

Annual Report

2009-2010



Institute for Defence Studies and Analyses

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2009-2010



**Institute for Defence Studies and Analyses
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Contents

1. Introduction	5
2. Executive Council and the Sub-Committees	8
3. Membership	9
4. Staff and Cluster Configuration	10
5. Outreach Activities during the Year	11
• International Conferences	11
• National Conferences	12
• Special/Eminent Persons' Lectures	12
• Bilateral Interactions	13
• Round Table Discussions	14
• Special Interactions	17
• Visitors to IDSA	17
• Book Discussion Forum	20
6. Research Fellowship Projects	20
• Other Research Projects	22
7. Publications	23
• Books	24
• Monographs and Occasional Papers	26
• Journals	26
• News Digests	28
• Website	30
8. Peer-Reviewed Articles by IDSA scholars in non-IDSA publications	30

9. Articles and Book Chapters by IDSA scholars in non-IDSA publications	31
10. Training Programmes	34
11. Appendices	35
A. Staff in position	35
B. Articles published in Strategic Analysis	36
C. Articles published in Journal of Defence Studies	38
D. Audit and Financial Statements	41

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

Introduction

The Institute for Defence Studies and Analyses (IDSA) was established in November 1965. It is a registered body under the Registration of Societies Act III of 1860 (Punjab Amendment Act 1957) as amended from time to time, and is governed by an Executive Council elected by the members of the Institute. IDSA's purpose is to undertake studies and research on issues of national security and the impact of defence policies on economic, political and social spheres. Over the years, it has evolved into a premier research institution on national and international security issues, playing a critical role in shaping the contours of India's strategic discourse.

In tune with the Vision Statement adopted in December 2006, the Institute has embarked on the path of transforming itself into a world class think tank in the sphere of defence and security studies. As an important part of this effort, IDSA's flagship journal **Strategic Analysis** was transformed in 2007 into a peer-reviewed international journal published by Routledge (an imprint of Taylor & Francis of London). In the last four years, the journal has registered a steady improvement in its international visibility. An indication of this can be seen in the growing number of articles written by foreign scholars and analysts, which constituted nearly 40 per cent of total articles published in the journal during the calendar year 2010. At the same time, in order to provide a boost to focused research on India-specific defence issues that are particularly relevant for our stakeholders in the Ministry of Defence, the Institute began to publish the **Journal of Defence Studies** from late 2007. Initially envisaged as a bi-annual publication, the encouraging response received for the first three issues convinced the Institute to increase the journal's frequency by making it into a quarterly from 2009. In addition, as part of the effort to encourage deeper study and understanding of specific areas, in late 2007 IDSA started publishing another niche journal, the **CBW Magazine**. This journal focuses exclusively on issues related to chemical and biological weapons.

As part of the effort to transform IDSA into a world class think tank, the Institute set up a number of **Task Forces** in 2009. The purpose was to bring to bear laser-like focus on specific and vital issues like the implications of growing instability in Pakistan, the way

forward to achieve nuclear disarmament, the external dynamics of India's water security, the security implications of climate change for India, etc. The reports of these task forces have been published in recent months and they have generated a certain resonance among the strategic community in India in particular. In addition, in the last few years, there has been a steady increase in the number of Books, Monographs and Occasional Papers published by the Institute. This financial year alone saw the publication of **11 well-received single-author and edited Books** as well as **9 Monographs and Occasional Papers**.

Concerted efforts are also being made in the last few years to produce a number of **News Digests** in order to provide the strategic community with comprehensive information on select issues. **The Week in Review** contains summaries of news items on select regions in Asia, Energy Security, Internal Security, etc. **PoK Digest** focuses exclusively on developments in Pakistan-occupied Kashmir. **Pakistan Urdu Press** provides translations of select editorials and op-eds from Urdu newspapers published in that country. The **Chemical and Biological News Digest** puts together news reports and press releases on developments in the fields of chemical and biological weapons. And **South Asia Trends** provides news summaries of important events in the region. All these are being widely disseminated through the Institute's Website.

