

# **Annual Report 2011-2012**



**INSTITUTE FOR DEFENCE  
STUDIES AND ANALYSES**

# **Annual Report**



## **INSTITUTE FOR DEFENCE STUDIES AND ANALYSES**

**2011-2012**

**Institute for Defence Studies and Analyses**

**1, Development Enclave,**

**Rao Tula Ram Marg,**

**Delhi Cantt, New Delhi -110 010**



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## **INTRODUCTION**

During the year 2011-12, the IDSA's research output reflected the challenges and opportunities for India arising out of a rapidly changing global and regional security environment. In the recent past, India has been diversifying its foreign policy. There has been a huge debate in the country on the internal and external dimensions of national security. IDSA's scholars kept in tune with the emerging realities and reflected upon the future scenarios confronting India.

The role of the IDSA, as the nation's premier think-tank on strategic issues, has grown over the years. The IDSA's research agenda has been expanding taking into account the different dimensions of an ever expanding notion of security. IDSA scholars are engaged with the vital issues concerning India's national security. Increasing attention has been paid to making IDSA's research relevant for policymakers and society. The tradition of independent and objective research based on sound research methodologies was continued.

Over the years, the IDSA has put in place first rate facilities for research. This has greatly facilitated the task of the research community and raised IDSA's profile as a think-tank. Policymakers, researchers, strategic community and students from within the country and outside were drawn to IDSA's facilities in significant numbers. Our research scholars gained international visibility and were regularly invited to national and international conferences/seminars. IDSA's publication programme continued to expand with a steady stream of books, occasional papers and monographs coming out of the Institute. The Institute's website has been revamped and is now considered a major resource on strategic issues. IDSA's outreach programme has been expanding gradually. Several new bilateral Memoranda of Understanding (MoUs) were signed. A number of visiting fellows from different parts of the world were hosted by the Institute. Young research scholars and students applied in large numbers for short time internships at the Institute. The IDSA was sought out by stakeholders like the Ministry of Defence (MoD), the Ministry of External Affairs (MEA), the Defence Research & Development Organisation (DRDO), and the National Security Council Secretariat (NSCS). Senior officials from these organizations regularly participated in IDSA's events. A number of research projects were entrusted to the IDSA by these organizations.

None of this would have been possible without the generous support from the MoD and the able guidance of the IDSA's Executive Council. The IDSA maintained its credibility and autonomy by carrying out independent and objective research despite the fact that it is entirely funded by the government.

During the year 2011-12, the various clusters functioning at IDSA were renamed as Centres in view of their enhanced research output. The Institute now has 12 research centres

engaged in in-depth research on micro and macro level issues covering Africa, Latin America, Caribbean & UN; Defence Economics & Industry; East Asia; Eurasia & West Asia; Internal Security; Military Affairs; Non-Traditional Security; North America; Nuclear & Arms Control; Strategic Technologies; South Asia and South-east Asia & Oceania.

The IDSA continued with its Visiting Fellowship and Internship Programmes. During 2011-2012, the Institute hosted 20 Visiting Fellows and 34 Interns. This helped increase the Institute's global visibility, vibrancy and international reach.

Often a question is asked as to how much impact IDSA's research output makes to the debates in policy circles. The impact can be measured in different ways. The IDSA's website during the year got on an average over three million hits per month. The articles published in IDSA's flagship research journal, *Strategic Analysis*, registered 23,716 downloads during the year 2011, up by 79 per cent from the previous year. The IDSA's six newsletters are in great demand and are used by the research community extensively. Over 120 academic papers published in the *Strategic Analysis*, were abstracted by the Paris-based reputed documentation journal, the *International Political Science Abstracts* (IPSA), during the year 2008-2011. The IDSA is being approached by counterpart institutions, universities and even individuals for long term research associations.

IDSA writings are also being noticed in policy circles. The Institute's various Task Force Reports have been referred to by policymakers and media. Our scholars are regularly sought for comments by the print and electronic media. The IDSA has been assigned several projects and studies by the MEA, MHA, MoD and the NSCS. Scholars are being consulted by Ministries on policy issues. The scholars regularly receive invitations from leading training institutions in the country including the Army War College, the BSF Academy, College for Air Warfare (CAW), Foreign Service Institute (FSI), the Lal Bahadur Shastri National Academy of Administration (LBSNAA) and National Defence College (NDC), the National Police Academy (NPA) etc.

#### **Africa, Latin America, Caribbean and UN Centre**

The Africa, Latin America, Caribbean & UN Centre has started publishing *Africa Trends*, a bimonthly newsletter focusing on review and analyses of strategic developments on the African continent, and issues of significance for India-Africa relations. The newsletter has been widely circulated and acknowledged in policy circles, including by Indian Missions in Africa. The Centre conducted the First India-Africa Strategic Dialogue in November 2011 in collaboration with MEA, with participation from academia, policy institutions, and government officials from India and Africa. Centre members have been involved in brainstorming exercises with the Ministry of External Affairs (MEA) on devising India's Africa policy. The Centre hosted diverse delegations

from Africa including those of African parliamentarians, African editors, Kenyan and South African National Defence College. Centre members have regularly contributed to research on Africa and UN through commentaries, policy and issue briefs, and backgrounders. One of the Centre members has been invited to be part of the editorial board of a peer reviewed international journal published from Brazil. Papers and articles by Centre members have been published in national and international publications of repute. They have also been invited to write and interview with national and international print and electronic media.

### **Defence Economics and Industry Centre**

The Centre of Defence Economics and Industry has been at the forefront of the national debate on issues of defence procurement, budget, defence planning expenditure and defence industry through policy relevant research and engaging vital stakeholders in seminars and round tables. The policy recommendations made by the Centre have found acceptance in MoD's policy reforms including in Defence Procurement Procedures (DPP) that guide capital acquisitions worth billions of dollars each year. The Centre was among the first few to have advocated for the provisions of transfer of technology, multipliers and extended banking period which have been included in the recently revised defence offset guidelines.

### **East Asia Centre**

During the year, the China and East Asia Centre focussed on the issue of China's rise and its impact on bilateral, regional and international politics through various scholarly activities such as research papers in refereed and non-refereed journals, magazines, web commentaries, issue briefs, newspaper articles, television, radio and newspaper interviews. Besides China, the Centre scholars also covered Japan and South Korea. The attempt was to create awareness through dissemination of objective and authentic information. The Centre also organised bilateral dialogues with think tanks both in India and abroad. It played host to a number of distinguished scholars, serving and retired diplomats, military and defence personnel. The Centre also organised the first ever trilateral dialogue between Japan, South Korea and India, to discuss issues of mutual interest. The major achievement of the Centre was the publication of the *China Year Book 2011*, which attracted the attention of policy makers. Scholars also delivered lectures in both India and abroad and put across the Indian perspective in its foreign policy.

### **Eurasia and West Asia Centre**

The Centre's research work on transportation and connectivity particularly International North South Transport Corridor (INSTC) was acknowledged by policymakers and resulted in participation of IDSA scholars in the meeting on modalities for moving forward on the INSTC project held on January 18, 2012 at the Ministry of Commerce, New Delhi. The Centre's work on



the Shanghai Cooperation Organization (SCO) and Central Asia has been acknowledged and appreciated by the policymakers. Scholars were invited to participate in the 2011 and 2012 SCO forum meetings to share their views on the subject.

The Centre has been following the political transformation taking place in the Arab world with focus on the developments in West Asia and its implications for the region and India. In addition, India's relations and interests with the GCC countries and Iran have been the main focus of the Centre.

### **Internal Security Centre**

Research and writings of scholars of the Internal Security Centre have made a mark in policy circles. NSCS and MHA have assigned studies to IDSA on coastal security management, Naxalism and Jammu and Kashmir.

Studies on Left Wing Extremism, Border Management, the North Eastern States, the Look East policy and *Op Sadhbhavana* have had a policy impact. There has also been a very good response to the online commentaries and publications of the Centre. They are also reproduced in various newspapers pertaining to their respective areas of work and on the internet.

### **Military Affairs Centre**

The Military Affairs Centre, which focuses on defence and military related issues enhanced interaction with the Service Headquarters, Headquarters Integrated Defence Staff, formation headquarters and training institutions during the year. A series of seminars, round tables and interactions on policy related subjects like Defence Reforms, Civil Military Relations, Out of Area Contingencies, Armed Forces Special Powers Act (AFSPA) and Logistics Management were held. Foreign and Indian delegations regularly visited IDSA for interaction with scholars. A modest beginning was made for orientation of Defence Officers proceeding on courses abroad in strategic affairs. Quality and content of *the Journal of Defence Studies* was also improved.

### **Non-Traditional Security Centre**

The Non-Traditional Security (NTS) Centre has successfully placed non-conventional issues in the policy domain by emphasizing their importance from a political, strategic and security understanding. The increasing relevance of NTS issues in the policy circle has led to regular interaction of the scholars with the Public Diplomacy Division of the MEA, Army formations, Ministry of Environment and Forest, Central Water Commission, Confederation of Indian Industry

(CII) and Federation of Indian Chambers of Commerce and Industry (FICCI). Scholars have been invited to deliver lectures in leading training institutions. At the policy levels, Centre members are engaged through various Track II dialogue forums like the Council for Security Cooperation in the Asia-Pacific (CSCAP) on energy and water issues. At the international level, the Near East South Asia (NESA) network of the National Defence University, Washington DC has two members from the Centre engaged on issues of energy and water. Another Centre member is engaged with the Army HQ in 'getting the Military in the loop' on combating Climate Change.

### **North America Centre**

The research activities of the North America Centre were mainly focussed on India-US Strategic Partnership and the United States' foreign policy towards Asia during the year. The Centre closely followed the developments in the United States and analysed its major policy implications for India. Scholars of the Centre contributed to academic publications and media. They also participated in several seminars on issues related to United States and presented papers. During the year, the Centre organised several interactions at the Institute with the visiting policymakers and scholars, which included speakers from the United States.

### **Nuclear and Arms Control Centre**

During the year the Centre was visible not only inside the country but also outside. The scholars of the Centre meaningfully intervened through their presence in electronic media, writings in reputed national and international journals and magazines as well as on the Institute's website besides participation in national and international conferences. A number of the Centre's commentaries were picked up in web magazines such as *Diplomat* and *Eurasia Review*. Two of Centre's writings in response to the writings of Carnegie Endowment of International Peace and Nuclear Threat Initiative on India prompted these organizations to respond to the IDSA responses, and in the process influenced international think tanks and public opinion. The writings of scholars appeared in highly reputed publications such as *Bulletin of Atomic Scientists*, *Jane's Intelligence Review*, and *Jerusalem Post*. These writings provided an Indian perspective on key international security issues affecting India. The institute's note on nuclear security was reflected in the Prime Minister's announcement in the Seoul Nuclear Security Summit.

### **South Asia Centre**

The South Asia Centre continued to critically analyse the developments in the neighbourhood. The comments, research articles, reports and policy recommendations by the scholars— on continuing political turmoil in Pakistan, the state of bilateral relations between India and Bangladesh, the policies adopted by the Rajapaksa government in Sri Lanka towards India, the challenges to India's sustained engagement with Afghanistan, the uncertain political transition in

Nepal, the changing contours of India-Bhutan relations, India's neighbourhood policy, etc.— were greatly appreciated by the wider strategic community and policymakers. The research activities at the Centre were enriched by close interactions with policymakers and analysts in seminars, conferences and roundtables on a regular basis. The report published on India-Bangladesh relations on the eve of the Prime Minister's visit to Bangladesh in September 2011 received recognition. A Track II bilateral dialogue with the Bangladesh Institute of International and Strategic Studies (BISS) held in May at New Delhi on the future of India-Bangladesh relations attracted particular attention of the Bangladeshi media. The proceedings of this dialogue were subsequently published in the form of a book. The Centre organised its 5th Annual South Asia Conference on "Cooperative Security Framework for South Asia" in November 2011. The conference came out with a document which recommended a set of measures to evolve a framework/architecture which would enable regular dialogue on security issues among countries at both official and non-official levels and help evolve a regional consensus on how to deal with common threats in a cooperative manner. This was sent out to policymakers and strategic analysts in all the South Asian countries.

### **Southeast Asia and Oceania Centre**

The Southeast Asia and Oceania Centre, which focuses on Association of Southeast Asian Nations (ASEAN), Australia and New Zealand has sought to study India's Look East Policy and its impact on the North East. Developments in Myanmar have been the special focus of the Centre's research, with some of its predictions coming true. The Centre began a new bimonthly newsletter *Insight Southeast Asia*.

### **Strategic Technologies Centre**

The Strategic Technologies Centre was involved in the conduct of a number of activities during the year. A national level conference was held at IDSA on the theme of "Space and International Security" in collaboration with the MEA. The proceedings were published in the form of a book titled *Space Security: Need for Global Convergence*. Also, during October 2011, an IDSA Working Group on the Biological and Toxic Weapons Convention (BTWC) Review Conference (December 2011) was formed and a report on the same was submitted to the Ministry of External Affairs. During March 2012, the IDSA Task Force Report titled "India's Cyber Security Challenge" was published. The Centre also published two issues of *Chemical and Biological Weapons (CBW) Magazine*, a biannual journal.

### **Grant In-Aid to IDSA**

During the Financial Year 2011-2012, IDSA was paid Grant-in-Aid amounting to Rs. 1199.00 Lacs, an increase of 16 per cent over 2010-2011 figures. Out of this amount Rs. 65.64 Lacs was spent for acquisition of Fixed Assets and the balance of Rs. 1133.36 Lacs was recognized as income. Of this amount, 60 per cent was utilized on salaries, pensions and retirement benefits; 18 percent on operational and administrative expenses and; 22 percent on research related activities (excluding salary of Scholars)

The Institute is poised to take off but it cannot afford to be complacent. It would have to prepare itself to meet the future challenges on three fronts: constant improvement in quality; augmentation of human resources; funding and meeting the competition from the other think-tanks. Newer research methodologies will have to be adopted to enhance the quality of research. Enhancement of linguistic skills, use of quantitative methods, where possible, and a multi-disciplinary approach to research is needed. In the years to come, the Institute would have to gear up for more project- oriented work. A widening of the scope of research is inevitable as India reaches out to the outside world, enhances its engagement with regions like Africa, Latin America and also begins to deal with issues such as energy security, climate change, cyber security, food and space security etc. The Institute's research agenda will continue to include the challenges in the traditional areas of defence and internal security including terrorism. In order to enhance its research output, flexible associations with the research community outside the institute are necessary. We will also need to focus on improving our information services by building databases of articles etc. The demand on the IDSA from the research community for high quality information and analyses would be important. In the years to come, we will need to augment our human resources, develop a variety of associations with like -minded institutions and leading experts.

**EXECUTIVE COUNCIL AND THE SUB- COMMITTEES (As on March 31, 2012)**

The composition of the Executive Council is as follows:

1. Mr. A.K. Antony	President
2. Mr. Naresh Chandra	Member
3. Air Chief Marshall SP Tyagi (Retd.)	Member
4. Vice Adm PS Das (Retd.)	Member
5. Lt Gen YM Bammi (Retd.)	Member
6. Amb T C A Rangachari	Member
7. Prof. R.P. Kaushik	Member
8. Mr. Gulshan Luthra	Member
9. Mr. S.K. Sharma	Defence Secretary, Ex-Officio Member
10. Mr. Ranjan Mathai	Foreign Secretary, Ex- Officio Member
11. Dr. Arvind Gupta	Director General, Member
12. Brig. Rumel Dahiya (Retd.)	Deputy Director General, Member
13. Dr. Smruti S. Pattanaik	Member(Staff Representative)

**Invitees**

14. Mr. Vinod Misra	Defence Secretary (Finance) (Retd.)
15. Ms. Smita Nagaraj	JS(PIC), MoD

The President constituted the following Sub-Committees for transaction of business and consultations during the period intervening two Executive Council meetings:

1. Human Resources and Finance Sub-Committee
2. Membership Sub-Committee
3. Campus Development Sub-Committee

The following **EC Meetings** were held during the Year 2011- 2012: (1) 146 EC Meeting - 25 May 2011; (2) 147 EC Meeting - 20 July 2011; (3) 148 EC Meeting - 24 October 2011; (4) 149 EC Meeting - 23 January 2012

The **Human Resources and Finance Sub-Committee** meetings were held on: (1) 14 May 2011; (2) 08 June 2011; (3) 20 July 2011; (4) 04 November 2011

The **Membership Sub-Committee** meetings were held on: (1) 23 September 2011; (2) 10 January 2012.

