of India's Defence Offset Guidelines 2012*, Laxman K Behera, September 3, 2012
2. *Politics of Arms Trade Treaty Negotiations* Rajiv Nayan, July 27, 2012
3. *Post-2014 Afghanistan and India's Options* Arvind Gupta, Ashok Behuria, Smruti Pattanaik, Vishal Chandra, July 18, 2012

Issue Briefs

34 Issue Briefs were published during the year:

1. *Beginning of the Countdown to Sectarian End-Game in Pakistan?*- P.K. Upadhyay April 27, 2012
2. *China's Xinjiang Problem: The 2009 Riots and its Aftermath*- Avinash Godbole and Akash S. Goud April 20, 2012
3. *China's Territorial Claim on India's Eastern Sector: Tibet as Core*- Namrata Goswami, April 19, 2012
4. *The Problems with the NTI Ranking on Nuclear Security*- Rajiv Nayan and Ch. Viyyanna Sastry April 9, 2012
5. *Libya And R2P: A Year After UNSCR 1973* - Keerthi Sampath Kumar, May 23, 2012
6. *China's Strategic Petroleum Reserves: A Reality Check*- Mandip Singh, May 21, 2012
7. *Sectarian Strife in Gilgit Baltistan* - Priyanka Singh, May 21, 2012
8. *Applying Failure Mode, Effects and Criticality Analysis (FMECA) for Ensuring Mission Reliability of Equipment* - Mahendra Prasad, May 8, 2012
9. *Precision Weapons in Aerial Warfare* - Vivek Kapur, May 8, 2012
10. *Deliberating the Space Code of Conduct* - Ajey Lele, June 29, 2012
11. *India struggling to cope with sanctions on Iran* - Shebonti Ray Dadwal, June 26, 2012

12. *Transformation of the Indian Air Force over the Next Decade* - Vivek Kapur, June 13, 2012
13. *Opening the NATO Supply Route: Does Pakistan have any Option?* -Smruti S. Pattanaik (with G. Balachandran) June 6, 2012
14. *An Assessment of Manmohan Singh's Visit to Myanmar* - Udai Bhanu Singh, June 1, 2012
15. *The Arrest of Abu Jindal: An Assessment and Recommendations*-Vivek Chadha, July 20, 2012
16. *The Rupee Crunch and India- Bhutan Economic Engagement*-Medha Bisht, July 16, 2012
17. *The Iranian Nuclear Imbroglio and the NAM Summit* -S. Samuel C. Rajiv, September 19, 2012
18. *Are the Armed Forces Game for 3PL?* -Venu Gopal, September 17, 2012
19. *Arab Spring and the Non-Arabs of West Asia* - Prasanta Kumar Pradhan, September 7, 2012
20. *China's Defence Minister in India: Raising Military Relations to the Next Level?* -Mandip Singh, September 4, 2012
21. *The Likely Composition of the Central Military Commission of the 18th Party Congress of China*-Mandip Singh October 31, 2012
22. *Arab Spring: Aspirations Met Or Dreams Unfulfilled?* -Rajeev Agarwal, October 26, 2012
23. *Corruption in Administration: Evaluating the Kautilyan Antecedents*-Tarun Kumar, October 12, 2012
24. *Indian Army: Internal Challenges In Capability Building And Retention*-Rumel Dahiya, October 11, 2012
25. *What the Chinese White Paper Says on Diao Yu Dao? An Opportunity to Revisit the Issue* -Prashant Kumar Singh, October 10, 2012
26. *SINAI: The Middle East's New Hot Spot* -Rajeev Agarwal, November 30, 2012
27. *Officers' Promotion Policy in the Army* -Rumel Dahiya and Vivek Chadha, November 30, 2012
28. *LDP "Take(s) Back Japan": The Creation of a National Military is on Abe's Agenda* -Shamshad A. Khan, December 26, 2012
29. *Chinese Aerial Patrols Over Senkaku Islands*--Vivek Kapur, December 24, 2012

30. *Will Netanyahu's Return Lead to Increased Israeli Isolation?* - Rajeev Agarwal, January 19, 2013
31. *Assessing Pakistan's Transgression on the Line of Control* - Vivek Chadha, January 16, 2013
32. *Shruti and Smriti: Some Issues in the Re-emergence of Indian Traditional Knowledge* -P. K. Gautam, February 12, 2013
33. *India's Two Years at the Horse-Shoe Table*" -Saurabh Mishra and Keerthi Sampath Kumar, March 8, 2013
34. *Tibetans in China: Making Sense of a Visit and Five Appointments*" -Bijoy Das, March 26, 2013

Articles by IDSA Scholars in Peer-Reviewed Non-IDSA Publications

A total of 9 peer-reviewed Articles were published in Non-IDSA publications by IDSA Scholars during this period. A comprehensive list of the same has been included in Appendix-B.

Articles and Book Chapters by IDSA Scholars in Non-IDSA Publications

A total of 23 Articles and Book Chapters were published in non-IDSA publications by IDSA Scholars during the year. The list is included in Appendix-C.

Publications by IDSA Scholars in: (A) Newspapers and Magazines: (B) Commentaries on IDSA Website

82 Articles were published by IDSA scholars in various newspapers and magazines and 140 Web Commentaries were published on the IDSA Website during the year.

S. No.	Name of the Scholar	Number of Articles Published in Various Newspapers and Magazines Commentaries on IDSA Website	
1.	Agarwal, Rajeev		9
2.	Anant, Arpita		1
3.	Baruah, Pranamita		5
4.	Behera, Anshuman	2	1
5.	Behuria, Ashok K		1
6.	Behera, Laxman K	4	1
7.	Chadha, Vivek	1	2
8.	Chandra, Vishal	2	3
9.	Dadwal, Shebonti Ray	2	1
10.	Dahiya, Rumel	2	
11.	Das, Bijoy	1	2
12.	Das, Pushpita		2
13.	Das, R.N	4	2
14.	George, Princy Marin		3
15.	Gautam, P.K.		5
16.	Godbole, Avinash	1	5
17.	Goswami, Namrata	4	7

18.	Gupta, Arvind	9	6
19.	Gupta, Rukmani	2	3
20.	Karackattu, Joe Thomas	1	
21.	Kazi, Reshmi	1	
22.	Kapur Vivek		4
23.	Khan, Shamshad A.	1	4
24.	Kumar, A. Vinod	2	
25.	Kumar, Amit	1	
26.	Kumar, Anand		7
27.	Lele, Ajey	6	15
28.	Mishra, Saurabh		3
29.	Mishra, Rahul	4	
30.	Nayak, Nihar		1
31.	Nayan, Rajiv	2	2
32.	Panda, Jagannath	9	3
33.	Pandalai, Shruti	2	2
34.	Parmar, Sarabjeet	1	2

35.	Pattanaik, Smruti	1	6
36.	Pradhan, Prashant Kumar		2
37.	Prasad, Mahendra		2
38.	Pukhrem, Shristi	1	4
39.	Rajiv, S, Samuel C.	4	4
40.	Ramana, PV	2	3
41.	Rizvi, Mahtab Alam		1
42.	Roy, Meena Singh		2
43.	Roy, Rajorshi	1	1
44.	Samuel, Cherian	2	
45.	Shrivastav, Sanjeev	2	1
46.	Singh, Gunjan	1	1
47.	Singh, Mandip		5
48.	Singh, Prashant Kumar	1	3
49.	Singh, Priyanka		1
50.	Sinha, Uttam Kumar	1	
51.	Singh, Udai Bhanu		1
52.	Sultana, Gulbin	1	1
	Total	81	140

Annexure VI

IDSALIBRARY

The IDSA Library continues to be the primary source of information with a rich collection of 57076 books and a number of CD-ROM databases. During 2012-2013, about 609 new books were added to the library collection. In addition, 328 current journals are received in print and electronic/online versions.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library holdings database, i.e., the online catalogue, can be accessed through the internal LAN. IDSA Library's Online Public Access Catalogue has also been uploaded on the internet and can be accessed by anyone. IDSA scholars can reserve as well as indent books from their desks.

The Information Services Group (ISG) continues to provide Internet-based information services to IDSA scholars and also to IDSA members and officials in the government. About 715 information service requests were attended to during the year.

The list of New Arrivals is being made available on IDSA's website and also mailed to individual scholars.