The Internet is one new medium that the Institute has consistently begun to exploit in recent years in order to propagate its research and activities and thus increase its visibility and reach worldwide. First launched in January 2006, the Institute's website (www.idsa.in) was transformed into a **Web 2.0** portal in **October 2009**. This has made it easier for visitors to access the contents on the website – primarily IDSA's research outputs in the form of Web Commentaries, Issue Briefs, Policy Briefs, E-Books, Occasional Papers, Monographs, as well as contents of the Institute's journals and News Digests. The result can be seen in the nearly 97 per cent increase in the number of hits received by the Website during this financial year.

Another aspect of the Institute's effort to leverage technology is geared towards furthering the quality of its research. In this regard, the Institute established a Geographical Information System (GIS) laboratory on October 21, 2009. GIS is a set of tools that captures, stores, analyses, manages and presents data that are linked to geographical space in an easily comprehensible form. For instance, maps can be generated that depict the correlation between various sets of data. Data about international boundaries, state

boundaries, district boundaries, ward boundaries and some socio-economic-cultural data for South Asian countries have already been generated and are available at this laboratory. In addition, data about international boundaries for the whole world has also been generated. With the help of this data, more than 200 maps have been prepared so far for various IDSA publications including journals, books and the website.

Another set of initiatives taken in recent years to encourage high quality research at the Institute is the institution of special awards. In 2007, an award was instituted in honour of **Mr. K. Subrahmanyam** for those achieving **excellence in research on strategic and security issues**. The award is given annually to an Indian scholar, journalist or analyst who has made an outstanding contribution in the area of strategic and security studies. A jury of eminent persons selects the awardee from amongst the nominees. A second initiative to encourage high quality research was taken in 2009 in the form of the **President's Award for Excellence**. It is given to those IDSA scholars who have published an article in a reputed refereed international journal, with the awardees being selected by a committee of eminent academics.

To further enhance the quality of research and to provide guidance particularly to younger scholars, the scheme of inviting eminent academics and strategic thinkers to serve as **Distinguished Fellows** at the Institute has been initiated in the last few years. Personages who are currently Distinguished Fellows at IDSA are: **Mr. K. Subrahmanyam** the doyen among strategic thinkers in India, **Prof. V. P. Dutt** the eminent expert on China and Indian Foreign Policy, **Mr. Vinod Misra** formerly Secretary in the Ministry of Defence, **Prof. Kanti Bajpai** of Jawaharlal Nehru University, New Delhi, and **Prof. Sumit Ganguly** of Indiana University, Bloomington, USA. In addition, three Chairs have also been instituted in recent years to propel research in specific areas. The **Lal Bahadur Shastri Chair in Strategic and Defence Studies** is being held by **Dr. Arvind Gupta**, Addl. Secretary, Ministry of External Affairs, Government of India. **Mr. Vinod Misra** holds the **Chair in Defence Economics**. A third Chair was recently instituted for **Internal Security**.

As part of the international outreach programme designed to enhance the Institute's visibility across the world, two schemes for hosting foreign scholars and analysts have been initiated in recent years. The first of these is the **Visiting Fellowships for SAARC Countries**. It is designed to provide an opportunity for scholars and analysts from these immediate neighbours of India to interact with the Indian strategic community and to pursue research

on regional and international security issues. Till date, two scholars from Sri Lanka have availed of this fellowship. The second scheme is the **Visiting Fellowships for International Scholars**, which caters for scholars and analysts from all other countries engaged in research on topics of special interest to India. So far, 33 scholars and analysts with varying levels of experience have availed of this fellowship. They have come from 14 different countries ranging from Australia to South Africa, from Norway to Spain, from Turkey to Israel, and from Canada and the United States to Japan and South Korea.

Through these initiatives of the last few years, IDSA has firmly embarked on the path envisioned by Prime Minister Dr. Manmohan Singh on the occasion of the Institute's 40th anniversary on November 11, 2005. The Hon'ble Prime Minister had noted that as India seeks economic development and a role in world affairs, institutions like IDSA "must strive to become world class centres of excellence" with the goal of expanding "the knowledge pool on issues of security and in planning for a better collective future for our people." Over the last few years, IDSA has indeed been endeavouring, and in the years to come will endeavour, to achieve precisely this vision.