The **Campus Development Sub-Committee** meetings were held on (1) 08 June 2011; (2) 08 February 2012.

## MEMBERSHIP

The number of members with voting rights stood at 285, as on March 31, 2012.

Type of Membership	2011	2012
Life Members	98	99
Members	177	186
Associate Members	857	897
Corporate and Special Corporate Members	13	14
Associate Corporate Members	28	30
Special Subscribers	152	183
<b>Total</b>	<b>1325</b>	<b>1409</b>

## RESEARCH CENTRES\*

The Institute has a well-qualified, multi-disciplinary research faculty of **70 scholars** (as on March 31, 2012). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix-A**. The research faculty is divided and organised amongst 12 Centres. Each Centre deals with a broad area of research on national and/or international security. The Centres are:

1. Africa, Latin America, Caribbean and United Nations
2. Defence Economics and Industry
3. East Asia
4. Eurasia and West Asia
5. Internal Security
6. Military Affairs
7. Non-Traditional Security
8. North America
9. Nuclear and Arms Control
10. South Asia
11. Southeast Asia and Oceania
12. Strategic Technologies

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\* The full details of each Centre is available on the IDSA website: [www.idsa.in](http://www.idsa.in)

## OUTREACH ACTIVITIES (2011-2012)

### International Conferences

The following **08 International Conferences** were organized during the year:

S. No.	Name of the Conference	Topic	Date	Inaugurated by
1.	4 <sup>th</sup> MEA-IISS-IDSA Foreign Policy Dialogue with Public Diplomacy Division of the Ministry of External Affairs (MEA) and the International Institute for Strategic Studies (IISS), London	Towards Stability in Asia	21 October 2011	Foreign Secretary Mr. Ranjan Mathai
2.	5 <sup>th</sup> Conference on South Asia	Cooperative Security Framework for South Asia	15-16 November 2011	Hon'ble Defence Minister, Mr. A.K. Antony
3.	India- Africa Strategic Dialogue sponsored by MEA, India	<ul style="list-style-type: none"> <li>• Global Strategic Issues</li> <li>• Regional Strategic Issues</li> <li>• Bilateral Strategic Issues</li> </ul>	24-25 November 2011	Mr. M. Ganapathy, Secretary (West), MEA
4.	IDSA-PRIO Conference 2011	Transboundary Rivers: Multilateral Frameworks for Cooperation	30 November 2011	Ms. Leela Ponappa, Former Deputy National Security Advisor
5.	IDSA-MEA-EU Seminar	Counter Terrorism	11 January 2012	Mr. G.K. Pillai, Former Home Secretary and currently Distinguished Fellow, IDSA, and Amb. Mara Marinaki, Managing Director, Global and Multilateral Issues
6.	IDSA-MEA International Conference	Energy, Transportation and Economic Links in Eurasia: Emerging Partnerships	16-17 January 2012	Mr. Sanjay Singh, Secretary (East), MEA
7.	14th Asian Security Conference	Non-Traditional Security Challenges- Today and Tomorrow	13-15 February 2012	Hon'ble Defence Minister, Mr. A.K. Antony
8.	International Symposium, jointly organised by MAKAIAS, Kolkata & IDSA	War on terror in the post-Osama Phase in Afghanistan'	10 February 2012	Dr. Arvind Gupta, Director General, IDSA and Dr. Sreeradha Datta, Director, MAKAIAS



### **Talks**

The Institute organised **57 Special/Eminent Person's Talks** during the year. Following is the list of talks:

<b>S. No.</b>	<b>Topic</b>	<b>Speaker</b>	<b>Date</b>
1.	India's Defence Cooperation with its Major Traditional and New Strategic Partners	Amb Ronen Sen (Retd.)	01 April 2011
2.	British Military Transformation and the War in Afghanistan	Professor Theo Farrell	13 April 2011
3.	West Asia and India's National Strategy	Amb C.R. Gharekhan	15 April 2011
4.	Will the 'Demographic Dividend' Help India become a Superpower?	Dr. Jayan Jose Thomas	20 April 2011
5.	Unraveling the Mind of China	Mr. Ravi Bhoothalingam	02 May 2011
6.	A Time Series Model of Geopolitical Risks: An Analysis of Crude Diversification Portfolio of India	Mr. Neeladri Chatterjee	03 May 2011
7.	China 2020: A Confucian Democracy	Mr. Ravi Bhoothalingam	04 May 2011
8.	Changing Strategies to Face the Challenges of an Asymmetric Security Environment	Brig. Meir Elran (Retd.)	26 May 2011
9.	Managing the Rise of a Hydro-Hegmon in Asia	Mr. Jesper Svensson	01 June 2011
10.	Situation in Afghanistan	Mr. Manoj Mathew, Political Officer in UNAMA	06 June 2011
11.	Focus on the Northeast Region	Mr. Abhishek Chandra, ADM Tripura	27 June 2011
12.	Violent Shades of Sovereignty: Variable State-building and Insurgency in South Asia	Dr. Adnan Naseemullah, Fellow in Comparative Politics at the London School of Economics	15 July 2011
13.	Indo-U.S. Relations	Mr. Jawed Ashraf	04 August 2011
14.	From Hiroshima to Fukushima: Nuclear Lessons Learned and Unlearned (Nagasaki Day Lecture)	Amb T. P. Sreenivasan, Former Ambassador of India to the UN, Vienna and Former Governor for India, IAEA, Vienna	09 August 2011

S. No.	Topic	Speaker	Date
15.	The Psychology of Terrorism	Dr. Mark Dechesne, Senior Researcher at the Centre for Terrorism and Counter terrorism of the University of Leiden - Campus The Hague	17 August 2011
16.	Global Strategic Nuclear Issues	Mr. Bala Venkatesh Verma, Joint Secretary, Disarmament and International Security Affairs Division, Ministry of External Affairs	23 August 2011
17.	Second India-Africa Forum Summit: Future of India-Africa Relations	Prof K Mathews, Professor of International Relations, Addis Ababa University, Ethiopia	30 August 2011
18.	Possibilities and Challenges for Further Expanding India-Japan Economic Relations	Prof Makoto Kojima of Takushoku University, Tokyo	08 September 2011
19.	India-Pakistan Relations	Gen Mahmud Ali Durrani, Pakistan's Ambassador to the USA (2006-2008), National Security Advisor (2008-2009), Military Secretary to Gen Zia ul Haq	16 September 2011
20.	Manipur: The Way Out	Mr. G K Pillai, former Union Home Secretary	26 September 2011
21.	Where is Japan Heading Toward: Political Challenge in Historical Transition?	Mr Tsunea Watanabe, Director of Policy Research, Tokyo Foundation	05 October 2011
22.	Kashmir : The Present and The Future	Mr Wajahat Habibullah, Chairman, Minorities Commission	12 October 2011
23.	China's Economic and Political Development	Mr. Eklund, Senior Swedish Economist	20 October 2011
24.	Psychological Science, Strategy and China's Periphery	Mr. Ravi Bhoothalingam	03 November 2011
25.	Green Fuels, Climate Change and Sustainable Development	Prof Amarjeet Singh	08 November 2011
26.	Evolution of India's Nuclear Programme: Reminiscences of the Early Years	Prof MGK Menon, former Chairman, Indian Space Research Organization and former Director, Tata Institute of Fundamental Research	09 November 2011
27.	Current Indo-Pak Trade Dialogue	Mr. Shehryar Fazli, Senior Analyst and Regional Editor, South Asia, International Crisis Group (ICG)	25 November 2011
28.	Nuclear Iran and West Asia	Dr. Sami Al Faraj, Head of the Kuwait Centre for Strategic Studies	29 November 2011

S. No.	Topic	Speaker	Date
29.	India and China: Can the Giants of Asia Cooperate?	Professor Kanti Bajpai, Visiting Professor, Lee Kuan Yew School of Public Policy National University, Singapore	30 November 2011
30.	The Arab Spring: An Israeli Perspective	Dr. Efraim Inbar, Dr. Eytan Gilboa and Dr. Mordechai Kedar of the BESA Centre, Israel	08 December 2011
31.	Towards an Arms Trade Treaty at the UN	Mr. Roy Isbister of the Saferworld, United Kingdom	08 December 2011
32.	Parliamentary Practices and Procedures with Particular Focus on Foreign Policy Issue, Defence and National Security	Mr. P.D.T. Acharya, Former Secretary General, Lok Sabha	08 December 2011
33.	Security and Human Rights	Mr Satyabrata Pal, Member, Human Rights Commission	13 December 2011
34.	The Sources of Instability in Asia	Professor Sumit Ganguly, Indiana University, USA	14 December 2011
35.	The Ongoing Developments in the Middle East and the Importance of Bilateral Relations between Saudi Arabia and India	His Royal Highness Prince Turki Al Faisal, Chairman of King Faisal Centre for Research and Islamic Studies (KFCRIS), Former Chief of General Intelligence and former Ambassador of Saudi Arabia to the USA and UK	15 December 2011
36.	UN: Future Direction	Ambassador Vijay K. Nambiar, Under Secretary General, UNO	27 December 2011
37.	Tibet and its Future	Associate Prof. Yeshi Choedon, Professor, Jawaharlal Nehru University, New Delhi	04 January 2012
38.	India's Science Policy: Challenges and Prospects for the Future	Prof. Pranav Desai, Centre for Studies in Science Policy, Jawaharlal Nehru University, New Delhi	10 January 2012
39.	On the conundrum of China's Tibet Policy	Dr Dibyesh Anand, Associate Professor, Department of Politics and International Relations, Westminster University	13 January 2012
40.	India's Perception of China	Dr. Rakesh Datta, HoD (Defense Studies), Punjab University	18 January 2012
41.	Nuclear Disaster Management in India: Capabilities and Constraints	Mr. M. Shashidhar Reddy, Vice-Chairman, National Disaster Management Authority	20 January 2012
42.	Many Securities : Security and Human Right	Mr P Sainath, Rural Affairs Editor, <i>The Hindu</i>	20 January 2012
43.	The Jihadist Movement in India: Its Politics, Practice and Prospects	Mr. Praveen Swami, Senior Associate Editor, <i>The Hindu</i>	25 January 2012

S. No.	Topic	Speaker	Date
44.	State of India-China Relations and the Way Forward	Mr. Gautam Bambawale, JS (EA)	25 January 2012
45.	Security and Development Challenges in Assam	Mr. Jishnu Barua, Home Commissioner, Government of Assam	17 February 2012
46.	India-US Strategic Economic Engagement: Challenges and Prospects	Mr. Raymond Vickery Jr., former US Assistant Secretary of Commerce for Trade Development in the Clinton Administration	27 February 2012
47.	Threat of Islamist Terrorism in Southeast Asia-2012	Dr Bilveer Singh, Acting Head, CENS, National University Singapore	01 March 2012
48.	China and the current crises in Sudan	Mr. Daniel Large, Research Associate with the South African Institute of International Affairs' China in Africa Programme	06 March 2012
49.	Japan-China Relations since 2000	Dr. Chisako Teshima Masuo, Associate Professor at the Graduate School of Social and Cultural Studies, Kyushu University	13 March 2012
50.	Negotiating Conflict in Deeply Divided Societies	Mr. Radu Cariumaru, Lecturer, Department of Political Science, Heidelberg University	19 March 2012
51.	China's Policies on its Ethnic Minorities	Dr. Mumin Chen, Associate Professor at the Graduate Institute of Political Science, National Chung Hsing University	20 March 2012
52.	Challenges of De-radicalization in Indonesia	Dr. Bilveer Singh, Acting Head, CENS, RSIS, NTU, Singapore	21 March 2012
53.	China and India's Look East Policy	Prof. Baladas Ghoshal	21 March 2012
54.	Developments in Russia in the Post-election Period: Implications for India	Dmitri Kosyrev, Deputy Director of Analytical Directorate and Political Columnist (Asian problems) of RIA Novosti	22 March 2012
55.	China and South China Sea: Options for ASEAN	Dr Bilveer Singh, Acting Head, CENS, RSIS, NTU, Singapore	22 March 2012
56.	Arab Spring	Mr. Rajiv Shahare, JS (WANA)	23 March 2012
57.	The Internal Security Lecture Series which invited eminent people to speak on the challenges that are faced by India today and suggest a way forward. Five Lectures were held on topics like 'The Jihadist Movement in India: Its Politics, Practice and Prospects'; 'Many Securities', 'Security and Human Rights'; 'Kashmir : The Present and The Future'; 'Manipur : The Way Out		

### ***Bilateral Interactions***

The Institute held following **Five Bilateral Interactions** with prestigious institutions of international repute, both from within and outside India. Following is the list of Bilateral that were held during the year:

<b>S. No.</b>	<b>Name of Bilateral</b>	<b>Topic</b>	<b>Date</b>
1.	Second IDSA-IFS Bilateral Dialogue	Strategic Planning for a Complex World	04-05 April 2011
2.	IDSA-CICIR Bilateral Dialogue	Sino- Indian Relations	21 April 2011
3.	IDSA-BIISS Bilateral Dialogue	Four Decades of India-Bangladesh Relations: What Lies Ahead?	09-10 May 2011
4.	Bilateral Dialogue with NIDS, Japan	Recent Regional Developments; The Rise of China and Asian Security	10 August 2011
5.	11th IDSA-BESA Dialogue	Emerging Regional Strategic Dynamics: Indian and Israeli Perspectives; Maritime Security Cooperation	07 December 2011

### ***Round Table Discussions***

**25 Round Table Discussions** on a wide range of topics were held at the Institute during the course of the year. The complete list of topics discussed is given below:

<b>S. No.</b>	<b>Topic</b>	<b>Date</b>
1.	Meeting of the Preparatory Group for the roundtable/workshop on Mongolia	04 April 2011
2.	Rethinking India's Grand Strategy	05 April 2011
3.	MENA's '1989 Moment' and its Global Implications	06 April 2011
4.	Indo -US Strategic Regional Issues	13 April 2011
5.	Evolving Situation in Afghanistan: Potential Scenarios and India's Policy Options	13 April 2011
6.	India-Nepal Relations in the Next Two Decades	19 April 2011
7.	Sino-Indian Relations: From an Indian Perspective	28 April 2011
8.	Defence Reforms and Civil Military Relations	30 May 2011

<b>S. No.</b>	<b>Topic</b>	<b>Date</b>
9.	High-Tech Defence Innovation	14 July 2011
10.	Terror Financing	20 July 2011
11.	The Unfolding Geopolitical Situation in South Asia with Particular Reference to Pakistan	16 August 2011
12.	Discussed various issues related to forthcoming BTWC	29 August 2011
13.	Luncheon meeting with members of Council for Latin American Studies of Asia and Ocean (CELAO), India Group	12 December 2011
14.	Forum on High-Tech Defence Innovation: Vision for an Integrated Science and Technology Advancement Strategy	16 December 2011
15.	Future of India's Nuclear Deterrent	22 December 2011
16.	Enhancing India's Peacekeeping Commitment	19 January 2012
17.	Out of Area Operations Capability for the Indian Armed Forces - Existing and Future and the role of MEA in such Operations	30 January 2012
18.	Higher Defence Management	07 February 2012
19.	Armed Forces Special Powers Act - The Way Forward	08 February 2012
20.	Disaster Relief and Role of NDMA and Armed Forces	09 February 2012
21.	Lessons Learnt from the IPKF Experience	16 February 2012
22.	"Pivot East" Strategic Realignment of the Pentagon	22 February 2012
23.	Out of Area Contingency - Military Operations	23 February 2012
24.	Military and Diplomacy Roundtable, the Second meeting of the Working Group	14 March 2012
25.	PPP In Defence Infrastructure and Acquisition	22 March 2012