The important online resources accessible to members are:

1. Bulletin of Atomic Scientists
2. Columbia International Affairs
3. EIU Country Report (38)
4. Global Newswire (BBC)
5. Intelligence Online
6. Jane's Defence News Module Online
7. Jane's Security News Module Online
8. JSTOR
9. Moscow Defence Brief
10. North Africa Journal
11. Oil Gas and Energy Law Intelligence
12. Time of Central Asia
13. World News Connection

In addition to maintaining the above resources, the library provides the following services to the members:

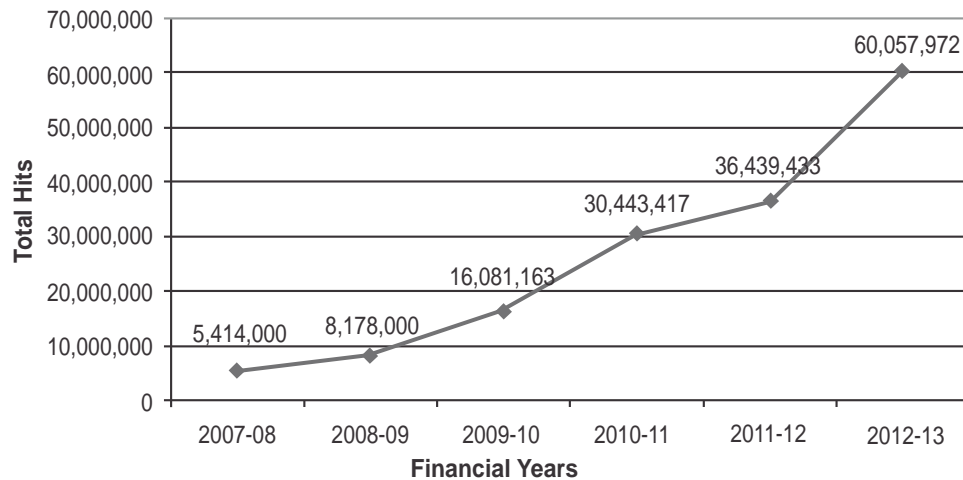
1. Select Bibliographies on request
2. Books/ Articles Alert
3. Information on specific research topics
4. SDI (Selective Dissemination of Information Service)
5. Current Journal Contents
6. CAS (Current Awareness Service)

Annexure VII**Website**

IDSA has kept pace with increasing digitalization over the years and all IDSA publications are posted on the Institute's website. Visitors are given "Open Access" to most of the publications. "Open Access" to publications creates a healthier environment for scholarship and communication. It also helps in sharing authors' ideas worldwide and preserves the publications in digital form leading to greater shelf life.

In the financial year 2012-13, 27,929 Books, 4,974 Monographs and 8,269 Occasional Papers were downloaded from the IDSA website.

The number of hits on the Website has been steadily increasing as can be seen from the figure below:

COMPARATIVE PROGRESS**Updates on IDSA Website**

	2008-09	2009-10	2010-11	2011-12	2012-13
E-Books			6	4	14
IDSA	171	224	308	280	252

Commentaries					
Policy Briefs	2	4	6	5	4
Issue Briefs	0	10	53	57	43
Monographs			1	2	7
Occasional Papers	NA	7	10	4	7
Special Features	0	3	2	0	0
Backgrounder	0	0	0	3	3
NEWS DIGESTS					
The Week in Review	37	51	43	46	39
Pakistan Urdu Press	0	38	27	15	7
PoK New Digest	9	12	12	12	12
South Asia Trends			16	5	0
China News Digest				7	1
Africa Trends				1	3
Insight Southeast Asia				1	9
Indian Ocean Watch					3
IOR-ARC Newsletter					2

- The section Ask an Expert was started on June 10, 2010. Till March 31, 2013, more than **377** questions have been answered by IDSA scholars. In the financial year 2012-13, **154** questions were answered whereas in year 2011-12, 127 were answered.
- IDSA on Facebook: As on March 31, 2013 IDSA has **4,524 fans** whereas last year on April 2, 2012 it had 1,653 fans.
- IDSA on Twitter: As on March 31, 2013 IDSA has **3,872 followers** whereas last year on April 2, 2012 it had 1,954 followers.
- IDSA on YouTube: Videos of selected lectures at IDSA are posted on IDSA channel on YouTube. In the financial year 2012-13 the channel received **33,593 views** as compared to 7,012 in the financial year 2011-12.

Live Webcast was organized for the IDSA's Calendar event, the 15th Asian Security Conference, (February 13-15 2013). The Webcast received 2,122 Pageviews from 148 cities in 44 countries/territories. Last year (February 13-15 2012) the Webcast received 2,671 Pageviews from 129 cities in 37 countries/territories.

GEOGRAPHICAL INFORMATION SYSTEM (GIS)

Geo-Database containing geographical data/information at different administrative levels - International boundary, State boundary, District boundary and Wards boundary, transport and communication networks, other socio-economic information related to South Asian countries especially India is being downloaded and updated regularly from open sources.

16 hardcopy maps were purchased from the Survey of India, Dehradun - related to Indian States, Road and Railway Network and are kept for reference.

During April 1, 2012- March 31, 2013, 241 maps were created for the research journals, articles, books and the website.

Annexure VIII

ORIENTATION PROGRAMMES

IDSA continued with its short-duration training programmes for civilian and military officials of the Government of India, in which the Institute's scholars as well as select outside experts gave lectures on a range of issues related to national, regional and international security. The following 4 Training Programmes were held during the year:

S. No.	Title	Date
1.	Vertical Interaction Course for IPS officers on "Strategic and Security Issues Relating to the Country"	July 23-27, 2012.
2.	Training Capsule-Defence and Security Module Level-1for BSF Commandants	September 24–October 5, 2012
3.	Training Programme Defence and Security Module Level-II	December17-21, 2012
4.	A Tutorial Series on "Nuclear Science and Technology" by Prof. B.M. Suri, distinguished scientist from the Bhabha Atomic Research Centre	January 21-22, 2013
5.	A Defence and Security Module for IFS Probationers	March 18-22, 2013

VISITING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Started in 2007, the *Visiting Fellowship Programme* has been successful in attracting some of the best talents from across the world including some eminent scholars. The programme has, during the financial year, hosted **16 Visiting Fellows** from across the world, including **03** from *the South Asian Association for Regional Cooperation (SAARC) countries* under the Asia-Africa Visiting Fellowship. In some instances, the Visiting Fellows also helped in capacity building efforts towards quality research within IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of our successful alumni will enhance our visibility around the world, add value to our work in the coming years, besides acting as our brand ambassadors in their home institutions.

LIST OF VISITING FELLOWS (2012-2013)P

S. No.	Name	Affiliation	Topic/ Area of Research	Duration
1.	Monalisa Adhikari	The Asia Foundation, Kathmandu	Strengthening Democracy in Nepal: Study of India's Future Strategic Role	01 June 2012-15 November 2012
2.	Dr. Manu Bhagavan	The City University of New York	United Nations	11 June 2012-29 June 2012
3.	Ahana Banerjee	Institute of Foreign Policy Studies, Kolkata	SACU propelled Inter- Regional Integration	02 July 2012-01 October 2012
4.	Adrien Frossard	Jean Moulin University (Lyon, France)	Comparative Study on India's and China's path to Modernization	02 July 2012-28 February 2013
5.	Oriana Skylar Mastro	Princeton University	Settling the score: The Interactive Effect of Combat Outcomes and Bargaining Behaviour on War Duration and Termination	06 August 2012-05 September 2012
6.	Joshua T White	School of Advanced International Studies (SAIS), Johns Hopkins University, Washington DC	Changing Dynamics of Islamism in Pakistan: Implications for the Region	13 September 2012- 26 September 2012

S. No.	Name	Affiliation	Topic/ Area of Research	Duration
7.	Thiruni Kelegama	University of London	Peace in Dungeons? Reconciling Truth and Gender in Post-Conflict Sri Lanka	28 September 2012- 30 June 2013
8.	Sameer P Lalwani	Massachusetts Institute of Technology	India's Counter-Insurgency Strategies: 2020 Perspective	05 November 2012- 10 December 2012
9.	Joanna Spear	The Elliott School of International Affairs, George Washington University	Defence Offsets for India: Promise and Problems	07 November 2012- 20 December 2012
10.	Dr. Srdjan Vucetic	University of Ottawa, Canada	Friends, Allies, Customers: The Politics of Arms Imports	17 December 2012- 07 March 2013
11.	Dr. Abhijit Sharma	School of Management, Bradford University, U.K	An analysis of costs and benefits of forward-deployed navies and the impact of high oil prices	21 January 2013- 20 May 2013
12.	Dr. Swati Jayawant Rao Bhute	University of Pune	A Study to Assess Science and Technology Developments and India's Internal Security Challenges	31 January 2013- 30 July 2013
13.	Suseela Devi Chandran	University Teknologi MARA (UiTM), Malaysia	Malaysia- India Defence Relations: Revitalizing Bilateral Relations in the Era of Globalization	01 March 2013- 30 April 2013
14.	Dr. Dibyesh Anand	University of Westminster, London	Tibet, Tibetans and India-China Relations	04 March 2013- 20 May 2013
15.	Post Bahadur Basnet	International Crisis Group, Kathmandu	Transformation of a Revolutionary Party into the Peaceful Political Mainstream in Nepal: What does it mean to South Asian Politics and Society	04 March 2013- 03 December 2013
16.	Seokbae Lee	University of Westminster, London	China-India Relations and Tibet	04 March 2013- 31 May 2013

The IDSA **Internship Programme** launched two years ago has been successful in attracting young talent to IDSA. This programme attracted over **23 Interns** from multi-disciplinary backgrounds from both Indian and foreign universities during this financial year. These interns have made useful contributions to the success of IDSA's projects. It is hoped that their time at IDSA will help them better appreciate India's foreign and security policy. We expect these talented scholars will be future leaders in the domain of strategic affairs who will also contribute to the work of the Institute in times to come.