Executive Council and the Sub-Committees

The composition of the Executive Council is as follows:

➤ Mr. A.K. Antony	President
➤ Mr. Naresh Chandra	Member
➤ Ambassador R. Rajagopalan	Member
➤ Air Marshal (Retd.) S.G. Inamdar	Member
➤ Vice Admiral (Retd.) P.S. Das	Member
➤ Lt. Gen. V.R. (Retd.) Raghavan	Member
➤ Prof. R.P. Kaushik	Member
➤ Mr. Gulshan Luthra	Member
➤ Ms. Nirupama Rao	Ex-officio Member
➤ Mr. Pradeep Kumar	Ex-officio Member
➤ Mr. N.S. Sisodia	Member
➤ Dr. Thomas Mathew	Member
➤ Dr. Udai Bhanu Singh	Member (Staff representative)

Mr. Vinod Misra is a permanent special invitee to the Council. The President constituted the following Sub-Committees for transaction of business and consultations during the period intervening two Executive Council meetings:

- **Human Resources and Finance Sub-Committee**
- **Programme Sub-Committee**
- **Membership Sub-Committee**
- **Campus Development Sub-Committee**

Membership

The number of members with voting rights stands at 226.

Type of Membership	2009	2010*
Life Members	87	98
Ordinary Members	129	171
Associate Members	794	825
Corporate and Special Corporate Members	7	14
Associate Corporate Members	26	23
Special Subscribers	92	91
Total	1135	1222

♣ **As on October 31, 2010**

Staff and Cluster Configuration

The Institute has a well-qualified, multi-disciplinary research Faculty of about 60 Scholars and Researchers. They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix-A**. The Research Faculty is divided and organised among nine Clusters. Each Cluster deals with a broad area of research on national and/or international security. The Clusters are:

- **Non- Military Threats, Energy & Economic Security**
- **Russia, Central Asia, West Asia & Africa**
- **South Asia**
- **Military Affairs**
- **Strategic Technologies, Modelling & Net Assessment**
- **Nuclear, USA & Europe**
- **China & South/ East Asia**
- **Terrorism & Internal Security**
- **Defence Economics & Industry**

* The full details of each cluster are available on the IDSA website: www.idsa.in.

Outreach Activities during the Year

- International Conferences

The **12th Asian Security Conference (11-13 February 2010)**, which is a calendar event, was organised on the theme 'Asian Strategic Futures 2030: Trends, Scenarios and Alternatives'. It was inaugurated by the Hon'ble Defence Minister, Mr. A.K. Antony. The Conference covered an array of topics including Economic Growth, Globalisation, Poverty & Equity, Transformational Technologies & their Impact on Society, Geopolitics in Asia, etc.

Another calendar event at the Institute during the year was the two day Conference on South Asia held on 4-5 November 2009. Titled **South Asia 2020: Moving Towards Cooperation or Conflict?**, the Conference threw light on how each country in the region viewed itself as well as the region as a whole in the year 2020. The goal was to reflect on a collective future in which regional cooperation can resolve common problems and achieve common goals.

IDSA also hosted the **Fifth Plenary Meeting of the Regional Network of Strategic Studies Centres (RNSSC)** on 18-21 November 2009. Co-sponsored by the Near East and South Asia division of the National Defence University of the United States of America, the plenary meeting discussed several issues including the security implications of the global economic downturn, an exploration of the regional stake in Afghanistan, new challenges and opportunities in Nuclear Disarmament and Non-proliferation, and Water Security issues in the West Asian and South Asian regions.

- **National Conferences**

The Institute also organised two National Conferences during the year. The first of these – **The Future of Nuclear Non-Proliferation Treaty: Implications for India** was held on 22-23 March 2010. Discussions at this conference focused on various topics like the Non-proliferation Regime and the NPT, Challenges before the NPT (Structural Issues), the NPT and Nuclear Disarmament, India and the NPT, etc.

Another National Seminar on **Defence Acquisition** was organised on October 27, 2009. It was inaugurated by Raksha Mantri Mr. A. K. Antony. Topics discussed at the conference included QR formulation and capability definition, challenges in technical and commercial evaluation, and project management and implementation.