### **Foreign Delegations**

As part of its outreach activities during the year, the Institute organised **24 Special Interactions** with visiting delegations and eminent personalities from various countries. Delegations and personalities who visited IDSA during the year included:

<b>S. No.</b>	<b>Delegation</b>	<b>Date</b>
1.	Delegation of 7 Swedish Parliamentarians comprising of various Parties	08 April 2011
2.	Kenyan National Defence College (NDC) delegation led by Major General Haji	25 April 2011
3.	25 Member Delegation of young Members of Parliament from various African countries	25 April 2011
4.	Four Editors from Tanzania	16 May 2011
5.	Three-member delegation of Defense Intelligence Headquarters (DIH), Japan headed by Mr. Toshio Saito, Defence Counsellor, Ministry of Defence and Deputy Director General, DIH	19 May 2011
6.	40-member delegation of the South Africa National Defence College (SA NDC) undergoing Executive National Security Programme (ENSP), headed by Commandant of SA NDC	23 May 2011
7.	Thai delegation from National Security Council of Thailand, led by Mr. Sankiat Boonchoo, Deputy Secretary General, National Security Council of Thailand	25 May 2011
8.	Mr. Martin Kobler, Deputy Special Representative of the UN Secretary-General in Afghanistan	10 June 2011
9.	Iranian Delegation led by Dr Ali Bagheri, Deputy to the Secretary of the Supreme National Security Council of the Islamic Republic of Iran (SNSC)	16 June 2011
10.	14 member Delegation of Senior Editors from Nepal	28 July 2011
11.	Delegation of Senior Editors from China	03 August 2011
12.	Four member delegation from Defence Technology Institute (DTI) Delegation, MoD, Kingdom of Thailand, led by AVM Wanchal Tosuwan	24 August 2011
13.	Mr. Tholhath Ibrahim, Defence Minister of Maldives	13 September 2011
14.	UK Conservative Party MPs Delegation, led by Mr. Stephen Hammond, Chair of the Conservative Parliamentarian Friends of India, U.K.	20 September 2011
15.	20 Member Delegation of Senior US Department of Defence Officers at General and Flag Officer level	21 October 2011

S. No.	Delegation	Date
16.	Prof Richard Tucker, Historian, noted for his political biography of MG Ranade and the early Indian National Congress	02 November 2011
17.	Delegation from European Union led by Mr. David O'Sullivan, Chief Operating Officer of the European External Action Service	14 November 2011
18.	26 Member PLA mid-level officers delegation, headed by Maj Gen Jin Lechang	26 December 2011
19.	20 Member Parliamentary Delegation from Myanmar	28 January 2012
20.	MTCR-Chair Ambassador Roberto Garcia, Moritan	31 January 2012
21.	Mr. Shaida M. Abdali, Dy NSA, Afghanistan	09 February 2012
22.	Mr. Marat Tazhin, Secretary, Security Council of Kazakhstan	16 February 2012
23.	Group of 20 Diplomatic Correspondents from Nepal	21 March 2012
24.	Qatari Defence delegation, headed by Brig. (Sea) Mohd. Al Suwadi	27 March 2012

#### **Visits of IDSA Scholars**

1. Dr Anand Kumar, attended an international workshop on "Counter-Terrorism Capacity Building (CTCB)", at Bangladesh Institute of Peace and Security Studies (BIPSS), Bangladesh & Maldives 03-17 April 2011
2. Dr Uttam Kumar Sinha and Ms. Shebonti Ray Dadwal, attended a meeting of the Water Security working group, co-sponsored by the Regional Network of Strategic Studies Centers (RNSSC), Muscat, Oman, 10-12 April 2011
3. Wg Cdr A.V. Lele and Dr. Rajiv Nayan, attended the CWC Coalition's General Meeting and Seminar on the OPCW's Contribution in the Sphere of Security and Non-Proliferation, The Hague, Netherlands, 11-13 April 2011
4. Cdr S.S. Parmar, attended a programme titled "The National Development Course 2011", Taiwan, 10-30 April 2011
5. Dr Jagannath Panda, participated in an international conference organized by the Hanns Seidel Stiftung (Academy for Politics and Current Affairs) titled "The Future of Security", Munich, Germany, 14-15 April 2011
6. Dr S.S. Pattanaik undertook a field trip for a project titled "India's Neighbourhood: Challenges in the Next Two Decades", Sri Lanka, 20-28 April 2011
7. Dr Ashok Behuria, for a workshop organized by the Institute of South Asian Studies (ISAS), Singapore, on the topic "Political and Economic Challenges in Pakistan", 27-28 April 2011
8. Dr Medha Bisht, for a working seminar on "Water Security", Oslo, Norway, 04-06 May 2011
9. Dr. Uttam Kumar Sinha, attended a Conference organized by the Centre for Security Analysis (CSA), Chennai, and Institute for Southeast Asian Studies, Singapore on "Geopolitical Implications of Climate Change: South and Southeast Asia", 24-25 May 2011



10. Dr Udai Bhanu Singh, undertook a field trip for a project titled "India's Neighbourhood : Challenges in the Next Two Decades, Myanmar, 08-16 May 2011
11. Mr A. Vinod Kumar, for the "NPIHP Nuclear Boot Camp 2011", co-organised by the Woodrow Wilson Center and the University of Roma Tre. Course Module on India's Nuclear History and its Nuclear Policy, Rome, Italy, 22-31 May 2011
12. Dr Ashok Behuria and Dr S.S. Pattanaik, undertook a field trip to Pakistan, for the project titled "India's Neighbourhood: Challenges in the Next Two Decades", 18-25 May 2011
13. Dr Prashant Kumar Singh, undertook a field Trip to China for the project titled "India's neighbourhood: Challenges in the next two decades", 21 May-10 June 2011
14. Ms Rukmani Gupta, Ms Gunjan Singh and Mr Avinash Godbole, attended a seminar entitled "China and India: A Cooperative Action Agenda", organized by the Tsinghua University, Beijing, China, 01-04 June 2011
15. Dr Reshmi Kazi, attended a conference organized by the Carnegie -Tsinghua Center for Global Policy on "China and India's Nuclear Doctrine and Dynamics", Beijing, China, 02-03 June 2011
16. Col P.K. Gautam, attended a meeting and made a presentation on "Environmental Security and Regional Cooperation: What is Feasible?", Colombo, Sri Lanka, 05-08 June 2011
17. Dr Rajiv Nayan, participated in a meeting on the "Nuclear & Radiological Security" and made a presentation on Nuclear Security Challenges and Political Solutions, London, 09-10 June 2011
18. Mrs Ruchita Beri, participated in a two-day conference entitled "India, South Africa and Africa in a Changing Global Landscape", Johannesburg, South Africa, 09-10 June 2011
19. Dr Uttam K Sinha and Dr Sreeradha Datta, participated in a workshop on "Water Security in South Asia", Oslo, Norway, 14-15 June 2011
20. Dr Nihar R. Nayak, undertook a field trip to Nepal, as part of the project titled "India's Neighbourhood : Challenges in the Next Two Decades", 15-30 June 2011
21. Ms Rukmani Gupta, was invited to participate in the U.S Department of State to participate in their International Visitor Leadership Programme (IVLP) for a three week program titled "U.S. Foreign Policy", 17 June-10 July 2011
22. Ms Smita Purushottam, was invited to participate in the "Summer Training Workshop on the relationship between National Security & Technology in China", U.S.A., 19 June- 01 July 2011
23. Dr Rajiv Nayan, attended an international conference on "Export Controls and Strategic Trade Management in the Asia-Pacific", Taipei, Taiwan, 20-21 June 2011
24. Mr Vishal Chandra, undertook a field Trip to Afghanistan for the project titled "India's Neighbourhood: Challenges in the next two Decades", 25 June- 03 July 2011
25. Mr N.S. Sisodia, attended an "SIIS International Advisor's Annual Meeting" and a conference on "China and the world in transformation: Towards Constructive Partnership", Shanghai, China, 27-28 June 2011
26. Dr Shamshad A Khan proceeded for an Award Ceremony to Tokyo, Japan, 30 June 2011
27. Mr Ali Ahmed, nominated as PRIO Student for Peace Research Course by IDSA-PRIO at the International Summer School 2011, Oslo, Norway, 26 June- 06 August 2011
28. Dr Smruti Pattanaik, participated in a symposium by East Asia Security (SEAS) 2011, on "The Geopolitical Dynamic and Regional Security Cooperation", jointly sponsored by the US Pacific Command and the US Department of State, Honolulu, Hawaii, 05-27 July 2011
29. Dr Pankaj Kumar Jha, attended a workshop on "External Actors in Southeast Asia: Role of India", China, 06-07 July 2011

30. Mr. N.S. Sisodia, Dr. Arvind Gupta and Dr Meena Singh Roy, attended the 8<sup>th</sup> Bilateral Dialogue between IDSA and the Institute for Political and International Studies (IPIS), Tehran, 05-06 July 2011
31. Dr Rajiv Nayan, participated in the "Preparatory Committee for the United Nations Negotiations Towards an Arms Trade Treaty (ATT)", New York, 11-15 July 2011
32. Dr Uttam K. Sinha and Ms Shebonti Ray Dadwal, participated in the meeting of the Water Security Working Group, Turkey, 13-15 July 2011
33. Dr Uttam K. Sinha, participated in the "2nd CSCAP Working Group Meeting on Water Resources Security", Cambodia, 14-16 July 2011
34. Dr Sreeradha Datta, attended a meeting on "Bangladesh- India Relations: The Way Forward", Dhaka, 16-17 July 2011
35. Dr Uttam K. Sinha, was invited as a keynote speaker for their seminar on "Water", organized by the International Union of Socialist Youth (IUSY), Austria, 29 July 2011
36. Dr Arvind Gupta, attended a workshop on "The Geostrategic Implications of Cyberspace", Singapore, 17-19 July 2011
37. Dr Arvind Gupta, participated as a panelist in the discussion "The Pacific Security Outlook after the Rise of China", Taipei, Taiwan, 22-26 August 2011
38. Brig. Rumel Dahiya (Retd.) and Cdr SS Parmar, attended a workshop on "International Order at Sea: Piracy and Humanitarian Operations", Oslo, Norway, 26 August 2011
39. Dr Rajiv Nayan, attended the "Korea Global Forum (KGF) 2011" organised by the Ministry of Unification and the Ilmin International Relations Institute of Korea University, Seoul, Republic of Korea, 31 August- 02 September 2011
40. Dr Prashant Kumar Singh, was nominated to pursue the study of Mandarin in Taipei, Taiwan, 01 September 2011- 31 August 2012
41. Dr R.N. Das, attended an international conference on "China and Asia : Prospects for Common Development", Beijing, China, 06-08 September 2011
42. Cdr S.S. Parmar, attended a programme titled "The PLA Studies International Programme 2011", organized by the Ministry of Defence, Taiwan, 04-17 September 2011
43. Dr Rajaram Panda, attended a seminar held in Tokyo, Japan on "Toward the Expansion of Economic Relations between Japan and India", 12-15 September 2011
44. Ms Shristi Pukhrem, participated in a Special Course in India Bangladesh Studies, Dhaka, Bangladesh, 13-16 September 2011
45. Dr Smruti Pattanaik, invited as Visiting Fellow to conduct joint research with researchers at PRIO, as part of the IDSA-PRIO Institutional Cooperation Project on 'Security in South Asia', Oslo, Norway, 15 September 2011-15 October 2011
46. Dr Rajiv Nayan, attended a conference on "The Reluctant Superpower: Understanding India and its Aspirations", Melbourne, Australia, 22-23 September 2011
47. Ms Smita Purushottam, attended an Academic Workshop on "Current Status of International Security Policies in South and South East Asia", Hong Kong, 29-30 September 2011
48. Mr A. Vinod Kumar, attended a workshop on "Nuclear Proliferation International History Project (NPIH)", Prato, Italy, 10-11 October 2011
49. Mr Vishal Chandra, attended an International Seminar on "India – Pakistan: A New Peace Process", Dubai, 10-11 October 2011
50. Dr Uttam K Sinha, attended an international conference titled "Climate Diplomacy in Perspective: From Early Warning to Early Action", Berlin, Germany, 10-11 October 2011

51. Mr Kishalay Bhattacharjee, attended a workshop titled "The Impact of Identity Politics on Violent Extremism III : Regional Perspectives from South and Southeast Asia", Singapore, 23-25 October 2011
52. Dr Rajaram Panda, was invited by the Korea Foundation as guest to meet with his Korean counterparts, share his knowledge and expertise, and familiarize himself with Korean culture and society, South Korea, 27 October- 02 November 2011
53. Dr Jagannath Panda, attended a one-day conference on "Sino-Indian Relations in the 21st Century from Multiple Perspectives", Hong Kong, 29 October 2011
54. Dr C.V. Sastry, attended a conference on "Examining Key Issues in Nuclear Security", Seoul, South Korea, 31 October 2011- 02 November 2011
55. Dr Rajiv Nayan, was invited to participate in an international conference on "2012 Seoul Nuclear Security Summit", Washington, 02 November 2011
56. Dr. Rajiv Nayan, attended an international conference titled "24th Global Trade Controls 2011" organised by the Informa Maritime & Lloyd's Maritime Academy, London, 03-04 November 2011
57. Dr Cherian Samuel, attended the 7<sup>th</sup> International Session of the Asia and Middle East seminar on "Strategic Issues and New Challenges of Cyberspace", Paris, France, 03-10 November 2011
58. Wg Cdr A.V. Lele, participated in the "The Theme of Session 4 of the 3rd Space Debris Congress", Montreal, Canada, 10-14 November 2011
59. Mr Anit Mukherjee, attended a conference on "Risks & Rewards for Norwegian Business in India", organized by the Norwegian Risk Consulting International (NRCI), Oslo, Norway, 10-11 November 2011
60. Dr Jagannath Panda, attended the "Academic Summit on China-India Cooperation", organized by the China-India Fortune (CIFF) Institute and Hong Kong Baptist University Hong Kong, 14-20 November 2011
61. Dr R.N. Das, attended the "China-India Co-operation Summit", organized by the China India Fortune Foundation Limited (CIFF), Hong Kong, 15 November 2011
62. Dr Meena Singh Roy, attended an international conference on "Regional Cooperation in respect of Afghanistan", Istanbul, Turkey, 18-20 November 2011
63. Dr Uttam K Sinha, was invited by Adelphi Berlin as speaker to the Dialogue "Climate Change in South Asia : Conflict or Cooperation over the Himalayas?", Berlin, Germany, 21 November 2011
64. Mr Vishal Chandra, attended an international workshop on "Afghanistan after 2014", organized by the Swedish Defence Research Agency, Sweden, 28-29 November 2011
65. Dr Rajiv Nayan, attended the 16<sup>th</sup> Session of the Conference of State Parties, at The Hague, Netherlands , 29 November 2011- 02 December 2011
66. Brig. Rumel Dahiya (Retd.), Ms. Shebonti Ray Dadwal and Dr. Ashok Behuria, participated in the "8th Annual RNSSC Plenary Meeting of NESAs", Istanbul, Turkey, 28 November 2011 - 01 December 2011
67. Dr Uttam K Sinha, attended a one-day conclave on "India's Foreign Policy & Strategic Issues in India and in neighbouring countries", co-organized by FICCI and Ministry of external Affairs (MEA), Kathmandu, 03 December 2011
68. Dr Jagannath Panda, attended an international conference on "South Asian Dynamics: Aspects of Politics Economics and Security", organized by the Institute for Transnational Studies (ITS), Italy, 02-05 December 2011
69. Dr Smruti Pattanaik, attended an international conference titled "Securing a Frontline State: Alternative Views on Peace and Conflict in Pakistan", Islamabad, Pakistan, 08-09 December 2011