LIST OF INTERNS (2012- 2013)

S. No.	Name	Affiliation	Centre/ Project	Duration
1.	Prathima R. Appaji	WestBengalNationalUniversity of Juridical Sciences, Kolkata	China and South Asia	16 April 2012- 11 May 2012
2.	Kiran J Prakash	NationalAcademy of Legal Studies and Research, Hyderabad	Nuclear and Arms Control	16 April 2012- 12 October 2012
3.	Nupur Brahma	National Technical Research Organization	Nuclear and Arms Control	23 April 2012- 22 April 2014
4.	Ranir Pal Saini	JindalSchool of International Affairs, O.P. Jindal Global University, Sonipat	DRDO- IDSA Strategic Trends 2050 Project	01 May 2012- 31 July 2012
5.	Dnyanada Palkar	WilfridLaurierUniversity, Waterloo	Non- Military Threats, Energy and Economic Security Centre	01 May 2012- 21 August 2012
6.	Neeraj Kapoor	O.P. Jindal School of International Affairs, Jindal Global University, Sonipat	East Asia	07 May 2012- 25 July 2012
7.	Parveen Bhardwaj	CopenhagenBusinessSchool	Strategic Technologies	07 May 2012- April 06, 2014
8.	Sneha Bhura	StellaMarisCollege, Chennai		15 May 2012- 15 February 2013
9.	Simon Bayley	King's College, London	DRDO-IDSA Strategic Trends 2050 Project	14 May 2012- 25 September 2012
10.	Melissa M Cyrill	JawaharlalNehruUniversity	DRDO- IDSA	16 May 2012-

S. No.	Name	Affiliation	Centre/ Project	Duration
			Strategic Trends 2050 Project and MEA-IDSA Project	30 April 2013
11.	Riddhi Shah	University of Sussex, Brighton, UK	South East Asia and Oceania	08 June 2012- 15 March 2013
12.	Deepa Mariam Varughese	JamiaMilliaIslamiaUniversity, New Delhi	South Asia	12 July 2012- 30 April 2013
13.	Rebecka Sofia Rydberg	CopenhagenBusinessSchool	Defence Economics	03 September 2012- 10 May 2013
14.	Sanjeet Ruhel	Faculty of Law, University of Delhi	Military Affairs	10 September 2012- 15 January 2013
15.	Madhavi Marwah	School of Oriental and African Studies (SOAS), University of London	Non- Traditional Security	11 October 2012- 30 November 2012
16.	Sandeep Kumar Dubey	St. Stephen's College, University of Delhi	Internal Security	01 November 2012- 31 July 2013
17.	Kalathmika Natarajan	University of England, United Kingdom	South Asia	01 November 2012- 31 October 2013
18.	Eshita Mukherjee	Indian Institute of Technology, Madras	Non- Traditional Security	03 December 2012- 02 December 2013
19.	Manasi Pritam	JawaharlalNehruUniversity	Nuclear and Arms Control	17 December 2012- 16 June 2013
20.	Mohini Singh	School of Archival Studies, National Archives of India	South Asia	07 January 2013- 30 April 2013
21.	Chetna Joshi	JawaharlalNehruUniversity	Eurasia and West Asia	17 January 2013- 30 April 2013
22.	Alankrita Sinha	JawaharlalNehruUniversity	Nuclear and Arms Control	01 February 2013- 31 May 2013
23.	Jean Langlois-Berthelot	The NationalSchool of Advanced Research, Paris	Military Affairs	18 March 2013- 17 September 2013

Through these programmes, we hope to contribute towards building a vibrant strategic community in the coming years.

Annexure X

LIST OF MoUs SIGNED BETWEEN IDSA AND OTHER INSTITUTES (2012-2013)

As on March 31, 2013, IDSA has signed a total of 42 MoUs with various think tanks around the world. The following 6 MoUs were signed in year 2012-2013:

S No	Name of the Institution	Country
1.	Institute for Strategic Studies of Mongolia (ISS)	Mongolia
2.	Myanmar Institute of Strategic and International Studies (MISIS)	Yangon, Myanmar
3.	FGV Management (Fundacao Getulio Vargas)	Brazil
4.	China Foundation for International Studies	Beijing
5.	The Institute for Defense Strategy, Ministry of National Defence of Vietnam	Vietnam
6.	The Bahrain Center for Strategic, International and Energy Studies (DERASAT)	Bahrain

Annexure XI**K Subrahmanyam Award**

Based on a corpus of Rs.6 lakhs donated by Mrs Swadesh Rana (former IDSA Scholar and Chief of UN Disarmament Division), the Executive Council had instituted an award in honour of Shri K Subrahmanyam, the Institute's Director in its formative years. The award carries a cash prize of Rs.50,000/-

List of K Subrahmanyam Awardees

S.No	Name of the Scholar	Year
1	<i>Ms Sudha Mahalingam, Member (Distribution), PNGRB</i>	2008
2	<i>Dr Ashok Behuria, Research Fellow, IDSA</i>	2009
3	<i>Dr Harsh V Pant, Defence Studies Department, King's College London</i>	2010
4	<i>Dr Srikanth Kondapalli, Professor, JNU</i>	2011
5	<i>Prof Kanti Bajpai, Faculty, National University of Singapore</i>	2012

The President's Award

The IDSA President's Award was introduced by IDSA in 2009. This award is conferred on scholars of IDSA for publication of a research article in a peer reviewed journal. The amount of the award is Rs.25,000/-.

List of President's Award Winners

S.No	Name of the Scholar	Year
1	Dr Namrata Goswami Dr Shanthie Mariet D'Souza	2009
2	Col (Retd). P.K. Gautam Dr. Anand Kumar Dr. Namrata Goswami	2010
3	Brig Harinder Singh Wg Cdr Ajey Lele Dr. Anit Mukherjee Dr Laxman Kumar Behera Shri Joe Thomas Karackattu Dr Sarita Azad	2011
4	Dr Laxman Kumar Behera	2012

Annexure XII

Y.B. Chavan Memorial Lecture

S.No.	Date	Speaker	Topic
1.	November 22,2010	Prof. Sunil Khilnani	The Great Power Game: India in the New World
2.	November 30, 2011	Prof. Kanti Bajpai	India and China: Can the Giants of Asia Cooperate?

Appendix- A

ESTABLISHMENT (AS ON MARCH 31, 2013)

S. No	Name of the Post	In Position	Remarks
1.	Director General	1	
2.	Deputy Director General	1	
3.	Assistant Director	1	
4.	Senior Fellow	3	
5.	Distinguished Fellow	4	(including Prof S.D. Muni Honorary D.F).
6.	Consultant/Consulting Fellows/Advisor Research	1+2+3	(Shri K.N. Rai Honorary consultant)
7.	Research Fellow	22	(including 09 Serving Officers)
8.	Senior Research Associate	3	
9.	Research Associate	4	(including 03 on MEA-IDSA Project)
10.	Associate Fellow	14	
11.	Research Analyst & OSD Outreach	1	
12.	Research Assistant	16	
13.	Librarian-cum-Information Officer	1	
14.	Estate Manager	1	
15.	Accounts Officer	1	
16.	SO	1	
17.	Stenographer (Gd-B)/PS	2	
18.	Manager Outreach & Communications	1	
19.	Associate Editor (SA)	1	
20.	Associate Editor (JDS)	1	
21.	Junior Accounts Officer	1	
22.	Assistant (Accounts)	1	
23.	Junior Assistant (Accounts)	NIL	
24.	Special Assistant	2	
25.	Assistant Estate Manager	1	
26.	Care Taker	NIL	
27.	Assistant Care Taker	1	
28.	Human Resource Executive	1	
29.	Senior Library Assistant	6	
30.	Assistant	1	
31.	Administrative Assistant	1	
32.	Web Master	1	
33.	Technical Officer (GIS)	1	
34.	Technical Assistant(GIS)	1	
35.	Assistant (Confdtl Asst)	1	
36.	PMRE	1	
37.	DTP Assistant	1	