- **Special/Eminent Persons' Lectures**

The Institute organised several Special/Eminent Person's Lectures during the year. Mr. Gopal K. Pillai, Home Secretary, Ministry of Home Affairs, Government of India, delivered an Eminent Persons' lecture on **Left-Wing Extremism in India** on March 5, 2010. One of the significant points brought out by Mr. Pillai was that the Maoists' strategy is to oppose socio-economic development on the one hand and at the same time take advantage of the resulting feeling of neglect among people living in remote underdeveloped areas. Mr. Pillai also highlighted the importance of police reforms and the imperative of substantially increasing the police-to-population ratio in dealing with the Naxal menace.

The second Eminent Person's Lecture of the year was delivered by Prof. V.P. Dutt on **India, China and the United States: The Triangle that isn't** on March 8, 2010. Prof. Dutt pointed out that the United States is far too indebted to China to think in terms of a democratic India as its mainstay in Asia, and went on to note that there is no India-China-US triangle in Asia. What both India and the United States wish for is that China does not dominate Asia. And all three countries could develop more beneficial relations if they follow the ancient Chinese adage of "Stand high and look far."

As part of IDSA's 44th Foundation Day Celebration on November 27, 2009, Prof. Pratap Bhanu Mehta, President, Centre for Policy Research, New Delhi, delivered a lecture on **Identity and National Security in 21st Century India**.

Dr. Milap Punia of Jawaharlal Nehru University delivered two special lectures. On July 17, 2009, he spoke on the **Use of Geospatial Information in Strategic Studies**. And on July 31, 2009, he focused on the topic of **Generating Geo-Spatial Data for Research**.

On September 9, 2009, Mr. Mijarul Quayes, the Foreign Secretary of Bangladesh, delivered a special lecture at the Institute on the **Bangladesh Perspective on Indo-Bangladesh Relations**.

Two other Special Lectures organised by the Institute focused on the discipline of International Relations. On December 18, 2009, Prof. Kanti P. Bajpai delivered a lecture titled **The Study of South Asia's International Relations: Where are we?** And on February 16, 2010, Dr. Muthiah Alagappa of East West Center spoke about the **State of International Studies in India**.

On January 27, 2010, another Special Lecture was delivered by Air Marshall Christopher N. Harper, CBE MA FCMI RAF, Deputy Commander, NATO's Allied Joint Force Command Headquarters, Brunssum, Netherlands. The topic he covered was **Afghanistan from a NATO Perspective: Current Situation and Future Prospects**.

- **Bilateral Interactions**

An important part of the Institute's outreach is the relationship that it has forged and continues to foster with prestigious Institutions and think tanks of international repute from around the world. As part of the regular contacts and dialogues that IDSA holds with these institutions, four Bilateral Interactions were held during the course of the year.

- On 16-17 April 2009, IDSA and the International Peace Research Institute, Oslo jointly organized a Workshop on the topic **Frameworks of Conflict Management**.
- On 3-4 December 2009, IDSA, in collaboration with the Development Concepts and Doctrine Centre (DCDC) of the Ministry of Defence, United Kingdom, hosted a Workshop on **Methods for Scenario Building and Future Studies**. The Workshop included presentations on strategic trends and methodology, the practice of scenario generation, practical implementation of scenario generation, as well as a focused scenario exercise on China.

- On 7-8 December 2009, IDSA hosted a bilateral seminar with the **Asia New Zealand Foundation** of New Zealand. Topics discussed during this two-day interaction included regional security issues, India-New Zealand bilateral ties, the Rise of China, and Obama and Asia.
- During the year, the Institute also hosted the **second bilateral seminar** on 2-3 March 2010 with the Norwegian Institute for Defence Studies, Oslo. A number of scholars and policy practitioners from both India and Norway participated in this seminar, which included an inaugural address by Raksha Rajya Mantri, Dr. M.M. Pallam Raju, and a keynote address by Mr. Jonas Gahr Store, Minister of Foreign Affairs, Norway. Issues that formed the focus of the discussion included maritime security, the Norwegian perspective on international affairs, and the Indian perspective on Afghanistan, China, Pakistan and the United States.
- Another bilateral interaction that the Institute held during the year was with the International Institute of Strategic Studies, London, on **Nuclear and Radiological Security**. Conducted at IDSA on 9 March 2010, the Workshop focused on the emerging need for an effective and strong global nuclear security regime in an era of the resurgence of nuclear power and the growing threat of nuclear terrorism. The discussion focused on Indian and British perspectives in terms of how they viewed the threats, possible areas of cooperation, and lessons to be learnt from each other's experience.