70. Dr Pushpita Das, attended the "India – Bangladesh Dialogue on Regional Security" , jointly organized by Observer Research Foundation (ORF) and Bangladesh Enterprise Institute (BEI), Dhaka, Bangladesh, 20-21 December 2011
71. Ms Pranamita Baruah, received the Short-term Fellowship under the 2011 JIIA Fellowship Programme at the Japan Institute of International Affairs (JIIA), Tokyo, Japan, 10 January 2012-26 March 2012
72. Dr Shamshaad A. Khan, participated in "Invitation Programme for Indian Scholars", Tokyo, Japan, 16-19 January 2012
73. Dr Uttam K. Sinha, attended "The Third Meeting of the CSCAP Study Group on Water Resources Security", Tokyo (Japan), 06-09 February 2012
74. Dr Uttam K. Sinha, attended a Workshop on " Invisible India: Hidden Risks within an Emerging Superpower" at Kathmandu, Nepal, 20-21 February 2012
75. Dr Rukmani Gupta, attended an International Conference on " Trilateral Dynamism in Eurasia: Japan, China and India" , Tokyo (Japan), 25-29 February 2012
76. Dr Rajiv Nayan, attended the "Group of Nuclear Arms Control and Disarmament Experts Meeting", Tokyo, 10-12 March 2012
77. Mr Vishal Chandra, participated in the scientific symposium- "Afghanistan and Perspectives of Future Regional Economic Cooperation", Dushanbe, 26-27 March 2012
78. Dr. Arvind Gupta, Dr. Smruti Pattanaik, Dr. Anand Kumar and Dr. Medha Bisht, participated and presented papers in the BIISS-IDSA Bilateral Dialogue on "Bangladesh-India Relations: Way Forward", Dhaka, 27-31 March 2012

## RESEARCH PROJECTS

1. ***MEA-IDSAs Project: India's Neighbourhood Challenges in Next Two Decades***  
coordinated by Brig. Rumel Dahiya (Retd.) (published as a book in July 2012)

MEA had offered a project to IDSA to address specific issues which are likely to have major impact and pose challenges to India's foreign and security policy over the next two decades. The project has been undertaken by IDSA scholars. A large number of seminars and round tables were conducted with experts and field trips undertaken by the participant scholars. The study took a prospective look at India's neighbourhood, as it may evolve by 2030. It underlined the challenges that confront Indian policymakers, the opportunities that are likely to emerge, and the manner in which they should frame foreign and security policies for India, to maximise the gains and minimise the losses. The report has been completed and has been published as an edited book.

2. ***DRDO-IDSAs Strategic Trends 2050 Project*** coordinated by Gp. Capt. V. Krishnappa  
(continuing)

The Strategic Trends 2050 Project (ST2050) is a year-long study jointly supported by the Defence Research and Development Organization (DRDO) and the Institute for Defence Studies and Analyses (IDSA). This study will form a key part of a larger study, Defence Technology Vision 2050, initiated by the DRDO. The broader study aims to analyze future strategic and security environments and likely military challenges; take note of possible technological advancements and their impact on future military engagements; and, suggest specific capabilities and technology trends that will enable Indian defence forces prepare and meet challenges in and on the way to the year 2050. The project will develop plausible scenarios for the strategic, security, and threat environments India will face in and on the way to the year 2050. The DRDO aims to use the findings from the study to construct a technology roadmap and develop requirements for technology research, production, and deployment.

3. ***Nuclear Proliferation International History Project (NPIHP)*** coordinated by Mr. A. Vinod Kumar (continuing)

The Nuclear Proliferation International History Project is a derivative of the acclaimed Cold War International History Project (CWIHP) spearheaded by the Woodrow Wilson International Centre for Scholars, Washington. The NPIHP, conceived by Dr. Christian Ostermann of the Woodrow Wilson Centre and Prof. Leopoldo Nuti of the Machiavelli Center for Cold War Studies (CIMA), Rome, is an effort to trace the history of nuclear weapons as well as the nuclear histories of countries which have nuclear weapon programmes or have had a history of pursuing nuclear weapons.

4. **IDSA National Strategy Project** coordinated by Gp. Capt. V. Krishnappa (published as a book in August 2012)

The IDSA National Strategy Project (INSP) was initiated to facilitate a sustained dialogue with members of academia, policy making, media, business and economy, and civil society on critical dimensions of India's national strategy in a 2020 perspective. The project aimed to build consensus on India's national strategy in a complex security and foreign policy environment. Crucial questions concerning India's national security strategy, both at the conceptual and prescriptive level, were addressed as part of the project: Does India have a 'national security strategy' like some other important states in the international system? What would constitute a useful conceptual and material framework for the conduct of foreign, security, and economic policy in the social, political, technological and economic contexts of the contemporary domestic and international system? Would India be better served by a clearly articulated national security strategy establishing, at the apex level, national priorities both at the domestic and international level?

## **PUBLICATIONS**

### ***Journals***

#### ***Strategic Analysis***

In 2011 *Strategic Analysis* continued its journey as the country's foremost academic journal on strategic studies, defence, area studies and international relations. This is reflected in the fact that the journal has continued to attract the attention of some of the best known international academicians, policy planners, and analysts. It is to the credit of the journal that its contributions are now increasingly refereed and read internationally, by those who, more often than not, deem it a privilege to contribute to the journal, both as authors and referees. This has resulted in the journal taking shape as one that has managed to carry a good mix of international and Indian contributions. The publishing and marketing collaboration with Routledge has helped in no small measure. The Debate and Policy/Strategic Essay sections have been regularised covering issues of strategic importance ranging from India's Options in Afghanistan, Public Diplomacy in India's Foreign Policy, China's impending role in SAARC, India's Diplomatic Infrastructure and an Interdependent World Order, the legacy of K. Subrahmanyam as a strategic thinker, among others.

#### **Special Issues in 2011**

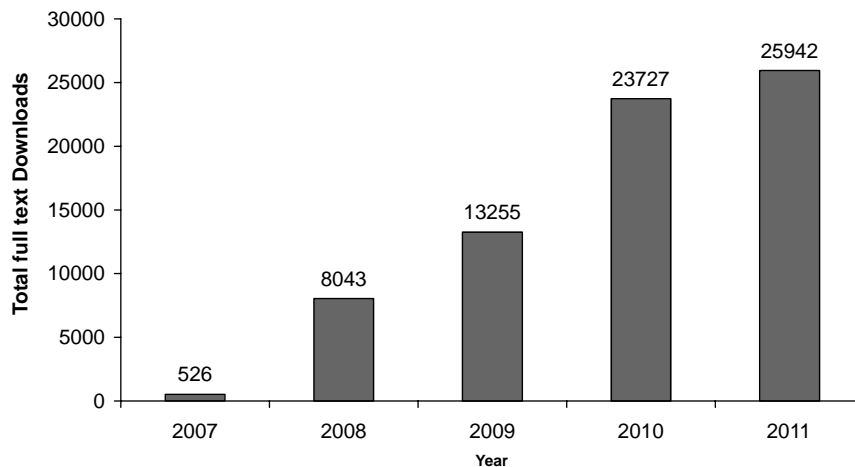
Issue: RSAN 35-6 – November 2011 – Focus on the United Nations

#### **Circulation\***

Subscriptions to Libraries and Institutions

<b>Subscription Type</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
Core subscription to Strategic Analysis	37	47	50
Core subscription to Strategic Analysis (Indian rate)	250	275	410
Routledge online sales agreements	1416	1484	1654

### Full Text downloads via Standard Platform and EBSCOhost for Strategic Analysis (Yearly)



#### ***Journal of Defence Studies***

Four issues of the journal were published during the year containing articles on a number of topics. The complete list of articles published in the Journal of Defence Studies during the year is available on the IDSA website.

#### ***CBW Magazine***

Two issues of the Magazine were published by the Institute during the year.

#### ***Books and Monographs***

**08 Books** and **01 Monograph** were authored/edited by IDSA during the year:

1. ***Building Army's Human Resource for Sub-conventional Warfare***, by Col. K C Dixit
2. ***Towards A New Asian Order***, by Mr. Ali Ahmed, Dr. Jagannath Panda, Dr. Prashant K. Singh (Eds.)
3. ***Space Security: Need for Global Convergence***, by Dr. Amitav Mallik, Dr. Arvind Gupta, Wg. Cdr. Ajey Lele (Eds.)
4. ***Emerging Asian Nuclear Environment***, by Dr. Arvind Gupta, Dr. K. D Kapoor (Eds.)
5. ***Non-State Armed Groups in South Asia: A Preliminary Structured Focused Comparison***, by Dr. Arpita Anant (Ed.)



6. ***The Terror Challenge in South Asia and Prospect of Regional Cooperation***, by Dr. Anand Kumar (Ed.)
7. ***Four Decades of India Bangladesh Relations: Historical Imperatives and Future Direction***, by Dr. Smruti S. Pattanaik (Ed.)
8. ***The Nuclear Non- Proliferation Treaty and India*** by Rajiv Nayan (Ed.)
9. ***Establishing India's Military Readiness Concerns and Strategy***, by Brig Harinder Singh (December 2011) – Monograph

#### ***IDSA Task Force Reports***

1. India-Bangladesh Relations: Towards Convergence (September 2011)
2. India's Cyber Security Challenges (March 2012)

#### ***News Digests***

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. For decades, the Institute has been fulfilling the need of the strategic community in India in this regard through its work horse. Few of the News Digests published by the Institute are as follows:

1. Strategic Digest
2. The Week in Review
3. PoK Digest
4. Pakistan Urdu Press
5. South Asia Trends
6. China News Digest\*
7. Africa Trends\*
8. Southeast Asia News Review\*

\* New News Digests

#### ***Occasional Papers***

**04 Occasional Papers** were published during the year:

1. ***Counter-Insurgency and 'OP Sadhbhavana' in Jammu & Kashmir***, by Dr. Arpita Anant, September 2011
2. ***Measures to Deal with Left - Wing Extremism/ Naxalism***, by Dr. P.V. Ramana, October 2011
3. ***The Need for Renaissance of Military History and Modern War Studies in India***, by Col. P.K. Gautam (Retd.), November 2011
4. ***Threats to Space Assets and India's Options***, by Col. Deepak Sharma, December 2011

### **Policy Briefs**

04 Policy briefs were published/edited during the year:

1. **A Case for Increasing FDI up to 100 per cent in India's Defence Industry**, by Dr. Laxman Behera, 09 August 2011
2. **Back to the Basics: Foot and Hoof Mobility in the Mountains**, by Col. Virander Saini and Col. P.K Gautam (Retd.), 14 October 2011
3. **Elevate Human Rights as the Core Organizing Principle in Counter Insurgency**, by Mr. Ali Ahmed, 14 November 2011
4. **'Heart as a Weapon': A Fresh Approach to the Concept of Hearts and Minds**, by Col. Vivek Chadha, 16 November 2011

### **Issue Briefs**

38 Issue briefs were published/edited during the year:

1. **India's Response to the Libyan Crisis**, by Mr. Sanjeev Kumar Shrivastav, 13 April 2011
2. **BRICS: Opportunities and Challenges**, by Mr. Joe Thomas Karackattu, 03 May 2011
3. **Al Qaeda: Beyond Osama Bin Laden**, by Ms. Shruti Pandalai, 03 May 2011
4. **Assessing China-North Korea Relations in the wake of Kim's China Visit**, by Dr. Rajaram Panda, 01 June 2011
5. **The Situation in Sri Lanka: An Update**, by Ms. Gulbin Sultana, 10 June 2011
6. **Faulty Manpower Policy in Indian Armed Forces: Time for Action**, by Brig. Rumel Dahiya (Retd. ), 13 June 2011
7. **India's Membership of the NSG: Possible Options**, by Dr. G. Balachandran, 16 June 2011
8. **Vietnam Locks Horns with China over South China Sea**, by Dr. Rajaram Panda, 20 June 2011
9. **Japan toys with idea of a "Grand Coalition"**, by Dr. Rajaram Panda, 29 June 2011
10. **India, ENR and NSG**, by Dr. G. Balachandran, 02 July 2011
11. **Sudan in Transition**, by Ms. Ruchita Beri, 08 July 2011
12. **China's Claim on Arunachal Pradesh: Local Perspectives**, by Dr. Namrata Goswami, 11 July 2011
13. **Jawaharlal Nehru and the Chief of Defence Staff**, by Mr. V.P. Malik and Mr. Anit Mukherjee, 11 July 2011
14. **Is the Mumbai Police Geared up to the Task of Combating Terrorism?**, by Mr. Amit Kumar, 30 August 2011
15. **RoK's Jeju Island Naval Base**, by Dr. Rajaram Panda, 01 September 2011
16. **The Arctic as a Global Common**, by Col. P.K. Gautam (Retd.), 02 September 2011
17. **Challenges Before Noda Yoshihiko**, by Dr. Rajaram Panda, 06 September 2011
18. **The Strategic Implications of the Franco-Russian Mistral Deal**, by Mr. Rajorshi Roy, 19 September 2011

19. ***The Chechen Imbroglia: An Update***, by Mr. Amit Kumar, 05 October 2011
20. ***India-Bhutan Power Cooperation: Between Policy Overtures and Local Debates***, by Dr. Medha Bisht, 07 October 2011
21. ***Yemen's Turbulent Spring: Imminent Change amidst Continuing Conflict***, by Dr. Prasanta Kumar Pradhan, 18 October 2011
22. ***A Consideration of Sino-Indian Conflict***, by Mr. Ali Ahmed, 24 October 2011
23. ***Ukraine's Flirtation with China and Russia's Quest for a Eurasian Union***, by Ms. Smita Purushottam, 04 November 2011
24. ***Kim's Russia Visit: Evaluating Diplomatic Currency***, by Dr. Rajaram Panda, 09 November 2011
25. ***India-Japan-US Trilateral Dialogue: A Promising Initiative***, by Dr. Rajaram Panda, and Ms. Victoria Tuke, 22 November 2011
26. ***India's Internal Security: The Year That Was, The Year That May Be***, by Dr. Pushpita Das, 13 December 2011
27. ***South Kordofan: The Next Case for R2P?***, by Ms. Keerthi Sampath Kumar, 16 December 2011
28. ***North Korea after Kim Jong-Il: Implications for East Asian Security***, by Dr. Rajaram Panda and Ms. Victoria Tuke, 02 January 2012
29. ***2011: A Strategic Survey***, by Mr. A. Vinod Kumar, 04 January 2012
30. ***The Implications of Noda's Visit to India***, by Dr. Rajaram Panda and Dr. Shamshad Ahmed Khan, 13 January 2012
31. ***Lessons from 2011: The New Media Revolution is a Strategic Asset***, by Ms. Shruti Pandalai, 13 January 2012
32. ***Foreign Minister Krishna's Visit to Israel: Adding Political Content to a Robust Partnership***, by Mr. S. Samuel C. Rajiv, 16 January 2012
33. ***Challenges Before Japan in 2012***, by Dr. Rajaram Panda, 16 January 2012
34. ***China's White Papers on Space: An Analysis***, by Wg. Cdr. Ajey Lele and Ms. Gunjan Singh, 20 January 2012
35. ***Tougher US Sanctions against Iran: Global Reactions and Implications*** (Backgrounder), by Dr. Mahtab Alam Rizvi, 28 February 2012
36. ***The Non-Aligned Movement and Nuclear Security***, by Dr. Rajiv Nayan, 16 March 2012
37. ***Japan's Nuclear Energy Debate: A Year After the Fukushima Nuclear Crisis***, by Dr. Shamshad Ahmed Khan, 22 March 2012
38. ***China's Defence Budget 2012: An Analysis***, by Brig. Mandip Singh and Mr. Lalit Kumar, 28 March 2012

#### **Articles by IDSA Scholars in Peer-Reviewed Non-IDSA Publications**

A total of **18 Peer- Reviewed Articles** were published in Non- IDSA Publications by the IDSA Scholars during the last financial year. A comprehensive list of the same has been included in the **Appendix-B**.