Institute for Defence Studies and Analyses

38.	Junior DTP Assistant	1	
39.	Network Executive	1	
40.	Receptionist	1	
41.	UDC	2	
42.	LDC	4	
43.	Senior Library Attendant/Record Sorter	1	
44.	Library Assistant	NIL	
45.	Library Executive	1	
46.	Library Support Staff	1	
47.	Project Helper	5	
48.	Group – D	1	
49.	Staff Car Driver	2	
50.	Housekeeping Assistant	1	
	TOTAL	127	

Appendix- B

ARTICLES BY IDSA SCHOLARS IN PEER-REVIEWED NON-IDSA PUBLICATIONS

1. Das, Rupnarayan, – “The US Factor in Sino-Indian Relations: India's Fine Balancing Act”, *Harvard Asia Quarterly*, Spring-Summer 2012, Vol. 14, No. 1 & 2
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3. Panda, Jagannath, “A 'BRICS Wall'? The Politics of China-India Complexity”, *Indian Foreign Affairs Journal*, Vol.7, No 2, April-June 2012
4. Panda, Jagannath, “Beijing's Perspective on SCO Expansion: India, South Asia and the Spectrum of Opportunities in China's Open Approach”, *Asian Perspective (Lynne Rienner)*, Vol.36, No.3, July-September 2012
5. Panda, Jagannath, “Competing Realities in China-India Multilateral Discourse: Asia's Enduring Rivalry” *Journal of Contemporary China*, Vol.22, No.82, March 2013
6. Nayan Rajiv, "Weapon of Choice: India's Strategic Missile Capabilities", *Jane's Intelligence Review*, January 2013
7. Mishra, Rahul, “Revitalising India-Myanmar Relations”, *East Asia Forum*, Australian National University, Canberra, Australia, July 2012
8. Goswami, Namrata. “Counter-Insurgency Best Practices: Applicability to Northeast India,” *Small Wars Insurgencies* (December 2012)
9. Goswami, Namrata. “Escalation and de-escalation of violence in insurgencies: Insights from Northeast India,” *Small Wars & Insurgencies* 24, No. 1, (February-March 2013)
10. Singh, Gunjan, “Post ECFA China-Taiwan Relations: Future Scenarios” in *Harvard Asia Quarterly*, Spring/Summer 2012, Vol. 14, No. 1& 2

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3. Behera, Anshuman, "A New Nepal and Changing Threat Perception for India", in Moazzam Ali *Changing Threat Perception in a Globalizing World: With Special Reference to India*, Gyan Publications, New Delhi.
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5. Kazi, Reshmi, "The Process of Negotiation of the Nuclear Deal/123 Agreement (India)," in PR Chari (ed.), *Indo-US Nuclear Deal: Seeking Synergy in Bilateralism* New Delhi: Routledge 2012, Revised edition.
6. Kazi, Reshmi, "Non-State Actors and Weapons of Mass Destruction: A Study of Correlation," *IFPS Occasional Paper*, 2012, Knowledge World.
7. Kumar, Anand, "Challenges of Institutionalisation of Democracy in Bangladesh", *Democracy in South Asia*, Kalinga Publications, 2012.
8. Gautam, PK "The Future of Disaster Relief by the Military", *Journal of Indian Ocean Studies*, Vol 20, No.2, August 2012, Society of Indian Ocean Studies.
9. Goswami, Namrata. "China's Territorial Dispute with India: Limiting Economic Cooperation," USIP, December 10, 2012.
10. Goswami, Namrata. "Resolving Ethnic Conflict through Economic Connectivity," USIP, November 2012.
11. Nayan, Rajiv, "India-Canada Civil Nuclear Energy Cooperation: Status, Prospects and Problems" *Think India Quarterly*, Volume 15, Number 3, July-September 2012.
12. Panda, Jagannath, "Deliberating a "Cross-Regional" Perspective: China, India and the Emerging World Order", in

- Victor F.S. Sit (ed.), *China-India Cooperation Prospects*, Enrich Professional Publishing, Singapore, 2013.
13. Panda, Jagannath, "BRICs, China and the Emerging World Order: Is the PRC Writing a New Global Script?", in Jan Wouters, Tanguy de Wilde, Pierre Defraigne, and Jean-Christophe Defraigne (eds.) *China, the European Union and Global Governance*, Edward Elgr Publishing Inc: UK, 2012.
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 15. Parmar, Sarbjeet Singh, "The Global Challenge of Piracy" in Pradeep Kaushiva and Abhijit Singh (eds)., *Indian Ocean Challenges: A Quest for Cooperative Solutions*, New Delhi: NMF/KW Publishers Pvt Ltd, February 2013.
 16. Pattanaik, Smruti, "Political Transition and Future of Democracy in Bangladesh" in B.C.Upreti and Krishan Gopal (ed)., *Democracy in South Asia*, Kalinga Publications, Delhi, 2012.
 17. Shrivastav, Sanjeev K, "US-India Strategic partnership set to grow in second Obama administration", Expert Zone, Reuters, November 14, 2012.
 18. Shrivastav, Sanjeev, "Growing Indo-US Partnership: Need to Look at Domestic, Regional Realities", *The Tribune*, April 2, 2012.
 19. Sinha Uttam Kumar, "Interlocking Challenges: EU-India Convergence on Climate Change", in Luis Peral and Vijay Sakuja (ed), *The EU-India Partnership: Time to Go Strategic*, EUISS, Paris, 2012.
 20. Sinha, Uttam Kumar, Debate on Arctic: Challenges, Prospects and Opportunities for India", *Indian Foreign Affairs Journal*, Vol. 8, No. 1, Jan-March, 2013.
 21. Sinha, Uttam Kumar, Debate on "Sustainable Development and Climate Change", *Indian Foreign Affairs Journal*, vol. 7, no. 3, July-September 2012.
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 23. Singh Mandip, "Malacca: No More a Dilemma For China", *Scholar Warrior*, CLAWS, Spring 2013.

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1. Ahmed, Ali, "Political Decision-Making and Nuclear Retaliation", Vol 36, Issue 4, July 2012
2. Bisht, Medha, "Bhutan–India Power Cooperation: Benefits Beyond Bilateralism", Vol 36, Issue 5, September 2012
3. Dadwal, Shebonti Ray, "India–Iran Energy Ties: A Balancing Act", Vol 36, Issue 6, November 2012
4. Gupta, Rukmani, "China's National Interests: Exploring the Domestic Discourse", Vol 36, Issue 5, September 2012
5. Nayak, Nihar, "UCPN (Maoist)'s Two-Line Struggle: A Critical Analysis", Vol 36, Issue 5, September 2012
6. Pattanaik, Smruti S., "India's Afghan Policy: Beyond Bilateralism", Vol 36, Issue 4, July 2012
7. Pradhan, Prasanta Kumar, "India's Relationship with Saudi Arabia: Forging a Strategic Partnership", Vol 37, Issue 2, March 2013
8. Rajiv, S. Samuel C., "In Pursuit of a Chimera: Nuclear Imbroglio between Sanctions and Engagement", Vol 36, Issue 6, November 2012
9. Rizvi, M. Mahtab Alam, "Evaluating the Political and Economic Role of the IRGC", Vol 36, Issue 4, July 2012
10. Singh, Priyanka, "The Diamer Bhasha Dam in Gilgit Baltistan: India's Concerns", Vol 36, Issue 4, July 2012
11. Sultana, Gulbin and Ashok K. Behuria, "Mahinda Rajapaksa's India Policy: Engage and Countervail", Vol 37, Issue 1, January 2013
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1. Behera, Anshuman, "The Students Islamic Movement of India: The Story So Far", Volume 7, Number 1, 2013
2. Behera, Laxman Kumar, "India's Ordinance Factories: A Performance Analysis", Volume 6, Number 2, 2012

3. Bishoyi, Saroj, "Logistics Support Agreement: A Closer Look at the Impact on India-US Strategic Relationship", Volume 7, Number 1, 2013
4. Chadha, Vivek, "Perceptions of Kashmiri Youth: Security Implications", Volume 6, Number 2, 2012
5. Das, Rup Narayan, "The Stormy Parliamentary Debates of 1962", Volume 6, Number 4, 2012
6. Venugopal, "Revenue Procurement in the Indian Army: Challenges and the Way Ahead", Volume 6, Number 3, 2012
7. Gautam, PK, "Learning Lessons and Revisiting Myths from Kameng", Volume 6, Number 4, 2012
8. Kalyanaraman, S, "Major Lessons from Operation Pawan for Future Regional Stability", Volume 6, Number 3, 2012
9. Kapur, Vivek, "Challenges for Indian Air Force: 2032", Volume 7, Number 1, 2013
10. Mukherjee, Anit, "Competing Exceptionalism: US-India Defence Relationship", Volume 6, Number 2, 2012
11. Pandalai, Shruti, "Enduring Legacy of 1962: Cementing the Conflict of Perceptions in Sino-Indian Ties", Volume 6, Number 4, 2012
12. Prasad, Mahendra, "Efficiency of Quality Assurance in Army Procurements", Volume 7, Number 1, 2013
13. Singh, Mandip, "The Significance of 2020 in the Sino-Indian Context", Volume 7, Number 1, 2013
14. Tripathy, Bhavna, "The Tibetan Uprising and Indian Opinion of the Chinese", Volume 6, Number 4, 2012
15. Venkatshamy, Krishnappa, "The Problem of Grand Strategy", Volume 6, Number 3, 2012