- **Round Table Discussions**

Thirty-four Round Table Discussions on a wide range of topics were held at the Institute during the course of the year. Issues focused upon in these discussions included modernising the armed forces, defence acquisition, civil military relations, recent developments in neighbouring countries like Afghanistan and Nepal, engaging Iran, India's nuclear doctrine, upgrading think tanks, the worldviews of rising Asian and Eurasian powers, Chinese threat perceptions, the India-US relationship, the role of the National Security Council, etc. The complete list of topics discussed is given below:

- **The Indo-US Relationship: Is Diplomatic Style Important?** (initiated by Prof. Steven Hoffman), April 6, 2009
- **Modernising Armed Forces in Lean Times**, May 14, 2009
- **Nuclear India: A Decade Later**, May 26, 2009

- **Indo-US Relations and Indian Ocean Region** (initiated by Mr. James Clad, former Deputy Assistant Secretary of Defence for South and Southeast Asia, United States), June 15, 2009
- **Civil Military Relations**, July 9, 2009
- **Recent Developments and Role of India in Afghanistan** (initiated by Ambassador Jayant Prasad, then Ambassador of India to Afghanistan), July 16, 2009
- **Civil Military Relations**, July 17, 2009
- **India-US Strategic Relations** (with team from RAND Corporation), July 21, 2009
- **Engaging Iran: Opportunities and Challenges for India**, August 6, 2009
- **Revisiting the Comprehensive Test Ban Treaty**, August 25, 2009
- **Recent Developments in Nepal** (initiated by Mr. Shekhar Koirala of the Nepali Congress, Mr. Khimlal Devkota of the Communist Party of Nepal-Maoist, and Mr. Anil Jha of the Sadhavana Party), September 14, 2009
- **India-Pakistan Relations, Sino-Indian Relationship, India-US Strategic Ties** (initiated by Dr. Lisa Curtis, Senior Fellow, Heritage Foundation), September 16, 2009
- **Climate Change and Security** (initiated by Dr. Tobias Feakin, Director, National Security and Resilience Department, Royal United Services Institute for Defence and Security Studies, London), September 23, 2009
- **India-US Strategic Partnership** (initiated by Mr. Zachary S. David, Senior Fellow, Centre for Global Security Research, Lawrence Livermore National Laboratory), September 24, 2009
- **Civil Society Responses to Political Stalemate in Nepal** (initiated by Dr. Padma Ratna Tuladhar, Human Rights Activist, Nepal, and Mr. Daman Nath Dhungana, Senior Advocate, Nepal), October 13, 2009
- **Defence Acquisition** (initiated by Prof. Mark Welland, Chief Scientific Adviser and Chairman of the Investment Approvals Board, United Kingdom), October 20, 2009
- **China as a Neighbour: Central Asian Perspectives** (initiated by Dr. Marlene Larulle and Dr. Sebastien Peyrouse, Senior Research Fellows at the Central Asia-Caucasus Institute and Silk Road Studies Programme, School of Advanced International Studies, John Hopkins University, Washington D.C.), October 20, 2009
- **Obama Administration: New Faces, Debates, and Trends in US Foreign Policy** (initiated by Dr. Rodney Jones, President, Policy Architects International), October 23, 2009
- **Re-visiting India's Nuclear Doctrine** (jointly organised by IDSA, the Centre for Air Power Studies, and the Indian Council of World Affairs), October 26, 2009
- **Upgrading India's Think Tanks**, November 11, 2009