**Articles and Book Chapters by IDSA Scholars in Non-IDSA Publications**

A total of **38 Articles and Books Chapters** were published in Non- IDSA Publications by the IDSA Scholars during the year. The list is included in **Appendix-C**.

**Publications by IDSA Scholars in Newspapers and Magazines**

**120 Articles** were published by IDSA Scholars in various Newspapers and Magazines during the year.

<b>S. No.</b>	<b>Name of the Scholar</b>	<b>Number of Publications</b>
1.	Ahmed, Ali	17
2.	Behuria, Ashok	1
3.	Bhattacharjee, Kishalay	5
4.	Bisht, Medha	3
5.	Chandra, Vishal	1
6.	Dadwal, Shebonti Ray	2
7.	Dahiya, Rumel	2
8.	Das, R.N	14
9.	Godbole, Avinash	5
10.	Goswami, Namrata	4
11.	Gupta, Arvind	5
12.	Gupta, Rukmani	2
13.	Karackattu, Joe Thomas	1
14.	Kumar, Vinod A	3
15.	Kumar, Amit	2
16.	Kumar, Anand	1

17.	Lele, Ajey	5
18.	Lobo, Joyce and Roy, Rajorshi	1
19.	Lobo, Joyce	1
20.	Mishra, Rahul	4
21.	Mukherjee, Anit	5
22.	Nayan, Rajiv	8
23.	Panda, Jagannath	4
24.	Panda, Rajaram	4
25.	Pattanaik, Smruti	10
26.	Purushottam, Smita	2
27.	Rajiv, Samuel	1
28.	Roy, Rajorshi	1
29.	Singh, Gunjan	1
30.	Sinha, Uttam Kumar	1
31.	Sisodia, Narendra	3
32.	Sultana, Gulbin	1
	Total	120

## IDSA LIBRARY

The IDSA Library continues to be the primary source of information on security matters with a rich collection of 56466 books and a number of CD- ROM databases. During 2011-2012, about 585 new books were added to the library collection. In addition, 333 current journals are received in print and electronic/online versions.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library holdings database i.e., the online catalogue can be accessed through the internal LAN. IDSA Library's Online Public Access Catalogue has also been uploaded on the internet and can be accessed by anyone on the internet. IDSA scholars can reserve as well as indent books from their desks.

The Information Services Group (ISG) continues to provide internet-based information services to IDSA scholars and also to IDSA members and officials in the government. About 685 information service requests were attended to during the year.

The Library organized two Book Exhibitions for the benefit of scholars and for the selection of latest books. The list of New Arrivals is being made available on IDSA's website and also mailed to individual scholars.

The important online resources accessible to members are:

1. Bulletin of Atomic Scientists
2. Columbia International Affairs
3. EBSCO International Counter Insurgency
4. EBSCO Military & Government Collection
5. EIU Country Report (21)
6. EIU Country Report (14)
7. Global Newswire (BBC)
8. Intelligence Online
9. Jane's Defence News Module Online
10. Jane's Security News Module Online
11. JSTOR
12. Moscow Defence Brief
13. North Africa Journal
14. Oil Gas and Energy Law Intelligence
15. Time of Central Asia
16. World News Connection

In addition to maintaining the above resources, the library provides the following services to the members:

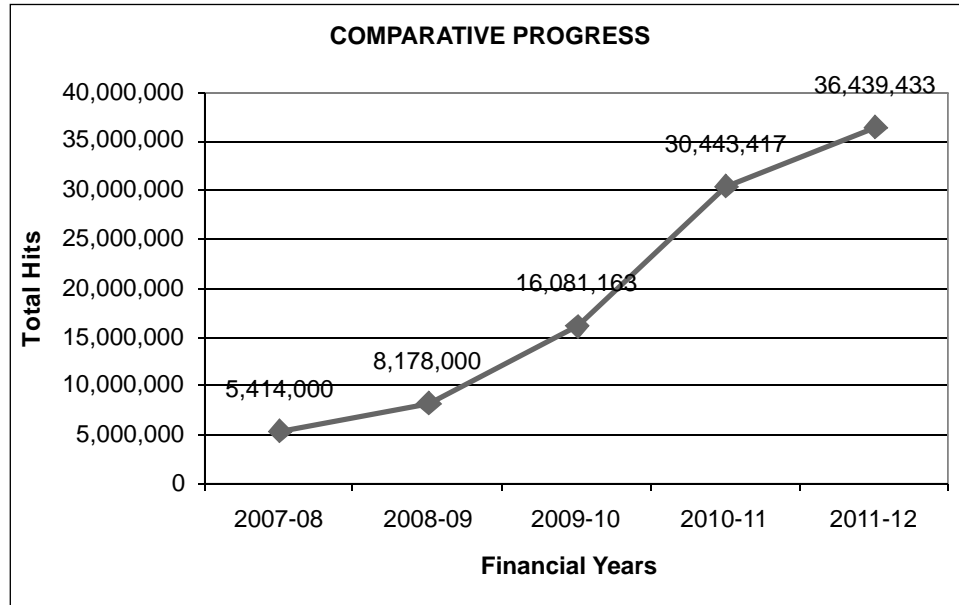
1. Select Bibliographies on request
2. Books/ Articles Alert
3. Information on specific research topics
4. SDI (Selective Dissemination of Information Service)
5. Current Journal Content
6. CAS (Current Awareness Service)

### **IDSA WEBSITE**

The impact of the internet on strategic communication in the present age of globalization and instant updates cannot be overemphasized. It is a trend that sets the 21<sup>st</sup> century apart from all other centuries preceding it. In keeping with this trend, IDSA has revamped and upgraded its website to **Web 2.0**. The Institute is now giving added importance to posting its publications on the web to facilitate speedier and easier access.

In addition, other new research products like Issue Briefs, Policy Briefs and Special Features have also been initiated as a part of the IDSA Website. During the year, the website also started hosting Books, Occasional Papers and Monographs in electronic format (E-book). Moreover, all News Digests produced by IDSA are placed on the website for the widest dissemination. **197 Website Commentaries** were published by IDSA Scholars during the year.

The number of hits on the Website has been steadily increasing as can be seen from the Chart below:



## Updates on IDSA Website

	2007-2008	2008-2009	2009-2010	2010-2011	2011-12
<b>IDSA Commentaries</b>	106	171	224	308	280*
<b>Issue Briefs</b>	0	0	10	53	57
<b>Policy Briefs</b>	0	2	4	6	5
<b>Occasional Papers</b>	NA	NA	7	10	4
<b>Backgrounders</b>	0	0	0	0	3
<b>NEWS DIGESTS</b>					
<b>The Week in Review</b>	NA**	37	51	43	46
<b>Pakistan Urdu Press</b>	0	0	38	27	15
<b>PoK New Digest</b>	0	9	12	12	12
<b>South Asia Trends</b>		16	5		
<b>China News Digest</b>		7			
<b>Africa Trends</b>		1			
<b>Southeast Asia News Review</b>		1			

\* 197 web commentaries were published by IDSA scholars

\*\*Between January-December 2007 TWIR was only circulated on email to select members of the strategic community inside India.



1. New News Digests started - China News Digest, Africa Trends and Southeast Asia News Review.
2. The section Ask an Expert was started on June 10, 2010. Till March 31, 2012, more than 444 questions were received, to which IDSA Scholars have provided concise answers.
3. IDSA has profiles on social networking websites – Facebook, Twitter, YouTube and LinkedIn. As on March 31, 2012, IDSA had 1,653 and 1,954 fans and followers on Facebook and Twitter respectively.
4. Videos of selected lectures at IDSA are posted on IDSA channel on YouTube. In the financial year 2011-12 the channel received 7,012 views.
5. For the first time IDSA had Live Webcast of with the 14th Asian Security Conference, February 13-15 2012. The webcast received 2,671 Pageviews from 129 cities in 37 countries/territories.

### **INFORMATION AND COMMUNICATION TECHNOLOGY (ICT)**

In October 2011, IDSA connected to the National Knowledge Network (NKN). NKN provided IDSA internet link of 100 MBPS free of cost. Earlier we were using 2 MBPS from MTNL. The increased internet speed connectivity is very helpful for scholars to access digital contents.

### **GEOGRAPHICAL INFORMATION SYSTEM (GIS)**

Geo Database was created in Geographical Information System (GIS) Lab with the purpose of storing geographical data related to South Asia and other countries. During April 01, 2011-March 31, 2012, 382 maps were created on demand from scholars for the research journals, articles, books and website.

### ORIENTATION PROGRAMMES

IDSA continued with its short-duration training programmes for civilian and military officials of the Government of India, in which the Institute's scholars as well as select outside experts provided lectures on a range of issues related to national, regional and international the security. The following **8 Training Programmes were held during the year:**

S. No.	Title	Date
1.	Defence and Security Module for IFS Probationers	02-11 May 2011
2.	Media Workshop for IDSA Scholars	06-07 July 2011
3.	Advanced Professional Programme in Public Administration Course	07 September 2011
4.	Defence and Security Module for Border Security Force (BSF) DIGs	19-23 September, 2011
5.	Senior BSF Commandant Course	24 October- 04 November 2011
6.	Two- day Workshop on "Using Quantitative Data in Conflict Research for IDSA Scholars by Mr. Helge Holtermann	18-19 January 2012
7.	BSF DIG course	23-27 January 2012
8.	Defence and Security Module Training Programme for IFS Probationers Batch 2011	26 March - 03 April 2012

## VISTING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Started in 2007, the *Visiting Fellowship Programme* has been successful in attracting some of the best talents from across the world including some eminent scholars. The programme has during the financial year hosted **21 Visiting Fellows** from across the world, including **02** from **South Asian Association for Regional Cooperation (SAARC) countries**. In some instances, the Visiting Fellows also helped in capacity building efforts towards quality research within IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of our successful alumni will enhance our visibility around the world, add value to our work in the coming years, besides acting as our brand ambassadors in their home institutions.

### LIST OF VISITING FELLOWS (2011-2012)

S. No.	Name of the Visiting Fellow	Affiliation	Topic of Research	Duration
1.	Adhikari, Indra (SAARC)	Jawaharlal Nehru University, New Delhi	Maoist Combatants in Nepal: Management and its Consequences	01 March 2011- 30 August 2011
2.	Blarel, Nicolas	Department of Political Science, Indiana University, Bloomington	Evaluating the stability of the Indo-Israeli partnership	01 September 2011- 14 December 2011
3.	Bratton, Patrick	Assistant Professor of Pol. Science, College of International Studies, Hawai'i Pacific University	The Creation of Joint Regional Commands: External vs. Internal Factors and the Andaman Nicobar Command	20 June 2011- 08 July 2011
4.	Chakravarti, Sriya	University of San Francisco	Vision 2020: "United States" of India	25 July 2011- 09 September 2011
5.	Chattarjee, Ananya	University of Reading, UK	India- China- United States Strategic Triangle	08 August 2011- 12 August 2011
6.	Chen, Mumin	National Chung Hsing University, Taiwan	India- China Relations: Recent Trends and the Impact on Taiwan	05 March 2012- 23 March 2012
7.	Chunhao, Lou	Department of International Politics, University of International Relations	Future Interaction Scenarios between U.S, China and India and Indian Ocean	09 May 2011- 06 November 2011

S. No.	Name of the Visiting Fellow	Affiliation	Topic of Research	Duration
8.	Ebert, Hannes	Research Fellow, German Institute of Global and Area Studies (GIGA), Hamburg	The Impact of Great Power Politics on Regional Security	20 October 2011- 16 December 2011
9.	Hearne, Eleanor	University of St Andrews	Examining the Applicability of 'De-Radicalization' in Indian Counter- Terrorism	30 May 2011- 19 August 2011
10.	Khan, Raphaelle	London School of Economics	The European Union and its Asian partners, consequences and implications of a changing world for a strategic partnership	08 November 2011- 18 February 2012
11.	Koenig, Lion	Heidelberg University, Germany	Current Citizenship and the Politics of Censorship in Post-Colonial India- Towards a (trans)- Cultural Construction of Citizenship Identity	12 September 2011- 19 December 2011
12.	Kuruville, Samuel	Mahatma Gandhi University, Kottayam	US Mediation and Global Terrorism: Impact on the Palestinian- Israeli Peace Process: 2001- 2011	02 January 2012- 11 June 2012
13.	Legro, Jeffrey W.	Professor, Department of Politics and Randolph P. Compton Professor in the Miller Center of Public Affairs, University of Virginia	The Deals that make the World: Rising Powers and the Future of the International Politics	04 August 2011- 23 December 2011
14.	McArdle, Jennifer	University of Cambridge, Queens' College	Indo-US Collaboration for Safer Space Traffic Management: Taking Leadership in a Laser-Based Approach to Active Debris Remediation	31 May 2011- 21 August 2011
15.	Noble, Lance	The George Washington University	India's Role in US-China Relations during	31 May 2011- 14 June 2011

S. No.	Name of the Visiting Fellow	Affiliation	Topic of Research	Duration
			the George W. Bush Administration	
16.	Perceival, Bronson	Centre for Strategic Studies	Asia's Emerging Strategic Triangle: China, India and the U.S.	09 April 2011- 20 April 2011
17.	Quencez, Martin	Paris School of International Affairs of Sciences Po- Paris	A Comparative Study of the French and Indian Military Perspectives and Practices regarding Security Issues in the Indian Ocean	27 July 2011- 05 January 2012
18.	Rehman, Iskander	Institute of Political Sciences, Paris	China's String of Pearls and India's Enduring Tactical Advantage	11 July 2011- 01 August 2011
19.	Sarkar, Jayita	The Graduate Institute of International and Development Studies (IHEID), Geneva	India and the Nuclear Question:1948 to 1975	06 June 2011- 19 August 2011
20.	Singh, Nigel	University of Oxford	The National Solar Mission- Lessons for Energy Security	07 January 2011- 15 June 2011
21.	Wedagedara, Amali (SAARC)	University of Peradeniya, Sri Lanka	India- Sri Lanka Relations Post LTTE	01 July 2011- 30 March 2012

The IDSA **Internship Programme** launched two years ago has been successful in attracting young talent to IDSA. This programme attracted over **34 Interns** from multi-disciplinary backgrounds from both Indian and Foreign Universities during this financial year. These scholars have made useful contributions to the success of IDSA's projects. It is hoped that their time at IDSA will help them better appreciate India's foreign and security policy. We expect these talented scholars will be future leaders in the domain of strategic affairs and will continue to contribute to the work of the Institute in times to come.

To facilitate the IDSA's Internship programme a separate room for Interns has been developed which has 10 Desktops, one Laser printer and high-speed internet connectivity.