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2. Gautam, P.K, "Understanding the Use of Kautilya's *Arthasastra*" Volume 37, No. 1 January-February 2013
3. Lele, Ajey, "Space Sustainability: Consent to Security Insurance", Volume 36 No. 5 September-October 2012
4. Mishra, Rahul, "India-Australia Relations: Moving to the Next Level", Volume 36, No. 4 July-August 2012
5. Parmar, Sarabjeet Singh, "India's Critical Role in the Resilience of the Global Undersea Communications Cable Infrastructure", Volume 36, No 4, May-June 2012
6. Roy, Meena Singh, "India's Options in the Shanghai Cooperation Organization", Volume 36, No. 4 July-August 2012
7. Shah, Riddhi, "Bangladesh-Myanmar ITLOS Verdict: Precedence for India"?, Vol 37 No. 2 March-April 2013
8. Singh, Mandip, "Pakistan Occupied Kashmir – a Buffer State in the Making"? Volume 37, No. 1 January-February 2013
9. Sinha, Uttam K, "Arctic: An Antithesis", Volume 37, No. 1 January-February 2013

(B) JOURNAL OF DEFENCE STUDIES

1. Kalyanaraman, S, "The Limits of the India-United Kingdom Defence Relationship", Vol. 7, Issue 1, Jan-March 2013
2. Singh, Gunjan, "The Military Media and its Relevance for China", Volume 6, Number 3, 2012

Appendix F

ARTICLES AND CHAPTERS PUBLISHED BY IDSA SCHOLARS IN IDSA'S BOOKS/MONOGRAPHS/REPORTS

1. Behuria, Ashok, "The Army of Pakistan: Dominant by Default" in *India's Neighbourhood: the Armies of South Asia*, (ed.) Vishal Chandra, IDSA/Pentagon Press (November 2012).
2. Behuria, Ashok, "Chronic Instability and India's Options" in *India's Neighbourhood: Challenges in the Next Two Decades*, (eds.) Rumel Dahiya and Ashok K Behuria, IDSA/Pentagon Press (June 2012)
3. Bisht, Medha, "India-Bhutan Relations in the Next Two Decades" in *India's Neighbourhood: Challenges in the Next Two Decades* (eds.) Rumel Dahiya and Ashok Behuria - IDSA/Pentagon Press (June 2012)
4. Bisht, Medha, "Water Problems in Bangladesh: Internal and External Dimensions", in *Four Decades of India-Bangladesh Relations Historical Imperatives and Future Direction* (ed.) Smruti Pattanaik, Gyan Publishing House (June 2012)
5. Chadha, Vivek, "Left Wing Extremism—Challenges and Approach" in *Grand Strategy for India: 2020 and Beyond* (eds.) Krishnappa Venkatshamy and Princy George, IDSA/Pentagon Press, (2012)
6. Chandra, Vishal, "Afghanistan: Likely Scenarios & India's Policy Options" in *India's Neighbourhood: Challenges in the Next Two Decades*, (eds.) Rumel Dahiya and Ashok K. Behuria, IDSA/Pentagon Press (June 2012)
7. Chandra, Vishal, "Afghanistan's National Army: Expectations and Scepticism", in *India's Neighbourhood: The Armies of South Asia* (ed.) Vishal Chandra, IDSA/Pentagon Press, (November 2012)
8. Datta, Sreeradha, "Bangladesh: Illegal Migration and Challenges for India" in *India's Neighbourhood: Challenges in the Next Two Decades* (eds.) Rumel Dahiya and Ashok Behuria, IDSA/Pentagon Press (June 2012)
9. Das Pushpita, "History of Armed Forces Special Powers Act" in *Armed Forces Special Powers Act: The Debate*, (ed.) Vivek Chadha IDSA Monograph Series (November 2012).
10. Das, Rup Narayan, "Sino-Indian Relations in 2011: Two Steps Forward, One Step Backward" in *China Yearbook 2011*, (ed.) Mandip Singh, (May 2012).

11. Dahiya, Rumel, "Reforming the Military Institutions and National Security Strategy" in *Grand Strategy for India: 2020 and Beyond* (eds.) Krishnappa Venkatshamy and Princy George, IDSA/Pentagon Press, (2012)
12. Dahiya, Rumel, "Managing India-China Relations" in *India's Neighbourhood: Challenges in the Next Two Decades* (eds.) Rumel Dahiya and Ashok Behuria IDSA/Pentagon Press (June 2012)
13. Gautam, PK, "Overseas Humanitarian and Disaster Relief Operations", in *Net Security Provider: India's Out-of-Area Contingency Operations*, Project Report, Military Affairs Centre, October 2012
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16. Gupta, Rukmani, "China-US Relations in 2011: Stymied by Strategic Mistrust", in *China Yearbook 2011*, (ed.) Mandip Singh (May 2012)
17. Godbole, Avinash, "China's Political Landscape: Preparing for Transistion", in *China Yearbook 2011*, (ed.) Mandip Singh (May 2012).
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19. Kalyanaraman, S, "Thinking About Counter Terrorism in India's National Strategy," in *Grand Strategy for India 2020 and Beyond* (eds.) Krishnappa Venkatshamy and Princy George, IDSA/Pentagon(2012)
20. Kalyanaraman S, "Major Lessons from Operation Pawan (Sri Lanka, 1987-90) and Operation Cactus (Maldives, 1988): in *Net Security Provider: India's Out-of-Area Contingency Operations*, Project Report, Military Affairs Centre, (October 2012).
21. Kapur, Vivek, "Non-Combatant Evacuation Operations", in *Net Security Provider: India's Out-of-Area Contingency Operations*, Project Report, Military Affairs Centre, (October 2012).

22. Karackattu, Joe Thomas, "The Chinese Economy in 2011: Retrospect and Prospects, in *China Yearbook 2011*, (ed.) Mandip Singh, (May 2012)
23. Kumar, Anand, "India-Bangladesh Trade: Problems and Prospects" in *Four Decades of India Bangladesh Relations: Historical Imperatives and Future Direction* (June 2012) (ed.) Smruti Pattanaik Gyan Publishing House, (June 2012)
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25. Kumar, Anand, "The Royal Bhutan Army" in *India's Neighbourhood: the Armies of South Asia* (ed.) Vishal Chandra, IDSA/Pentagon, (November 2012).
26. Kumar, Sumita, "The Army of Pakistan: Dominant by Default" in *India's Neighbourhood: the Armies of South Asia*, (ed.) Vishal Chandra IDSA/Pentagon, (November 2012).
27. Kumar, Virender, "Existing Capacity and Future Planning for Out-of-Area Contingencies", in *Net Security Provider: India's Out-of-Area Contingency Operations*, Project Report, Military Affairs Centre, (October 2012).
28. Khan, Shamshad A, "China's Relations with Japan, Koreas: Measured Caution", *China Yearbook 2011*, (ed.) Mandip Singh, (May 2012).
29. Lele, Ajey, "Space Code of Conduct: Inadequate Mechanism" in *Decoding the International Code of Conduct for Outer Space Activities* (ed.) Ajey Lele, IDSA/Pentagon Press, (September 2012)
30. Lele, Ajey, "Deliberating the Space Code of Conduct" in *Decoding the International Code of Conduct for Outer Space Activities* (ed.) Ajey Lele, IDSA/Pentagon Press, (September 2012)
31. Lele, Ajey, "Should India Conduct an ASAT Test Now?" in *Decoding the International Code of Conduct for Outer Space Activities* (ed.) Ajey Lele, IDSA/Pentagon Press, (September 2012)
32. Mishra, Rahul, "China-Australia Relations in 2011: Glass Half Empty or Half Full?", *China Yearbook 2011*, (ed.) Mandip Singh, (May 2012).
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 37. Rizvi, Mahtab Alam, "China and West Asia in 2011: Threat or Opportunity?", in *China Yearbook 2011*, (ed.) Mandip Singh, (May 2012)
 38. Pandalai, Shruti, "AFSPA: A Case of Perceptions and The Losing Battle of Public Diplomacy", in *Armed Forces Special Powers Act: The Debate*, (ed.) Vivek Chadha, IDSA Monograph Series No. 7, (November 2012).
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 41. Panda, Jagannath, "China's Current Central Asia Policy: Revisiting Priorities", *China Yearbook 2011*, (ed.) Mandip Singh (May 2012).
 42. Parmar, Sarabjeet Singh, "Non-Combatant Evacuation Operations", *Net Security Provider: India's Out-of-Area Contingency Operations*, Project Report Military Affairs Centre, (October 2012)
 43. Parmar, Jagannath Singh, "The Maritime Dimension in India's National Strategy" in *Grand Strategy for India: 2020 and Beyond* (eds) Krishnappa Venkatshamy and Princy George, IDSA/Pentagon, (2012)
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 48. Singh Udai Bhanu, "China and ASEAN in 2011: Redefining a Relationship", in *China Yearbook 2011*, (ed.) Mandip Singh, (May 2012).
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 53. Singh, Prashant Kumar, "Managing India-China Relations" in *India's Neighbourhood: Challenges in the Next Two Decades*(eds.) Brig Rumel Dahiya and Dr Ashok Behuria IDSA/Pentagon Press (June 2012).