- **Climate Change** (initiated by Dr. Halvard Buhaug, Senior Researcher, PRIO), November 30, 2009
- **Water Security in the Neighbourhood: Cooperation or Conflict?** (initiated by Dr. Arvind Gupta, Lal Bahadur Shastri Chair, IDSA, Amb. Rajiv Sikri, former Secretary, Ministry of External Affairs, Prof. K. Warikoo, Jawaharlal Nehru University, and Dr. Uttam Kumar Sinha, IDSA), December 9, 2009 [held in collaboration with India International Centre, New Delhi]
- **Defence Acquisition**, December 15, 2009
- **The worldviews of Rising and Resurgent Powers in Asia and Eurasia with a special focus on India's global role and international leadership** (initiated by Dr. Deepa Ollapally and Professor Rajesh Rajagopalan), January 5, 2010
- **Chinese 'Threat' Perceptions toward India** (initiated by Dr. Lora Saalman), January 5, 2010
- **China-India Boundary Question: (Inter)National Politics of Mythmaking** (initiated by Dr. Dibyesh Anand, Associate Professor, University of Westminster, United Kingdom), January 15, 2010
- **The role of the National Security Council and associated structures along with the Home Ministry's proposal for new security architecture** (initiated by Mr. Brajesh Mishra, Mr. Shiv Shankar Menon, Amb. Satish Chandra, Amb. Leela K. Ponappa, and Air Cmde. (Retd.) Jasjit Singh), January 21, 2010
- **Subaltern Geopolitics of Bhutan** (initiated by Dr. Nitasha Kaul, University of Westminster, United Kingdom), January 21, 2010
- **The proposed Arms Trade Treaty**, January 27, 2010
- **China's expanding relations with Africa** (initiated by Dr. Chris Alden, Reader, International Relations Department, London School of Economics and Political Science), February 10, 2010
- **The New Information Security Agenda** (initiated by Mr. Enrique Salem, President & Chief Executive Officer, Symantec Corporation), February 24, 2010
- **India's Defence Budget 2010-2011**, March 11, 2010
- **Future of International Climate Regime** (initiated by Dr. Michael Koeberlein, Director, Heinrich Boell Foundation, Germany), March 15, 2010
- **National Security in the Present Regional and Global Environment** (initiated by Mr. N. S. Sisodia, Director-General IDSA, Dr. Arvind Gupta, Lal Bahadur Shastri Chair, IDSA, Dr. Thomas Mathew, Deputy Director-General, IDSA, Air Cmde. (Retd.) Ramesh V. Phadke, Adviser, IDSA, and Mr. Vishal Chandra, Associate Fellow, IDSA), March 17, 2010

- **Special Interactions**

As part of its outreach activities during the year, the Institute also organised several Special Interactions with visiting delegations from various countries. Issues covered during these interactions principally focused on regional security issues in South Asia including on issues relating to Pakistan-occupied Kashmir, terrorism, the emergence of India, etc. Delegations that visited IDSA during the year for these interactions included:

- **Sri Lankan Senior Editors and Journalists** on June 10, 2009
- **Journalists from Algeria, Egypt, Morocco, Saudi Arabia, Syria and UAE** on June 25, 2009
- **Delegates from Gilgit-Baltistan in Pakistan-occupied Kashmir** on July 27, 2009
- **7-member Delegation led by Mr. Hiroshi Okuda**, Chairman of the Centre for International Public Policy Studies, Japan, August 24, 2009
- **The French Parliamentary Committee on Foreign Affairs, Defence and Armed Forces** on September 25, 2009
- **Delegation from RCDS** on October 6, 2009
- **10-member delegation headed by Singapore's Permanent Secretary of Defence** on November 25, 2009
- **Mr. Nicolas Regaud, Director for Asia and Mrs. Isabelle Saint-Nezard**, Asia Desk Officer, from the Directorate of Strategic Affairs, Ministry of Defence, France led a delegation of the 12th Indo-French Defence High Committee on December 1, 2009
- **25-member Persons of Indian Origin journalist delegation** on January 11, 2010
- **Delegation from the Canadian National Security Program (NDC equivalent)** on February 25, 2010

- **Visitors to IDSA**

An important aspect of the IDSA's outreach is the holding of regular discussions with experts and dignitaries visiting India. Specialists from both within the Institute as well as other Indian experts participated in these discussions. Some of the prominent Individuals and Delegations who visited IDSA during the year included:

- General Phung Quang Thanh, **Defence Minister of Vietnam**
- His Excellency Dr. Boris Velic, **Ambassador of Croatia to India**
- His Excellency Mr. Humaid Ali Al Mani, **Ambassador of the Sultanate of Oman to India**