**LIST OF INTERNS (2011-2012)**

<b>S. No.</b>	<b>Name</b>	<b>Affiliation</b>	<b>Centre/Project</b>	<b>Duration</b>
1.	Arun, Swati	Jawaharlal Nehru University, New Delhi	IDSA History Project	13 June 2011- 25 July 2011
2.	Balkhi, Mirwaiz K.	Jawaharlal Nehru University, New Delhi	South Asia	03 October 2011- 15 December 2011
3.	Barauah, Darshana	The Institute of UN Studies, New Delhi	Military Affairs	01 July 2011- 30 August 2011
4.	Bose, Arundhati	Civics and Politics Department, Mumbai University	Africa, Latin America, Caribbean and United Nations	02 May 2011- 31 May 2011
5.	Botez, Radu Nikolaus	Paris School of International Affairs (Sciences Po)	East Asia	18 July 2011-14 December 2012
6.	Chauhan, Rahul	Deccan Education Society	INSP Project	11 May 2011-10 July 2011
7.	Dastageer, Muska	Paris School of International Affairs	South Asia	02 January 2012- 14 September 2012
8.	Dawson, Charlie Crosbie	Bristol University, United Kingdom	DRDO-IDSA Strategic Trends 2050 Project	12 January 2012- 11 June 2012
9.	Goud, Akash	Delhi University	IDSA History Project and Assisting the LBSC (now DG)	04 July 2011-till date
10.	Heinrich, Jens	University of Magdeburg/Germany)	Nuclear and Arms Control	21 October 2011- 14 December 2011
11.	Jaiswal, Pramod	Jawaharlal Nehru University, New Delhi	South Asia	02 February 2010- 21 February 2012
12.	Jhakar, Pratik	University of Delhi	INSP	15 March 2011-31 May 2011
13.	Jhulka, Amit	School of Oriental and African Studies	South Asia	17 October 2011-04 March 2012
14.	Kapil, Prateek	Jawaharlal Nehru University, New Delhi	INSP Project	26 May 2011- 26 July 2011
15.	Krishnamurthy, Vidya	Miranda House, University of Delhi	East Asia	15 March 2011- 23 August 2011

S. No.	Name	Affiliation	Centre/Project	Duration
16.	Lidarev, Ivan	The George Washington University, Elliott School of International Affairs	East Asia	20 June 2011- 09 August 2011
17.	Pal, Pallavi	Jadavpur University, Kolkata	Eurasia and West Asia	13 September 2010 -12 June 2011
18.	Pandit, Priyanka	Miranda House, University of Delhi	East Asia	15 March 2011- 23 August 2011
19.	Parolia, Aditya	Australian National University	North America	04 January 2012- 30 April 2012
20.	Paul, Olive	IIPM, Kolkata	Africa, Latin America, Caribbean and United Nations	02 February 2012- 22 March 2012
21.	Paynter, Allyd	The University of Aberdeen	East Asia	02 May 2011- 29 July 2011
22.	Peerzada, Haifa	Faculty of Law, University of Delhi	INSP Project	04 January 2011- 24 June 2011
23.	Ping, Logan	The George Washington University	INSP Project	13 July 2011- 20 August 2011
24.	Rastogi, Bharat	University of East Anglia	Non- Traditional Security	01 July 2011- 02 September 2011
25.	Rath, Archana	Jawaharlal Nehru University, New Delhi	INSP Project	07 June 2011-05 August 2011
26.	Singhal, Shashank	Indian Institute of Technology, Roorkee	Strategic Technologies	30 May 2011- 08 July 2011
27.	Srivastav, Shambhavi	Jawaharlal Nehru University, New Delhi	DRDO-IDSA Strategic Trends 2050 Project	13 June 2011- 10 July 2011
28.	Subramanian, Nithya	Indian Institute of Technology, Mumbai	INSP Project	18 April 2011- 31 July 2011
29.	Svenson, Jesper	Lund University, Sweden	Non- Traditional Security	07 March 2011- 06 June 2011
30.	Tiwari, Soumya	Nirma University, Ahmedabad	Military Affairs	30 May 2011- 03 May 2012
31.	Toppo, Richard	Loyola College, Chennai	IDSA History Project	06 May 2011- 20



<b>S. No.</b>	<b>Name</b>	<b>Affiliation</b>	<b>Centre/Project</b>	<b>Duration</b>
				January 2012
32.	Tripathy, Bhavna	London School of Economics	INSP Project	20 September 2011- 29 February 2012
33.	Vohra, Koshtub	Symbiosis University, Pune	INSP Project	09 May 2011- 25 June 2011
34.	Wedagedara, Amali	University of Peradeniya, Sri Lanka	South Asia	17 January 2011- 13 April 2011

Through these programmes, we hope to contribute building towards a vibrant strategic community in the coming years.

**LIST OF MoUs SIGNED BETWEEN IDSA AND OTHER INSTITUTES (2011-2012)**

As on 31 March 2012, IDSA has signed a total of 36 MoUs with various think tanks around the world. Following 4 MoUs were signed in year 2011-2012:

<b>S No</b>	<b>Name of the Institution</b>	<b>Country</b>
1.	Korea Institute for Defence Analyses (KIDA) of Seoul	South Korea
2.	Saint Petersburg State University	Russia
3.	Royal United Services Institute for Defence and Security Studies (RUSI)	London
4.	FRIDE (European Think Tank)	Brussels

**ESTABLISHMENT (AS ON 31<sup>st</sup> MARCH 2012)**

<b>S. No</b>	<b>Name of the Post</b>	<b>In Position</b>
1.	Director General	1
2.	Deputy Director General	1
3.	Assistant Director	1
4.	Senior Fellows	2
5.	Distinguished Fellows	3
6.	Consultants/Consulting Fellows/ Advisor Research	6
7.	Research Fellows	20
8.	Senior Research Associates	4
9.	Research Associates	1
10.	Associate Fellows	16
11.	Research Analyst & OSD Outreach	1
12.	Research Assistants	17
13.	Librarian-cum-Information Officer	1
14.	Estate Manager	1
15.	Account Officer	1
16.	AAO/SO	1
17.	Stenographer (Gd-B)/PS	2
18.	Manager Outreach & Communications	1
19.	Associate Editor (JDS)	1
20.	Assistant Editor	1
21.	Junior Accounts Officer	1
22.	Assistant (Accounts)	1
23.	Junior Assistant (Accounts)	1
24.	Special Assistant	2
25.	Assistant Estate Manager	1

S. No	Name of the Post	In Position
26.	Assistant Care Taker	1
27.	Senior Library Assistant	5
28.	Assistant	1
29.	Admin Assistant	1
30.	Web Master	1
31.	Technical Officer (GIS)	1
32.	Assistant (Confdtl Asst)	1
33.	PMRE	1
34.	DTP Assistant	2
35.	Network Executive	1
36.	Receptionist	1
37.	UDC	2
38.	LDC	4
39.	Human Resource Executive	1
40.	Technical Assistant(GIS)	1
41.	Senior Library Attendant/Record Sorter	1
42.	Library Executive	2
43.	Library Support Staff	1
44.	Project Helper	3
45.	Group – D	1
46.	Staff Car Driver	2
47.	Housekeeping Assistant	1
	<b>TOTAL</b>	<b>123</b>

**ARTICLES BY IDSA SCHOLARS IN PEER- REVIEWED NON-IDSA PUBLICATIONS**

1. **Behera, Laxman**, "India's Defence Acquisition System: Need for Further Reforms", *The Korean Journal of Defense Analysis*, Volume 24, No. 01, March 2012
2. **Behera, Laxman**, "Enhancing Private Sector Participation in India's Defense Production", *Defence and Security Analysis*, Volume 27, No. 03, September 2011
3. **Behuria, Ashok**, "India- Pakistan Relations and the Kashmir Issue: A Historical Perspective", *South Asian Security: 21<sup>st</sup> Century Discourses* by Sagarika Dutt and Alok Bansal (Eds.), Contemporary South Asia Series, 2011
4. **Behuria, Ashok**, "The State of Jihadi Organizations in Pakistan and their Regional and International Linkages", *Pakistan's Stability Paradox: Domestic, Regional and International Dimensions* by Ashutosh Misra, Michael E. Clarke (Eds.), Contemporary South Asia Series, 2011
5. **Bisht, Medha**, "Conceptualising Movements against Large Dams- A Case Study Analysis of NBA: Strategies, Linkages and State Response", *Social Change*, Volume 41, No. 03, September 2011
6. **Dadwal, Shebonti Ray**, "Can Regional Energy Security Cooperation in South Asia be Enhanced?", *BISS Journal*, Volume 32, March 2012
7. **Karackattu, Joe Thomas**, "China's response to the global economic crisis: An Indian perspective", *China Public Administration Review*, Volume 11, October 2011
8. **Karackattu, Joe Thomas**, "Infectious Diseases and Securitization: WHO's Dilemma", (with Jiyong Jin), *Biosecurity and Bioterrorism: Biodefense Strategy, Practice, and Science*, Volume 09, Issue 02, June 2011
9. **Kazi, Reshmi**, "Non - State Actors and Weapons of Mass Destruction: A Study of Correlation, Knowledge World", *IFPS Occasional Paper*, No. 04, December 2011
10. **Lele, Ajey**, "Indian Armed Forces and Space Technology", *India Review*, Volume 10, No. 04, October-December 2011
11. **Mukherjee, Anit**, "Facing Future Challenges: Defense reforms in India", *RUSI Journal*, Volume 156, No. 05, October 2011
12. **Panda, Jagannath**, "Beijing's Perspective on UN Security Council Reform: Identity, Activism and Strategy", *Portuguese Journal of International Affairs*, No. 05, Spring Summer 2011
13. **Pothuraju, Babjee**, "Pakistan-Saudi Arabia Relations: Implications for India", *International Journal of South Asian Studies*, Volume 4, No. 01, January-June 2011
14. **Pradhan, Prasanta**, "India's Defence Diplomacy in the Gulf", *Journal of South Asian and Middle Eastern Studies*, Volume-XXXV, No. 02, Winter 2012
15. **Ramana, P.V.**, "India's Maoist Insurgency: Evolution, Current Trends and Response ", *India's Contemporary Security Challenges*, by Michel Kungelman (Ed.), 2011

16. **Ramana, P.V.**, "India's Maoist Movement: Trends and Security Implications", *More than Maoism* by Robin Jeffery (et al), 2012
17. **Roy, Meena Singh**, "India's Policy Towards Central Asia : The Pakistan Factor", *Mapping Central Asia: Indian Perceptions and Strategies* by M.Laruelle and S. Peyrouse (Eds.), 2011
18. **Sinha, Uttam Kumar**, "China: Geopolitics of a Thirsty Nation", *Indian Foreign Affairs Journal*, Volume 06, No. 04, September-December 2011

ARTICLES AND BOOK CHAPTERS BY IDSA SCHOLARS IN NON- IDSA PUBLICATIONS

1. **Anant, Arpita**, "India and International Terrorism", *Handbook of India's International Relations*, by David Scott (Ed.), 2011
2. **Anant, Arpita**, "Group Identities and Rights: A Case for Theory beyond the Nation-State", *Interdisciplinary Perspectives in Political Theory*, by Mangesh Kulkarni (Ed.), 2011
3. **Beri, Ruchita**, "China in Africa: A 'win-win' partnership ? ", *Contemporary China and the World*, 2011
4. **Beri, Ruchita**, "South Africa and the IOR-ARC: Shifting Priorities", *Reinvigorating IOR-ARC*, 2011
5. **Beri, Ruchita**, "Africa political resurgence : Myth or Reality", in *ORF Seminar Series*, Volume 1, No. 06, 2011
6. **Beri, Ruchita**, "Renewing Energy Ties : New Models", *Africa Quarterly*, Volume 51, No. 01, 2011
7. **Bisht, Medha**, "Bhutan's Democratic Transition: An Assessment", *Democracy in South Asia: Emerging Issues and Constraints*, 2012
8. **Bisht, Medha**, "The Politics of Water Discourse in Pakistan", *ICRIER Policy Series*, August 2011
9. **Chadha, Vivek**, "Armed Forces Special Powers Act - A Recommended Solution", *Aakrosh*, Volume 15, No. 54, January 2012
10. **Chandra, Vishal**, "Growing Afghan Maze: An Opportunity for Indo-Iranian Re-engagement?", *India and Iran: An Assessment of Contemporary Relations*, July 2011
11. **Dadwal, Shebonti Ray**, "The Politics of Energy Pipelines in South Asia", *South Asian Security: 21st Century Discourses* by Sagarika Dutt, Alok Bansal (Eds.), 2012
12. **Dadwal, Shebonti Ray**, "Middle East Unrest: Need for an Energy Policy Review", *Energy Insights*, Volume 06, Issue 02, April-June 2011
13. **Dahiya, Rumel**, "Trajectory and Implications of Arab Spring", *Indian Foreign Affairs Journal*, Volume 06, Number 02, July 2011
14. **Das, R.N.**, "Sino-Indian Relations: Calibrating sibling rivalry", *India's Foreign Policy*, by Prof. Nalin Kant Jha (Ed.), 2012
15. **Das, R.N.**, "Sino-Indian Relations: Contours and Contents", *Jindal Journal of International Affairs*, 2012
16. **Gautam, P.K.** "Environmental Security and Regional Cooperation: What is Feasible", *Energy and Environmental Security: A Cooperative Approach in South Asia* by D. Suba Chandran and J. Jeganaathan( Eds.), October 2011
17. **Goswami, Namrata**, "Insurgencies in India", in *Routledge Compendium on Irregular Warfare in South Asia*, by Paul Rich and Isabelle Durvetsyn (Eds.), 2012

18. **Goswami, Namrata**, "Making Sense of Insurgencies in North-East India: An Overview", *South Asian Security: 21st Century Discourses*, by Sagarika Dutt and Alok Bhansal (Eds.), 2011
19. **Goswami, Namrata**, "In Guerrilla Zone: The National Socialist Council of Nagalim-Isak-Muivah", *Non-State Armed Groups in South Asia A Preliminary Structured Focused Comparison*, by Arpita Anant, (Ed.), 2011
20. **Goswami, Namrata**, "India's Counter-Insurgency Experience: The "trust and nurture strategy", *Unconventional Warfare in South Asia, 1947 to Present*, by Scott Gates and Kaushik Roy (Eds.), 2011
21. **Gupta, Rukmani**, "International Dimensions and Tasks for National Defence", *China's Defence Policy- Indian Perspective*, October 2011
22. **Kazi, Reshmi**, "The Correlation Between Non-State Actors and Weapons of Mass Destruction", *CONNECTIONS The Quarterly Journal*, Volume X, No. 4, Fall 2011
23. **Khan, Shamshad Ahmed**, "Indo-Japan Strategic Cooperation: Issues, Expectation and Challenges", *India-Japan Dialogue: Challenge and Potential* by Akihiro Iwashita (Ed.), Volume 06, July 2011
24. **Kumar, Anand**, "Challenge of Institutionalization of Democracy in Bangladesh", *Democracy in South Asia*, 2012
25. **Mukherjee, Anit**, "Counterinsurgency in Pakistan: Learning from India", *Unconventional War in South Asia*, April 2011
26. **Nayak, Nihar**, "International Impact of Conflict in Nepal", *Internal Conflict in Nepal: Transnational Consequences* by VR Raghavan (Ed.), 2011
27. **Nayan, Rajiv**, "Coming clean - India's export control regime", *Jane's Intelligence Review*, February 2012
28. **Panda, Jagannath**, "India's New Look at Central Asia Policy: A Strategic Review", *Mapping Central Asia: Indian Perceptions and Strategies*, by Marlene Laurelle and Sebastien Payrouse (eds.), 2011
29. **Pattanaik, Smruti**, "Political Transition and Future of Democracy in Bangladesh", *Democracy in South Asia* by B.C. Upreti and Krishan Gopal (Eds.), 2012
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**(A) STRATEGIC ANALYSIS**