Audit and Financial Statements

BANSAL SINHA & CO.
Chartered Accountants

18/19, OLD RAJINDER NAGAR
NEW DELHI - 110 059
PHONE : 26722270, 26053424
FAX : 011 41046530
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INDEPENDENT AUDITORS' REPORT

To the Members

Institute for Defence Studies and Analyses,

Report on the Financial Statements

We have audited the accompanying financial statements of the **INSTITUTE FOR DEFENCE STUDIES AND ANALYSES, NEW DELHI** (‘the Institution’) which comprises the balance sheet as at 31 March 2013, Income and Expenditure Account and related Receipts and Payments Account for the year ended on that date.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance of the Institution. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Institution's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



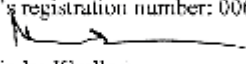
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion. We wish to report as under:-

- i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) In our opinion proper books of account as required by law have been kept by the Institution so far as appears from our examination of those books;
- iii) The Balance Sheet, Income and Expenditure Account and Receipts and Payment Account dealt with by this Report are in agreement with the books of account;

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- (i) in the case of the balance sheet, of the state of affairs of the Institution as at 31 March 2013;
- (ii) in the case of the Income and Expenditure Account, of the Excess of Income over Expenditure for the year ended on that date; and

For Bansal Sinha & Co.
Chartered Accountants
Firm's registration number: 006184 N

(Rajinder Khullar)
Partner
Membership Number: 082928
Place:- 18/19, Old Rajinder Nagar, New Delhi-110060.
Dated:- 9th September, 2013



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

BALANCE SHEET
AS AT 31st MARCH, 2013

	<u>Schedule</u>	<u>As at</u> <u>31.03.2013</u> Rs.	<u>As at</u> <u>31.03.2012</u> Rs.
SOURCES			
Assets Fund	1	62,822,135	62,379,259
General Fund	2	75,081,041	69,680,172
Project Grant	3	1,930,330	-
Grant-in-Aid (New Campus)	4	456,600,000	456,600,000
Corpus Fund			
(K Subrahmanyam Award)		600,000	600,000
(Y B Chavan Memorial Lecture)		1,000,000	1,000,000
TOTAL		598,033,506	590,259,431

APPLICATION

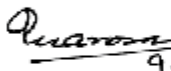
Project Grant	3	0	1,102,729
Fixed Assets	5	62,822,135	62,379,259
Capital Work in Progress		436,735,346	427,815,840
Deposit with Defence		21,371,810	30,748,328
Research & Development			
Organisation			
Net Current Assets	6	77,104,215	68,213,275
TOTAL		598,033,506	590,259,431

NOTES ON ACCOUNTS 11

Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date : 9th September 2013

Place : New Delhi


(R K Arora)
9.9.2013
Accounts Officer


(Arvind Gupta)
Director General

AS PER REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS



(Ravinder Khullar)
PARTNER
M. No. 82928

Date : 9 September 2013

Place : New Delhi

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

**INCOME & EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31st MARCH, 2013**

Schedule	Year Ended	Year Ended	
	31.03.2013 (Rs.)	31.03.2012 (Rs.)	
INCOME			
Grant - In -Aid	7	110,445,645	113,335,908
Sale of Publications		586,251	344,869
Membership Subscriptions		812,456	239,943
Special Subscriptions		88,190	33,575
Interest on Advances		8,154	-
Miscellaneous Income	8	10,134,536	11,379,987
Prior Period Adjustment			-
TOTAL		122,075,232	125,334,282
EXPENDITURE			
Salaries & Allowances	9	63,281,459	59,312,410
Pension Payment		6,644,881	5,680,420
Retirement & Other Benefits		173,260	4,061,530
Operational /Administrative Expens	10	23,135,876	20,187,645
Printing & Publications		3,010,444	1,985,182
Subscription for Library Periodicals		6,064,752	5,220,649
Seminar Expenses		12,262,617	12,125,521
Prior Period Adjustment		1,717,817	1,634,676
Depreciation		3,589,766	3,805,893
		119,880,872	114,013,926
Surplus transferred to General Fund		2,194,360	11,320,356

NOTES ON ACCOUNTS 11

Significant Accounting Policies & Schedules 1 to 11 form an integral part of the Accounts

Date : 9th September 2013
Place : New Delhi

Arora
9.9.2013
(R K Arora)
Accounts Officer

Gupta
(Arvind Gupta)
Director General

AS PER REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS



(Ravinder Khullar)
PARTNER
M. No. 82928

Date : 9 September 2013

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2013

SCHEDULE - 1	As at		As at	
	31.03.2013		31.03.2012	
ASSETS FUND	(Rs.)		(Rs.)	
Opening Balance	62,379,259		59,758,165	
Add : Assets Purchased out of				
(i) Recurring Grant (Schedule - 7)	4,654,355		6,564,092	
(ii) Recurring Grant (Schedule - 2)	457,011	5,111,386	-	6,564,092
		67,400,625		66,322,257
Less :				
(i) Assets Disposed off(Schedule 5)	73,754		137,105	
(ii) Library Books Written Off	1,004,970			
(iii) Depreciation for the year	3,589,766	4,668,490	3,905,893	3,942,998
		62,822,135		62,379,259

SCHEDULE - 2

GENERAL FUND

Opening Balance	69,680,172		55,140,873	
Add :				
Depreciation for the year (transfd from Assets Fund A/c)		3,589,766		3,805,893
Assets Disposed off		73,754		137,105
Add:				
- Surplus transferred from				
Income & Expenditure A/c		2,194,360		11,320,356
		75,538,052		70,404,227
Less :				
- Assets purchased for which advances were given upto the year ended 31.3.2012		457,011		
- Tax paid (FY 2008 - 2009)	-		630,598	
- Tax paid (FY 2010 - 2011)	-		93,457	724,055
		75,081,041		69,680,172

Acc.



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2013

98

SCHEDULE - 3

PROJECT GRANTS

S.No.	Name of the Donor	Project Name	Balance as on 01.04.2012 Rs.	Recd. During the Year / Adjustment Rs.	Total as on 31.03.2013 Rs.	Utilised during the year Rs.	Refunds during the year Rs.	Unutilised Bal. as on 31.03.2013 Rs.
1	ICSSR	Major Themes in Central Asia's Policy & Diplomacy	379		379		-	379
2	MEA	POK Project (Phase-I)	(623,716)	623,716	-		-	-
3	MEA	India's Neighbourhood Challenges in the next two Decades	(200,691)	310,691	110,000	110,000	-	-
4	DRDO	IDSA - DRDO Strategic Trends- 2050 Project	(278,701)	6,237,888	5,959,187	5,086,392	872,795	-
5	ICSSR	Transnational Gas Pipelines, Global Context, Indian Imperative	-	260,000	260,000	40,000		220,000
6	MEA	POK Project (Phase-II)	-	1,125,000	1,125,000	166,581	-	958,419
7	MEA	Developments in West Asia: Prospects and Challenges for India in next two Decades	-	1,000,000	1,000,000	248,468	-	751,532
		TOTAL	(1,102,729)	9,557,295	8,454,566	5,651,441	872,795	1,930,330

Quc



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2013

<u>SCHEDULE - 4</u>	<u>As at</u>	<u>As at</u>
<u>GRANT - IN - AID (NEW CAMPUS)</u>	<u>31.03.2013</u>	<u>31.03.2012</u>
	(Rs.)	(Rs.)
Opening Balance	456,600,000	456,600,000
Add :	-	-
(ii) Paid to DRDO as 'Deposit works' during the year (Schedule -07)	-	-
	456,600,000	456,600,000