- His Excellency Mr. Levent Bilman, **Ambassador of the Republic of Turkey**
- Mr. Ts. Enkhvuvshin, **Secretary, National Security Council of Mongolia**
- Mr. S. S. Sohoni, **Senior Adviser to Cabinet Secretary, Afghanistan**
- Mr. Atle Leikvoll, **Deputy Secretary General of the Ministry of Foreign Affairs, Norway**
- Mr. Sunimal Fernando, **Advisor to the President of Sri Lanka**
- Dr. John Subritzky, **Deputy High Commissioner of New Zealand in India**
- Mr. Songsak Saicheua, **Director, Office of Policy and Planning, Ministry of Foreign Affairs, Thailand** leading a delegation of four members
- Vice Adm. (Retd.) Patrick Hebrard, **Senior French security expert**
- Amb. Farooq Sobhan, **Director General, Bangladesh Enterprise Institute**
- Amb. Navrekha Sharma, **Former Indian Ambassador to Indonesia**
- 6-member delegation led by Mr. Huang Renwei, **Vice president of Shanghai Institute for Social Sciences**
- Mr. Naoki Tanaka, **President, Centre for International Public Policy Studies, Japan**
- Lt. Gen. (Retd.) Edward P. Smith, **Director, Asia Pacific Center for Security Studies (APCSS)** with four more US officials (including Service officers)
- Brig. Williams, **Defence Attache, British High Commission in New Delhi**
- Mr. Jin Woog Kim, **President, Korea Research Institute for Military Affairs**
- Prof. Neharika Vohra, **National Institute of Management, Ahmedabad**
- 28-member delegation led by Prof. Danfulani Ahmed, **Director General, NIPSS, Nigeria**
- 10-member delegation led by **Major General Mohammed Saeed Bin Maran Al Dhaheri, United Arab Emirates**
- Dr. Neamat Nojumi, **Senior Fellow, George Mason University, United States**
- Dr. Paul Kapoor, **Associate Professor, Department of National Security Affairs, US Naval Postgraduate School, Monterey**
- Ms. Sadia Tasleem, **Department of Defence and Strategic Studies, Quaid-i-Azam University, Islamabad, Pakistan**
- Mr. Subimal Bhattacharya, **Country Head, General Dynamics International Corp., India**
- Mr. Rinichiro Nagaswa, **New Delhi Bureau Chief of Japan Economic Journal**
- Mr. Aslak Brun, **Charge d'affaires**, and Mr. K. Hansen, **Second Secretary, Embassy of Norway in New Delhi**
- Mr. Gopal Ratnam, **Bloomberg News, Washington D.C.**

- Ms. Heather Collins, **Political Affairs-Counterterrorism, US Embassy in New Delhi**
- Prof. Gopalji Malviya, **Head, Department of Defence and Strategic Studies, University of Chennai**
- Mr. Carsten Rauch and Mr. Andreas Schmidt of the **Peace Research Institute, Frankfurt**
- Prof. Janusz Adamowski, **Dean of the Faculty of Journalism and Political Sciences, University of Warsaw, Poland**
- Dr. Donacha O'Beachain, **School of Law and Government, Dublin City University, Republic of Ireland**
- Col. O.P. Yadav, **College of Defence Management, Hyderabad**
- Dr. Beatrice Gorawantschy, **Resident Representative to India, Konrad Adenauer Foundation**

- **Book Discussion Forum**

As part of the Institute's outreach programme, a **Book Discussion Forum** was initiated during the year. Its purpose is to engage in a conversation with scholars whose work has a bearing on India's security and foreign policy objectives and orientation. In pursuit of this objective, scholars who have recently published a book or a seminal monograph were invited to share their findings and engage in a discussion, thus informing public policy debates and decision making. During the year, four such discussions were held at the Institute. The first discussion was held on January 25, 2010, with **Dr. Srinath Raghavan** (Senior Fellow, Centre for Policy Research, New Delhi) initiating a debate based on his book **War and Peace in Modern India**. On February 17, 2010, **Prof. Bharat Karnad** (Research Professor, Centre for Policy Research, New Delhi) initiated the second of these discussions based on his book **India's Nuclear Policy**. The third discussion of this series was initiated by **Dr. Priyanjali Malik** on February 26, 2010, with the discussion centring on her recent book **India's Nuclear Debate: Exceptionalism and the Bomb**. **Mr. Prem Shankar Jha** initiated the fourth discussion on March 29, 2010. The focus of this discussion was his findings in his latest book **Managed Chaos: The Fragility of the Chinese Miracle**.