1. **Ahmed, Ali**, "Towards a Proactive Military Strategy: 'Cold Start and Stop'", Volume 35, Issue 3, May 2011
2. **Balachandran, G.**, "India–Pakistan Arms Race in Fissile Materials Production?", Volume 35, Issue 4, July 2011
3. **Behuria, Ashok K.**, "Afghan Reconciliation Falling Through", Volume 35, Issue 3, May 2011
4. **Behuria, Ashok K.**, "Rajapaksa's Sri Lanka: Time to Move Beyond Complacency ", Volume 35, Issue 5, September 2011
5. **Beri, Ruchita**, "Piracy in Somalia: Addressing the Root Causes", Volume 35, Issue 3, May 2011
6. **Bisht, Medha** , "Bhutan's Foreign Policy Determinants: An Assessment", Volume 36, Issue 1, January 2012
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8. **Chandra, Vishal**, "The Evolving Politics of Taliban Reintegration and Reconciliation in Afghanistan", Volume 35, Issue 5, September 2011
9. **Dadwal, Shebonti Ray**, "Can the South Asian Gas Pipeline Dilemma be Resolved through a Legal Regime?", Volume 35, Issue 5, September 2011
10. **Dadwal, Shebonti Ray**, "India's Overseas Assets: Do They Contribute to Energy Security?", Volume 36, Issue 1, January 2012
11. **Dadwal, Shebonti Ray**, "Can Unconventional Gas Be a Game-Changer for India?", Volume 36, Issue 2, March 2012
12. **Das, Pushpita**, "Securing the Andaman and Nicobar Islands", Volume 35, Issue 3, May 2011
13. **Das, Pushpita**, "Managing India's Land Borders: Lessons from the US Experience", Volume 36, Issue 1, January 2012
14. **Gautam, P. K.**, "Mapping Chinese Oil and Gas Pipelines and Sea Routes", Volume 35, Issue 4, July 2011
15. **Goswami, Namrata**, "China's 'Aggressive' Territorial Claim on India's Arunachal Pradesh: A Response to Changing Power Dynamics in Asia", Volume 35, Issue 5, September 2011

16. **Gupta, Arvind**, "India's Nuclear Energy Programme: Prospects and Challenges", Volume 35, Issue 3, May 2011
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20. **Kazi, Reshmi**, "Efficacy of Nuclear Forensics", Volume 35, Issue 4, July 2011
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24. **Kumar, A. Vinod**, "The Non-Proliferation Paradigm and the Restive Outlier", Volume 35, Issue 4, July 2011
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32. **Parmar, Sarabjeet Singh**, "Somali Piracy: A Form of Economic Terrorism", Volume 36, Issue 2, March 2012
33. **Pattanaik, Smruti S.**, "'Old' Islamists and 'New' Radicals: Understanding the Politics of Religious Radicalisation in Pakistan and its Implications", Volume 35, Issue 4, July 2011
34. **Pattanaik, Smruti S.**, "India–Bangladesh Land Border: A Flawed Inheritance and a Problematic Future", Volume 35, Issue 5, September 2011

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38. **Roy, Meena Singh**, "Strategic Importance of Turkmenistan for India", Volume 35, Issue 4, July 2011
39. **Samuel, Cherian**, "Prospects for India-US Cyber Security Cooperation", Volume 35, Issue 5, September 2011
40. **Sastry, Ch. Viyyanna**, "India-Pakistan Arms Race in Fissile Materials Production?", Volume 35, Issue 4, July 2011
41. **Singh, Prashant Kumar**, "China's 'Military Diplomacy': Investigating PLA's Participation in UN Peacekeeping Operations", Volume 35, Issue 5, September 2011
42. **Sinha, Uttam Kumar**, "Examining China's Hydro-Behaviour: Peaceful or Assertive?", Volume 36, Issue 1, January 2012

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1. **Ahmed, Ali**, "Reconciling AFSPA with the Legal Spheres", Volume 5, Number 2, 2011
2. **Ahmed, Ali**, "TNW in Nuclear First Use: The Legal Counter", Volume 5, Number 4, 2011
3. **Behera, Anshuman**, "Deradicalisation in Bangladesh: Challenges Ahead", Volume 5, Number 2, 2011
4. **Das, R.N.**, "India's Defence Preparedness to Face Chinese Challenges", Volume 5, Number 3, 2011
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6. **Shivananda, H.**, "Sino-Myanmar Military Cooperation and its Implications for India", Volume 5, Number 3, 2011
7. **Lele, Ajey**, "Operation Neptune Spear and Role of Technology", Volume 5, Number 4, 2011
8. **Panda, Rajaram**, "Japan's Disaster Response Management: Lessons for the World", Volume 6, Number 1, 2012
9. **Parmar, Sarabjeet Singh**, "**Humanitarian Assistance and Disaster Relief (HADR) in India's National Strategy**", Volume 6, Number 1, 2012
10. **Parmar, Sarabjeet Singh and Saloni Salil**, "China and India: Maritime Commonalities and Divergences", Volume 5, Number 3, 2011

11. **Sharma, Deepak**, "China's Cyber Warfare Capability and India's Concerns", Volume 5, Number 2, 2011
12. **Singh, Priyanka**, "Whither Aid? Future of US Assistance to Pakistan", Volume 5, Number 4, 2011
13. **Singh, Udai Bhanu**, "Disaster Management in Southeast Asia", Volume 6, Number 1, 2012

# **Audit and Financial Statements**



Kamal &amp; Co.

**Kamal & Co.**

CHARTERED ACCOUNTANTS  
1372, Kashmir Gate, Delhi-110006  
Phones: 23957706, 23960247, 23940661  
Fax : 011-23926326

**AUDITORS REPORT**

We have audited the attached Balance Sheet of the **INSTITUTE FOR DEFENCE STUDIES & ANALYSIS, DELHI** as at 31<sup>st</sup> March 2012 and also the related Income & Expenditure Account for the year ended on that date under reference to this report. These Financial statements are the responsibility of the Institute's management. Our responsibility is to express our opinion on these financial statements based on our audit.

We have conducted our audit in accordance with the auditing standards generally accepted in India. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. Our audit includes examining on test basis evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the management as well as evaluating the over all financial statement presentation. We believe that our audit provides a reasonable basis for our opinion. Further we report that:

- (a) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- (b) In our opinion proper books of account as required by law have been kept by the Institute so far as appears from our examination of those books of account made available to us.
- (c) The Balance Sheet and Income & Expenditure Account dealt with the report are in agreement with the books of account.
- (d) In our opinion and to the best of our information and according to the explanations given to us the said accounts together with significant accounting policies and read with other notes on accounting give a true and fair view in conformity with the accounting principles generally accepted in India.
  - i) In the case of Balance Sheet, of the state of affairs of the Institute as at 31<sup>st</sup> March 2012 and;
  - ii) In the case of the Income & Expenditure Account, of the Excess of Income over Expenditure for the year ended on that date.

Place: 1372, KASHMERE GATE, DELHI - 110006  
Date: THIS 21st DAY OF September 2012

*Kamal Kishor*  
FOR **KAMAL & COMPANY**  
CHARTERED ACCOUNTANTS  
Membership No. 12738





INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

INCOME & EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31st MARCH, 2012

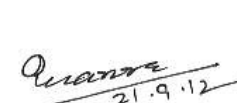
Schedule	Year Ended	Year Ended	
	31.03.2012	31.03.2011	
	( Rs. )	( Rs. )	
<b>INCOME</b>			
Grant - In -Aid	7	113,335,908	97,608,933
Sale of Publications		344,869	420,488
Membership Subscriptions		239,943	241,970
Special Subscriptions		33,575	25,865
Interest on Advances		-	3,730
Miscellaneous Income	8	11,379,987	15,048,364
Prior Period Adjustment		-	286,847
<b>TOTAL</b>		<b>125,334,282</b>	<b>113,636,197</b>
<b>EXPENDITURE</b>			
Salaries & Allowances	9	59,312,410	51,831,223
Pension Payment		5,680,420	4,729,792
Retirement & Other Benefits		4,061,530	4,952,089
Operational /Administrative Expenses	10	20,187,645	17,667,290
Printing & Publications		1,985,182	2,835,926
Subscription for Library Periodicals		5,220,649	4,817,590
Seminar Expenses		12,125,521	9,475,508
Prior Period Adjustment		1,634,676	-
Depreciation		3,805,893	3,115,101
		<b>114,013,926</b>	<b>99,424,519</b>
Surplus transferred to General Fund		<b>11,320,356</b>	<b>14,211,678</b>

NOTES ON ACCOUNTS

11

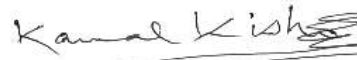
Significant Accounting  
Policies & Schedules 1 to 11  
form an integral part of the Accounts

Date : 21<sup>st</sup> September 2012  
Place : New Delhi

  
(R K Arora)  
Accounts Officer

  
(Arvind Gupta)  
Director General

AS PER REPORT OF EVEN DATE  
FOR KAMAL & COMPANY  
CHARTERED ACCOUNTANTS

  
(Kamal Kishore Gupta)

Date : 21<sup>st</sup> September 2012  
Place : New Delhi



## INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

## SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2012

<b>SCHEDULE - 1</b>	<b>As at</b>		<b>As at</b>	
	<b>31.03.2012</b>		<b>31.03.2011</b>	
<b>ASSETS FUND</b>	<b>( Rs. )</b>		<b>( Rs. )</b>	
Opening Balance		59,758,165		57,390,930
Add : Assets Purchased out of				
(i) Recurring Grant (Schedule - 7)	6,564,092		4,591,067	
(ii) Recurring Grant (Schedule - 2)	-	6,564,092	1,191,211	5,782,278
		66,322,257		63,173,208
Less :				
(i) Assets Disposed off(Schedule 5)	137,105		299,942	
(ii) Depreciation for the year	3,805,893	3,942,998	3,115,101	3,415,043
		<u>62,379,259</u>		<u>59,758,165</u>

**SCHEDULE - 2****GENERAL FUND**

Opening Balance		55,140,873		38,705,363
Add :				
Depreciation for the year (transferred from Assets Fund A/c)		3,805,893		3,115,101
Assets Disposed off		137,105		299,942
Add:				
- Surplus transferred from Income & Expenditure A/c		11,320,356		14,211,678
		<u>70,404,227</u>		<u>56,332,084</u>
Less :				
- Assets purchased for which advances were given upto the year ended 31.3.2011				1,191,211
- Tax paid (FY 2008 - 2009)	630,598		-	
- Tax paid (FY 2010 - 2011)	93,457	724,055	-	
		<u>69,680,172</u>		<u>55,140,873</u>

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES  
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2012

SCHEDULE - 3

PROJECT GRANTS

S.No.	Name of the Donor	Project Name	Balance as on 01.04.2011 Rs.	Recd. During the Year / Adjustment Rs.	Total as on 31.03.2012 Rs.	Utilised during the year Rs.	Refunds during the year Rs.	Unutilised Bal. as on 31.03.2012 Rs.
1	ICSSR	Major Themes in Central Asia's Policy & Diplomacy	379	-	379	-	-	379
2	MEA	POK Project	214,788	11,653	226,441	850,157	-	(623,716)
3	MEA	India's Neighbourhood Challenges in the next two Decades	987,865	-	987,865	1,188,356	-	(200,491)
4	DRDO	IDSA - DRDO Strategic Trends- 2050 Project	-	2,399,187	2,399,187	2,677,888	-	(278,701)
TOTAL			1,202,832	2,410,840	3,613,672	4,716,401	-	(1,102,729)

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## INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

## SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2012

<b>SCHEDULE - 4</b>	<b>As at 31.03.2012 ( Rs. )</b>	<b>As at 31.03.2011 ( Rs. )</b>
<b>GRANT - IN - AID (NEW CAMPUS)</b>		
Opening Balance	456,600,000	456,600,000
Add :		
(ii) Paid to DRDO as 'Deposit works' during the year (Schedule -07)		
	456,600,000	456,600,000

*[Signature]*  
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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2012

SCHEDULE 3

FIXED ASSETS

ITEMS	GROSS BLOCK				DEPRECIATION			NET BLOCK	
	Cost as at 01.04.2011	Up to Sep. 11	Beyond Sep. 11	Cost as at 31.03.2012	Total for the year 01.04.2011	Total up to 31.03.2012	As at 31.03.2012	As at 31.03.2011	
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	
Furniture & Fixtures	18,402,570	910,474	1,043,766	19,557,110	7,203,192	1,474,603	8,483,595	11,095,416	11,412,578
Library Books	41,075,337	637,021	1,107,716	42,819,074	-	-	42,819,074	42,819,074	4,079,337
Air Conditioners & Coolers	2,129,407	-	913,328	3,042,735	1,593,403	940,350	1,733,753	1,302,982	539,004
Duplicator	3,167	-	-	3,167	3,167	-	3,167	-	-
Typewriters	167,680	-	-	167,680	163,781	47	163,828	237	279
Xerox Machine	2,012,672	-	-	2,012,672	1,339,490	102,008	1,429,128	680,853	533,352
Printing Machine	101,671	-	129,333	230,424	81,630	11,059	93,600	130,735	13,041
Electronic Equipment	8,345,872	30,199	129,071	8,505,142	3,205,780	308,933	3,544,699	1,975,230	2,144,847
EPABX / Intercom System	693,002	-	97,040	790,042	404,049	41,292	505,311	273,735	225,153
Micro Filming	299,322	-	-	299,322	297,083	188	297,260	1,059	1,238
Computers	15,395,142	-	130,361	15,525,503	14,592,490	1,304,362	15,924,352	297,000	303,660
Fire Fighting Equipment	93,154	-	-	93,154	21,721	8,805	31,307	54,774	64,437
Lax Machine	107,490	-	-	107,490	04,061	3,436	87,977	19,473	22,000
Vehicles	893,595	-	-	898,099	766,446	19,853	786,320	172,870	132,553
Radio	795	-	-	795	795	-	795	-	-
D.D. SWI	1,321,648	-	-	1,321,648	9,741,820	24,061	1,112,178	478,789	210,340

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Contd... 21

ITEMS	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	Cost as at 01.04.2011	Upto Sep-11	Beyond Sep-11	Sale/Deletion/Adj.	Cost as at 31.03.2012	Total 01.04.2011	Per Year	Total up to 31.03.2012	As at 31.03.2012	As at 31.03.2011
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Colour Copier-cum Printer	821,040	-	-	-	821,040	617,828	30,462	848,310	172,730	205,212
Binders-System	111,263	-	-	-	111,263	71,197	8,010	77,207	34,056	40,088
Document Cuts/Sheet-141	25,500	-	-	-	25,500	15,882	1,443	17,325	8,175	9,618
Oil Lamp	4,332	-	-	-	4,332	2,240	314	2,584	1,778	2,092
Linon & Furnishing	232,154	6,658	95,411	-	334,223	117,986	16,853	134,839	199,384	114,168
Digital SLR Camera	180,000	-	-	-	180,000	77,747	15,338	93,085	86,515	102,253
UPS	700,538	35,990	44,405	-	780,931	214,081	81,697	296,778	436,153	486,455
Water Purifier	138,280	-	-	-	138,250	84,348	15,288	49,832	88,618	101,804
Lamination Machine	11,773	-	-	-	11,773	5,085	1,003	6,088	5,685	6,088
Water Cooler	52,300	-	-	-	52,300	24,998	4,095	29,043	23,207	27,302
Motor Cycle	60,486	-	-	-	60,485	18,778	8,583	23,331	37,134	43,867
Computer Software (GIS Lab)	520,000	-	-	-	520,000	374,400	87,580	481,760	56,240	145,000
Wireless Solution (Library)	434,290	-	-	-	434,250	82,820	51,215	144,035	290,215	341,430
CCTV	1238085	-	-	-	1,238,085	185262	157,473	342,735	892,350	1049823
Multi Play System (Arts&)	-	361,920	-	-	361,920	-	36,192	36,192	325,728	-
Projector	-	145,588	-	-	145,588	-	21,838	21,838	123,751	-
<b>TOTAL</b>	<b>92,564,521</b>	<b>2,859,883</b>	<b>3,704,209</b>	<b>137,105</b>	<b>98,991,508</b>	<b>32,806,356</b>	<b>3,806,893</b>	<b>36,612,249</b>	<b>62,379,259</b>	<b>59,758,165</b>