Acc



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2013

Schedule - 5
FIXED ASSETS

ITEMS	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	Cost as at 01.04.2012	Additions Up to Sep-12	Byeoff Sep-12	Subst' Deduction/ Adj.	Cost as at 31.03.2013	Total 01.04.2012 to year	For the year	Total up to 31.03.2013	As at 31.03.2013	As at 31.03.2012
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Furniture & Fixtures	19,667,310	692,514	14,706	64,654	20,280,376	9,454,696	1,172,732	9,637,477	10,562,899	15,002,418
Library Books	42,818,574	85,919	1,354,006	1,004,870	43,251,531	-	-	-	43,251,531	42,818,574
Air Conditioners & Coolers	3,042,735	280,789	-	-	3,323,493	1,739,753	237,561	1,977,314	1,346,178	1,302,982
Duplicator	8,167	-	-	-	8,167	8,167	-	8,167	-	-
Typewriters	187,080	-	-	-	187,080	188,823	33	188,856	202	237
Xerox Machine	2,010,012	-	-	-	2,010,012	1,429,129	87,132	1,516,281	493,791	530,883
Franching Machine	230,424	-	-	-	230,424	88,638	18,640	119,293	111,126	130,718
Electronic Equipment	6,621,828	807,976	23,996	-	6,312,864	3,543,699	419,660	3,963,552	2,338,805	1,976,210
EPABA / Intercom System	785,050	-	-	-	785,050	505,511	41,069	647,271	237,779	275,739
Micro Filming	258,322	-	-	-	258,322	297,269	157	297,426	886	1,083
Computers	18,261,940	-	119,511	-	17,041,851	15,294,352	634,528	16,350,870	482,973	997,588
Fire Fighting Equipment	35,168	-	-	-	35,168	31,387	8,215	39,402	46,596	64,771
Fax Machine	107,460	-	-	-	107,460	87,377	2,921	90,998	16,552	19,473
Vehicles (Car)	898,999	-	-	-	898,999	786,329	16,960	803,229	86,770	112,670
Radio	789	-	-	-	789	789	-	789	-	-
D.G. Set	1,371,868	-	112,318	8,600	1,425,487	5,143,379	33,922	1,177,011	243,388	176,789
Colour Copier-cum Printer	821,040	-	-	-	821,040	648,310	25,909	674,219	146,821	172,730
Binders-System	111,263	-	-	-	111,263	77,207	5,008	82,515	28,948	34,086
Document Camera/Sheet-141	24,500	-	-	-	24,500	17,325	1,226	18,651	6,949	3,175

Contd.....2/-



ITEMS	GROSS BLOCK				DEPRECIATION				NET BLOCK			
	Cost as at 01.04.2012		Additions		Total		For the year		Total up to 31.03.2013		As at 31.03.2013	
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Oil Lamp	4,332	-	4,332	-	2,094	269	2,363	2,020	1,572	1,778	-	-
Linens & Furnishing	334,223	666,119	882,342	-	154,839	74,792	210,638	681,763	189,384	-	-	-
Digital 3LR Camera	180,000	-	180,000	-	53,085	13,037	106,122	73,078	86,915	-	-	-
UPS	730,931	-	730,931	23,887	694,929	265,778	74,572	370,350	434,678	455,163	-	-
Water Purifier	136,250	-	136,250	-	49,637	12,692	62,324	73,626	86,618	-	-	-
Lamination Machine	11,773	-	11,773	-	6,088	662	6,540	4,853	6,885	-	-	-
Water Cooler	52,350	-	52,350	-	29,093	3,493	32,574	19,758	23,207	-	-	-
Motor Cycle	60,455	-	60,455	-	23,331	5,070	26,801	31,664	37,134	-	-	-
Computer Software (GIS Lab)	520,000	-	520,000	-	461,769	34,144	486,704	23,256	69,240	-	-	-
Wireless Solution (Library)	434,260	61,298	495,548	-	144,033	52,787	196,822	298,126	380,216	-	-	-
CCTV	123,085	-	1,236,036	-	342,735	133,632	475,807	730,420	892,350	-	-	-
Multi P 3y System (Arbant)	381,970	-	361,520	-	35,192	32,572	65,764	293,158	329,738	-	-	-
Projector	145,569	-	146,699	-	21,633	15,562	42,400	105,189	123,751	-	-	-
Gym Equipment	-	467,211	467,011	-	-	68,561	68,561	388,460	-	-	-	-
Printer (Barcode Printer)	-	16,300	16,800	-	-	2,520	2,520	14,280	-	-	-	-
Printer (GIS)	-	-	165,935	155,823	-	11,694	11,694	144,231	-	-	-	-
Temporary Structure Office (STA)	-	328,316	328,316	-	-	333,315	333,315	-	-	-	-	-
Water Dispenser	-	8,330	8,330	-	-	1,324	1,324	7,006	-	-	-	-
TOTAL	98,991,608	3,306,440	1,604,926	1,079,724	103,024,150	3,580,786	40,202,015	62,022,135	62,379,269	-	-	-

Additions during the year :

a) From Grant 2012-13 4,854,355

b) From advances paid upto the year 457,011

entired 31.03.2013 5,111,366

TOTAL

Dec



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2013

SCHEDULE - 6	As at	As at
	31.03.2013	31.03.2012
NET CURRENT ASSETS	(Rs.)	(Rs.)
A. Current Assets		
Cash in hand	80,066	50,191
Cash at Bank (SBI)	1,870,185	402,105
Cash at Bank (Union Bank of India)	9,729,341	6,818,005
IDSA Sponsored Project Fund (SBI)	78,439	75,385
IDSA Sponsored Project Fund (Union Bank of Indi	207,351	196,270
Deposit with Bank (including interest accrued)	59,521,742	54,113,464
Stamps in Franking Machine	4,885	25,648
Recoverable from MEA	1,480,308	4,383,626
Recoverable from NSCS	27,921	-
Recoverable from MoD	190,172	190,172
Staff Advances For :		
Festival	32,625	10,500
Advance T.A.	939,050	961,239
Computer	19,460	500
LTC Advance	0	71,000
Imprest Advance	0	31,000
Advances to Suppliers :		
D G S & D	4,331	4,331
CPWD	75,078	75,078
Other Advances		
Advance Misc	152,182	157,215
Stock of paper with Printers	7,389	4,992
Security Deposits	250,760	256,250
Old outstanding receipts	4,005	4,005
Claims Recoverable	6,413,871	6,185,457
TDS Recoverable	81,447	95,162
Prepaid Expenses	6,645,995	6,464,308
	87,816,593	80,575,903
B. Less : Current Liabilities		
Salary Payable	66,952	61,053
Other Liabilities	9,395,386	10,034,842
Stale Cheque	297,199	129,913
Secutiy Deposit Payable	933,259	908,035
Work Contract Tax Payable	0	22,363
TDS Payable	4,992	611,066
Pension Payable	14,590	14,590
Subscription Recd In Advance	0	580,766
	10,712,378	12,362,628
Net Current Assets (A - B)	77,104,215	68,213,275

Res.



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR
ENDED 31ST MARCH 2013

SCHEDULE - 7	Year Ended 31.03.2013 (Rs.)	Year Ended 31.03.2012 (Rs.)
GRANT - IN - AID		
Grant received from the Ministry of Defence	115,100,000	119,900,000
Less :		
(i) Transferred to Assets Fund A/c (as per Schedule -1)	4,654,355	6,564,092
(ii) Transferred to Grant-in-Aid (New Campus) (as per Schedule -4)	-	-
Amount transferred to Income & Expenditure Account	110,445,645	113,335,908
SCHEDULE - 8	Year Ended 31.03.2013 (Rs.)	Year Ended 31.03.2012 (Rs.)
MISCELLANEOUS INCOME		
Hiring Charges (STA)	1,126,800	-
Bank Interest	5,621,375	4,915,846
Royalty on Books	36,146	87,463
Other Income	3,350,215	6,376,678
	10,134,536	11,379,987
SCHEDULE - 9	Year Ended 31.03.2013 (Rs.)	Year Ended 31.03.2012 (Rs.)
SALARIES & ALLOWANCES		
Pay & Allowances	57,404,789	53,464,845
Contribution to Provident Fund	4,041,675	4,269,059
Electricity Charges (DG's Residence)	-	26,397
LTC Expenses	572,489	550,200
Medical Reimbursement	812,202	602,865
Inspection Charges (CPF)	253,058	399,044
Leave Salary Pension Cont.	197,246	-
	63,281,459	59,312,410

Res.



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR
ENDED 31ST MARCH 2013

SCHEDULE -10	Year Ended	Year Ended
OPERATIONAL / ADMINISTRATIVE EXPENSES	31.03.2013	31.03.2012
	(Rs.)	(Rs.)
Hiring of Transport	509,314	255,499
Repairs & Maintenance	11,564,223	10,491,932
Photostat Expenses	159,948	250,326
Telephone Expenses	703,032	1,195,726
Payment to Auditors		
Audit Fee	21348	21,348
Income Tax Matters	11798	11,798
Certification Fee	5618	5,618
Bank Charges	227,676	35,154
Liveries Expenses	7,559	2,790
IDSA Foundation Day Expenses	56,356	118,639
Postage	615,689	300,420
Stationery	1,072,427	1,183,414
Conveyance Expenses	607,422	737,341
Guests Hospitality Expenses	53,266	60,030
Insurance Premium	257,741	227,274
Electronic Library	2,718,712	2,542,167
Vehicle Expenses	435,013	434,231
Miscellaneous Expenses	2,762,022	2,313,938
Lease Rent (Land)	1	1
Overtime Allowance (Car Drivers)	7,656	0
Expenses (STA)	1,339,055	0
	23,135,876	20,187,645

Qu



Institute for Defence Studies and Analyses

SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2013

Schedule 11:- Significant Accounting Policies and Notes to Accounts

A Accounting Policies

- 1 The Accounts are prepared on accrual basis except specifically provided otherwise.
- 2 Gratuity, Leave Encashment and Other Retirement Benefits are being accounted for on cash basis at the time of actual payment.
- 3 Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books..
- 4 Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
- 5 Subscription received from Members and Life membership fee received is considered as income for the year in which it is received.
- 6 Grant-in-Aid pertaining to New Campus at Delhi Cantt. is kept as such in the liabilities, pending final completion of the project.

B Notes to Accounts

1. The construction of IDSA Permanent campus was carried out by DRDO as 'Deposit works'. The physical possession on new campus was taken over in February 2007. There are certain allied works which are also being carried out by DRDO. Expenditure incurred up to the F.Y. 12-13 Rs. 43,67,35,346/- as reported by DRDO has been shown as 'Capital Work in Progress'. The adjustment of the same in respective head of accounts will be carried out on receipt of head-wise details of expenditure from DRDO, likely to be finalized during the financial year 2013-14.



Contd... 2/-

2. The Institute is maintaining GPF Account for its permanent/ temporary employees and Contributory Provident Fund Account for Contract Employees as per the provision of EPF & MP Act, 1952. Presently, the Employees Contribution to GPF (in case of regular employees) and the CPF (in case of contractual employees) together with Institute share have been deposited by the Institute in separate respective Bank accounts with State Bank of India, Main Branch, New Delhi. The balances in these accounts have not been considered in the Institute's Balance Sheet.

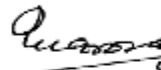
3 During the year, **Rs.11,51,00,000/-** was received by the Institute as Grant-In-Aid from Ministry of Defence, Government of India out of which **Rs.46,54,355/-** has been utilized for acquisition of Fixed Assets and the Balance of **Rs.11,04,45,645/-** is recognized as income.

4 During the year, an amount of Rs. 7,57,582/- transferred to the income for the year which was received against advance subscription from members for subsequent years on account of change in accounting policy for booking of members subscription.

5 Grants received and expenses incurred for a specific project is knocked off and project wise net balance outstanding at the year-end has been shown under project grant account (Schedule No. 3) in Balance Sheet .

6 The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

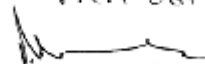
Date : 9th September 2013
Place : New Delhi


9.9.2013
(R. K. Arora)
Accounts Officer


(Arvind Gupta)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FIRM 061844





(RAVINDER KHULLAR)
PARTNER
M-82928

Date : 9th September 2013
Place: New Delhi

Institute for Defence Studies and Analyses

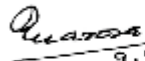
1, Development Enclave, Rao Tula Ram Marg, Delhi Cantt. 110010

**UTILISATION CERTIFICATE
(for the year 2012-2013)**

Sl. No.	Letter No. and Date	Amount (Rs.)	Certified that out of Rs.11,51,00,000/- of Grant-in-Aid sanctioned during the FY 2012-2013 in favour of Institute for Defence Studies and Analyses (IDSA) under Ministry of Defence, New Delhi: Letter Nos. given in the margin and Rs Nil on account of unspent balance of the previous year, a sum of Rs.11,51,00,000/- has been fully utilized for the purpose for which it was sanctioned.
1.	6(1)/2005-PO(Def)-dt. 23.04.2012	1,98,50,000/-	
2.	6(1)/2005-PO(Def)-dt. 24.07.2012	2,94,00,000/-	
3.	6(1)/2005-PO(Def)-dt. 26.09.2012	3,49,25,000/-	
4.	6(1)/2005-PO(Def)-dt. 31.01.2013	3,09,25,000/-	
	TOTAL	11,51,00,000/-	

2. Certified that I have satisfied myself that the conditions on which the Grant-in-Aid was sanctioned have been duly fulfilled.

Date: 9th September 2013
Place: New Delhi


9.9.2013
(R. K Arora)
Accounts Officer


(Arvind Gupta)
Director General, IDSA

FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
110010




(RAVINDER KHULLAR)
PARTNER
M-82928

Date: 9th September 2013
Place: New Delhi

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

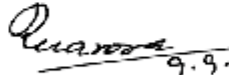
UTILISATION CERTIFICATE
(for the year 2012 - 2013)

Project entitled : "Major Themes in Central Asia's Policy & Diplomacy"

Sanctioning Authority : Indian Council of Social Science Research

Certified that out of unspent balance of **Rs.379/-** as on 31st March 2012, no expenditure has been incurred during the FY 2012-13 and the unspent balance is carried forward to the next Financial Year.

Date : 9th September 2013
Place : New Delhi


9.9.2013
(R. K. Arora)
Accounts Officer


(Arvind Gupta)
Director General

Date : 9th September 2013
Place: New Delhi

FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FR 06184H

(RAVINDER KHULLAR)
PARTNER
M-82928

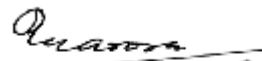
Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

UTILISATION CERTIFICATE
(for the year 2012 - 2013)

Project entitled : **“Transnational Gas Pipelines: Global Contest, India Imperative.”**
Sanctioning Authority : **ICSSR**

Certified that out of **Rs.2,60,000/-** of financial assistance sanctioned to IDSA during the FY 2012-13 under ICSSR Order No.2-18/12-13/S-Fel dated 14 Feb 2013, a sum of **Rs.40,000/-** (Rupees Forty Thousand Only) has been utilized during the FY 2012-13 for the purpose for which it was sanctioned and the unspent amount of **Rs.2,20,000/-** (Rupees Two Lakhs Twenty Thousand Only) is carried forward to the next financial year.

Date : 9th September 2013
Place : New Delhi


(**R. K. Arora**) 9.9.2013
Accounts Officer


(**Arvind Gupta**)
Director General

Date : 4th September 2013
Place: New Delhi

FOR **BANSAL SINHA & COMPANY**
CHARTERED ACCOUNTANTS


(**RAVINDER KHULLAR**)
PARTNER
M-82928

Institute for Defence Studies and Analyses

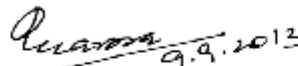
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

**UTILISATION CERTIFICATE
(for the year 2012 - 2013)**

Project entitled : "POK Project (Phase-II)"
Sanctioning Authority : Ministry of External Affairs

Certified that out of **Rs.11,25,000/-** of financial assistance sanctioned to IDSA during the FY 2012-13 under MEA Order No. F9ii)12(ii):09 dated 10 Jan 2013, a sum of **Rs.1,66,581/-** (Rupees One Lakh Sixty Six Thousand Five Hundred and Eighty One Only) has been utilized during the FY 2012-13 for the purpose for which it was sanctioned and the unspent amount of **Rs.9,58,419/-** (Rupees Nine Lakhs Fifty Eight Thousand Four Hundred and Nineteen Only) is carried forward to the next financial year.

Date : 9th September 2013
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Arvind Gupta)
Director General

FOR **BANSAL SINHA & COMPANY**
CHARTERED ACCOUNTANTS

FRN 0618474




(RAVINDER KHULLAR)
PARTNER
M-82928

Date : 9th September 2013
Place: New Delhi

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

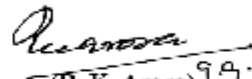
UTILISATION CERTIFICATE
(for the year 2012 - 2013)


Project entitled : **“Developments in West Asia: Prospects and Challenges for India in next two Decades.”**

Sanctioning Authority : **Ministry of External Affairs**

Certified that out of **Rs.10,00,000/-** of financial assistance sanctioned to IDSA during the FY 2012-13 under MEA Order No.F(ii)12(02) 2010 dated 09 Jan 2013 , a sum of **Rs.2,48,468/-** (Rupees Two Lakhs Forty Eight Thousand Four Hundred and Sixty Eight Only) has been utilized during the FY 2012-13 for the purpose for which it was sanctioned and the unspent amount of **Rs.7,51,532/-** (Rupees Seven Lakhs Fifty One Thousand Five Hundred and Thirty Two Only) is carried forward to the next financial year.

Date : 9th September 2013
Place : New Delhi


(R. K. Arora) 9.9.2013
Accounts Officer


(Arvind Gupta)
Director General

FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS




(RAVINDER KHULLAR)
PARTNER
M-82928

Date : 9th September 2013
Place: New Delhi



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