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2012

<b>SCHEDULE - 6</b>	<b>As at</b>	<b>As at</b>
<b>NET CURRENT ASSETS</b>	<b>31.03.2012</b>	<b>31.03.2011</b>
	<b>( Rs. )</b>	<b>( Rs. )</b>
<b>A. Current Assets</b>		
Cash in hand	50,181	56,528
Cash at Bank (SBI)	402,105	1,160,179
Cash at Bank (Union Bank of India)	6,818,005	7,311,204
IDSA Sponsored Project Fund (SBI)	75,385	270,354
IDSA Sponsored Project Fund (Union Bank of India)	196,270	950,924
Deposit with Bank (including interest accrued)	54,113,464	44,310,366
Stamps in Franking Machine	25,648	7
Recoverable from MEA	4,383,626	915,916
Recoverable from NSCS	-	542,893
Recoverable from MoD	190,172	190,172
Staff Advances For :		
Festival	10,500	6,600
Advance T.A.	981,239	2,224,066
Computer	500	12,500
LTC Advance	71,000	-
Imprest Advance	31,000	-
Advances to Suppliers :		
D G S & D	4,331	4,331
CPWD	75,078	75,078
Other Advances		
Advance Misc	157,215	733,568
Stock of paper with Printers	4,992	6,049
Security Deposits	256,250	259,250
Old outstanding receipts	4,005	4,005
Claims Recoverable	6,185,457	6,336,310
TDS Recoverable	95,162	13,562
Prepaid Expenses	6,464,308	5,137,301
	<u>80,575,903</u>	<u>70,511,163</u>
<b>B. Less : Current Liabilities</b>		
Salary Payable	81,053	79,641
Other Liabilities	10,034,842	10,702,518
Stale Cheque	129,913	129,740
Security Deposit Payable	908,035	3,083,421
Work Contract Tax Payable	22,363	-
TDS Payable	611,066	19,063
Pension Payable	14,590	41,112
Subscription Recd in Advance	580,796	478,131
	<u>12,362,628</u>	<u>14,531,626</u>
<b>Net Current Assets ( A - B )</b>	<b><u>68,213,275</u></b>	<b><u>55,979,537</u></b>

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## INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR  
ENDED 31ST MARCH 2012

<b>SCHEDULE - 7</b>	<b>Year Ended 31.03.2012</b>	<b>Year Ended 31.03.2011</b>
<b>GRANT - IN - AID</b>	<b>( Rs. )</b>	<b>( Rs. )</b>
Grant received from the Ministry of Defence	119,900,000	102,200,000
Less :		
(i) Transferred to Assets Fund A/c (as per Schedule -1)	6,564,092	4,591,067
(ii) Transferred to Grant-in-Aid (New Campus) (as per Schedule -4)	-	-
Amount transferred to Income & Expenditure Account	<u>113,335,908</u>	<u>97,608,933</u>
<b>SCHEDULE - 8</b>	<b>Year Ended 31.03.2012</b>	<b>Year Ended 31.03.2011</b>
<b>MISCELLANEOUS INCOME</b>	<b>( Rs. )</b>	<b>( Rs. )</b>
Bank Interest	4,915,846	3,381,499
Royalty on Books	87,463	50,403
Other Income	6,376,678	11,616,462
	<u>11,379,987</u>	<u>15,048,364</u>
<b>SCHEDULE - 9</b>	<b>Year Ended 31.03.2012</b>	<b>Year Ended 31.03.2011</b>
<b>SALARIES &amp; ALLOWANCES</b>	<b>( Rs. )</b>	<b>( Rs. )</b>
Pay & Allowances	53,464,845	47,586,109
Contribution to Provident Fund	4,269,059	3,215,991
Electricity Charges (DG's Residence)	26,397	30,475
LTC Expenses	550,200	598,227
Medical Reimbursement	602,865	83,717
Inspection Charges (CPF)	399,044	316,704
	<u>59,312,410</u>	<u>51,831,223</u>

*Qu*  
21.9.12





**INSTITUTE FOR DEFENCE STUDIES AND ANALYSES**  
**SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR**  
**ENDED 31ST MARCH 2012**

<b>SCHEDULE -10</b>			<b>Year Ended</b>	<b>Year Ended</b>
<b>OPERATIONAL / ADMINISTRATIVE EXPENSES</b>			<b>31.03.2012</b>	<b>31.03.2011</b>
			<b>(Rs.)</b>	<b>(Rs.)</b>
Hiring of Transport			255,499	266,404
Repairs & Maintenance			10,491,932	9,444,237
Photostat Expenses			250,326	252,928
Telephone Expenses			1,195,726	1,176,982
Payment to Auditors				
Audit Fee	21,348		20,957	
Income Tax Matters	11,798		11,582	
Certification Fee	5,618		38,764	5,515
Bank Charges			35,154	29,779
Liveries Expenses			2,790	6,354
IDSA Foundation Day Expenses			118,639	58,427
Postage			300,420	189,381
Stationery			1,183,414	1,423,035
Conveyance Expenses			737,341	871,341
Guests Hospitality Expenses			60,030	93,973
Insurance Premium			227,274	159,770
Electronic Library			2,542,167	1,499,973
Vehicle Expenses			434,231	383,455
Miscellaneous Expenses			2,313,938	1,773,216
Lease Rent (Land)			1	1
			<b>20,187,645</b>	<b>17,667,290</b>

*Qee*  
21.9.12



**Kamal & Co.**

CHARTERED ACCOUNTANTS  
1372, Kashmir Gate, Delhi-110008  
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Fax : 011-23828328

**Institute for Defence Studies and Analyses**

**SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH  
2012**

**Schedule 11:- Significant Accounting Policies and Notes to Accounts**

**A Accounting Policies**

- 1 The Accounts are prepared on accrual basis.
- 2 Gratuity, leave encashment and other retirement benefits are being accounted for at the time of payment.
- 3 Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books..
- 4 Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
- 5 Life membership fee received is considered as income for the year in which it is received.
- 6 Grant-in-Aid pertaining to New Campus at Delhi Cantt. is kept as such in the liabilities, pending final completion of the project.

**B Notes to Accounts**

1. The construction of IDSA Permanent campus was carried out by DRDO as "Deposit works". The physical possession on new campus was taken over in February 2007. There are certain allied works which are also being carried out by DRDO. Expenditure incurred thereon as reported by DRDO has been shown as "Capital Work in Progress". The adjustment of the same in respective head of accounts will be carried out on receipt of head-wise details of expenditure from DRDO. The matter has already been taken up with DRDO to hand over the property articles and other building assets and also furnish the head wise details of expenditure.



Contd...2/-

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- 2 -

2. The Institute is maintaining GPF Account for its permanent/ temporary employees and Contributory Provident Fund Account for Contract Employees as per the provision of EPF & MP Act, 1952. Presently, the Employees Contribution to GPF and the same together with Institute share to Employees Provident Fund have been deposited by the Institute in Separate Bank accounts with State Bank of India, Main Branch, New Delhi. The balances in these accounts have not been considered in the Institute's Balance Sheet.

3. During the year, Rs.11,99,00,000/- was received by the Institute as grant-in-aid from Ministry of Defence, Government of India out of which Rs.65,64,092/- has been used for acquisition of Fixed Assets and the Balance of Rs.11,33,35,908/- is recognized as income.

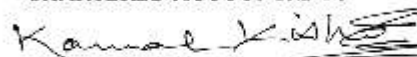
4. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date : 21<sup>st</sup> September 2012  
Place : New Delhi

  
(R. K. Arora)  
Accounts Officer

  
(Arvir J Gupta)  
Director General

AS PER OUR REPORT OF EVEN DATE  
FOR KAMAL & COMPANY  
CHARTERED ACCOUNTANTS



(KAMAL KISHORE GUPTA)

Date : 21<sup>st</sup> September 2012  
Place: New Delhi



Kamal & Co.

**Kamal & Co.**

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3/32, Ashoka Gate, Delhi 110003  
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**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

**UTILISATION CERTIFICATE**  
(for the year 2011-2012)

Sl. No.	Letter No. and Date	Amount (Rs.)
1.	6(1)/2005-PO(Defy)-dt. 02.05.2011	3,68,00,000/-
2.	6(1)/2005-PO(Defy)-dt. 30.08.2011	3,68,00,000/-
3.	6(1)/2005-PO(Defy)-dt. 14.12.2011	3,68,00,000/-
4.	6(1)/2005-PO(Defy)-dt. 27.03.2012	42,00,000/-
5.	6(1)/2005-PO(Defy)-dt. 30.03.2012	53,00,000/-
<b>TOTAL</b>		<b>11,99,00,000/-</b>

Certified that out of **Rs.11,99,00,000/-** of Grant-in-Aid sanctioned during the FY 2011-2012 in favour of Institute for Defence Studies and Analyses (IDSA) under Ministry of Defence, New Delhi Letter Nos. given in the margin and Rs. Nil on account of unspent balance of the previous year, a sum of **Rs.11,99,00,000/-** has been fully utilized for the purpose for which it was sanctioned.

Certified that I have satisfied myself that the conditions on which the Grant-in Aid was sanctioned have been duly fulfilled.

Date : 21<sup>st</sup> September 2012  
Place : New Delhi

*R. K. Arora*  
(R. K. Arora)  
Accounts Officer

*Arvind Gupta*  
(Arvind Gupta)  
Director General

FOR KAMAL & COMPANY  
CHARTERED ACCOUNTANTS

*Kamal Kishore Gupta*

(KAMAL KISHORE GUPTA)

Date : 21<sup>st</sup> September 2012  
Place: New Delhi



**Kamal & Co.**

CHARTERED ACCOUNTANTS  
1372, Kashmir Gate, Delhi-110006  
Phones: 23967790, 23960247, 23940881  
Fax : 011-23926325

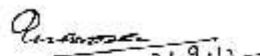
**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

**UTILISATION CERTIFICATE**  
(for the year 2011 - 2012)

Project entitled : "Major Themes in Central Asia's Policy & Diplomacy"  
Sanctioning Authority : Indian Council of Social Science Research


Certified that out of unspent balance of Rs.379/- as on 31<sup>st</sup> March 2011, no expenditure has been incurred during the FY 2011-12 and the unspent balance is carried forward to the next Financial Year.

Date : 21<sup>st</sup> September 2012  
Place : New Delhi

  
21.9.12  
(R. K. Arora)  
Accounts Officer

  
(Arvind Gupta)  
Director General

FOR KAMAL & COMPANY  
CHARTERED ACCOUNTANTS

  
(KAMAL KISHORE GUPTA)

Date : 21<sup>st</sup> September 2012  
Place: New Delhi





Kamal & Co.

**Kamal & Co.**

CHARTERED ACCOUNTANTS  
11/12, Kashmir Gate, Delhi-110006  
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Fax: 011-23228325

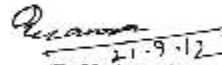
**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

**UTILISATION CERTIFICATE**  
(for the year 2011 - 2012)

Project entitled : "POK Project"  
Sanctioning Authority : Ministry of External Affairs

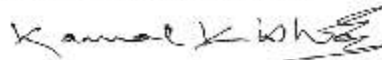
Certified that against unspent balance of **Rs.2,14,788/-** as on 31<sup>st</sup> March 2011, an expenditure of **Rs.8,50,157/-** (Rupees Eight Lakhs Fifty Thousand One Hundred and Fifty Seven Only) has been incurred during the FY 2011-12 for the purpose for which it was sanctioned, resulting in an amount of **Rs.6,23,716/-** (Rupees Six Lakhs Twenty Three Thousand Seven Hundred and Sixteen Only) stands payable to the Institute (IDSA).

Date : 21<sup>st</sup> September 2012  
Place : New Delhi

  
21-9-12  
(R. K. Arora)  
Accounts Officer

  
(Arvind Gupta)  
Director General

FOR KAMAL & COMPANY  
CHARTERED ACCOUNTANTS



(KAMAL KISHORE GUPTA)

Date : 21<sup>st</sup> September 2012  
Place: New Delhi



Kamal & Co.

**Kamal & Co.**

CHARTERED ACCOUNTANTS  
1077, Keshavnagar Gate, Delhi-110008  
Phone: 23257798, 23189247, 23042681  
Fax: 1011-23926705

**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

**UTILISATION CERTIFICATE**  
(for the year 2011 - 2012)

Project entitled : "India's Neighbourhood : Challenges in the next two Decades"  
Sanctioning Authority : Ministry of External Affairs

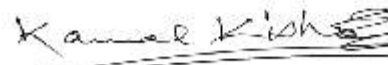
Certified that against unspent balance of **Rs.9,87,665/-** as on 31<sup>st</sup> March 2011, an expenditure of **Rs.11,88,356/-** (Rupees Eleven Lakhs Eighty Eight Thousand Three Hundred and Fifty Six Only) has been incurred during the FY 2011-12 for the purpose for which it was sanctioned, resulting in an amount of **Rs.2,00,691/-** (Rupees Two Lakhs Six Hundred and Ninety One Only) stands payable to the Institute (IDSA).

Date : 21<sup>st</sup> September 2012  
Place : New Delhi

  
21.9.12  
(R. K. Arora)  
Accounts Officer

  
(Arvind Gupta)  
Director General

FOR KAMAL & COMPANY  
CHARTERED ACCOUNTANTS

  
(KAMAL KISHORE GUPTA)

Date : 21<sup>st</sup> September 2012  
Place: New Delhi



Kamal & Co.

**Kamal & Co.**

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Fax : 011-23825325

**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

**UTILISATION CERTIFICATE**  
(for the year 2011 - 2012)

Project entitled : "IDSA-DRDO Strategic Trends- 2050 Project"  
Sanctioning Authority : Defence Research and Development Organisation (DRDO)

Certified that against the Project Grant (initial payment) of **Rs.23,99,187/-** (Rupees Twenty Three Lakhs Ninety Nine Thousand One Hundred and Eighty Seven Only) sanctioned during the current financial year (on 08.12.2011) in favour of Institute for Defence Studies and Analyses under sanction letter No. DRDO/G-Fast/DTB-2050/IDSA/2011 dated 03.08.2011, an expenditure of **Rs.26,77,888/-** has been incurred for the purpose for which it was sanctioned, resulting in an amount of **Rs.2,78,701/-** (Rupees Two Lakhs Seventy Eight Thousand Seven Hundred and One Only) stands payable to the Institute (IDSA).

Date : 21<sup>st</sup> September 2012  
Place : New Delhi

  
(R. K. Arora)  
Accounts Officer

  
(Arvind Gupta)  
Director General

FOR KAMAL & COMPANY  
CHARTERED ACCOUNTANTS

  
(KAMAL KISHORE GUPTA)

Date : 21<sup>st</sup> September 2012  
Place : New Delhi









**INSTITUTE FOR DEFENCE  
STUDIES AND ANALYSES**

## **Presidents**

**Shri Yeshwantrao Balwantrao Chavan**

1965-78

**Shri Jagjivan Ram**

1978-80

**Shri P V Narasimha Rao**

1980-90

**Shri Inder Kumar Gujral**

1990-92

**Shri Madhavsinh Solanki**

1992-93

**Shri Dinesh Singh**

1993-95

**Shri Pranab Mukherjee**

1995-97

**Shri Inder Kumar Gujral**

1997-99

**Shri Jaswant Singh**

1999-2001

**Shri George Fernandes**

2001-2004

**Shri Pranab Mukherjee**

2004-2008

**Shri A.K. Antony**

2008-