Research Fellowship Projects

- **Tibet and India's Security in the Himalayas** by P. Stobdan (2005-2010)
- **Security and Strategic Challenges in Asia: Roles of India and Japan** by Rajaram Panda (2009-2012)
- **Border Roads Organisation** by Narinder Gupta (2009-2011)
- **Defence Doctrines in the India-Pakistan Context** by Ali Ahmed (2008-2010)
- **Ethno-cultural and Sectarian Diversity in Pakistan** by Ashok Behuria (2003-2010)
- **Energy Security: Imperatives governing relevance and need for Alternative Resources** by Shebonti Ray Dadwal (2005-2010)
- **India's Neighbourhood Policy** by Sreeradha Datta (2005-2010)
- **Human Resource Capacity Building for Army in Sub-Conventional Warfare** by K.C. Dixit (2009-2011)
- **Non-Military Threats and Environmental Security** by P.K. Gautam (2008-2010)

- **India's Security Policy** by S. Kalyanaraman (2009-2013)
- **India's Strategic Thought and Practice** by V. Krishnappa (2009-2011)
- **Weapons of Mass Destruction and Strategic Technologies** by Ajey Lele (2009-2012)
- **India's Neighbourhood Policy** by Smruti S. Pattanaik (2009-2011)
- **The Maoist Challenge in India** by P.V. Ramana (2007-2010)
- **India-Iran Relations: Strategic Dimension** by Meena Singh Roy (2009-2011)
- **Space Assets (specific to Satellite Communication), Threats and Integration of Civil and Defence Space Communication Assets** by Deepak Sharma (2009-2011)
- **Establishing India's Readiness Concerns and Strategy** by Harinder Singh (2009-2011)
- **India's Water Security** by Uttam Kumar Sinha (2005-2010)
- **Redefining India-Africa Relations** by Ruchita Beri (2007-2011)
- **Religious Extremism within Pakistan and its Impact on Indo-Pakistan Relations** by Sumita Kumar (2008-2010)
- **The Nuclear Non-Proliferation Regime and India** by Rajiv Nayan (2009-2010)
- **Myanmar's Transformation: Its Impact on India's Security** by Udai Bhanu Singh (2008-2011)
- **EU's Role in India's Neighbourhood** by Alok Mukhopadhyay (2007-2010)
- **The Emerging Threats to Global Nuclear Non-Proliferation Regime and the Way Forward** by CH. Viyyanna Sastry (2009-2011)
- **Identity and Conflict in Kashmir** by Arpita Anant (2007-2010)
- **India's Defence Industry** by Laxman Kumar Behera (2006-2010)
- **Resurgence of the Taliban and the Politics of National Reconciliation in Afghanistan** by Vishal Chandra (2008-2010)
- **United States Counter terrorism Policy in South Asia: Implications for India** by Shanthie Mariet D' Souza
- **India's Border Management and Coastal Security** by Pushpita Das (2005-2010)
- **Conflict Management and Resolution in the Northeast of India: Case Studies of Assam and Nagaland** by Namrata Goswami (2006-2010)
- **India and Southeast Asia: Strategic Engagement** by Pankaj Kumar Jha (2005-2010)
- **Nuclear Terrorism** by Reshmi Kazi (2008-2011)
- **India and Counterproliferation** by A. Vinod Kumar (2006-2010)
- **Terrorism Challenges in Bangladesh** by Anand Kumar (2007-2010)

- **Maoist Insurgencies in Nepal: Security Implications in South Asia** by Nihar Nayak (2006-2010)
- **Party and Military in China's State Transformation** by Jagannath P. Panda (2007-2010)
- **Gulf Cooperation Council** by P. K. Pradhan (2008-2011)
- **India-US Relations in the 21st Century** by Cherian Samuel (2005-2010)

➤ **Other Research Projects**

- **Pakistan Project** (funded by the Ministry of External Affairs), headed by Arvind Gupta (2009-2010)
- **PoK Project** (funded by the Ministry of External Affairs) co-ordinated by Ashok Behuria (2009-2010)
- **India's Emerging Land Warfare Doctrines and Capabilities** by Harinder Singh (2010)
- **Regional Cooperation Mechanism in Central Asia: Future of the SCO** by Meena Singh Roy (2009-2011)
- **Cross-LoC Confidence Building Measures between India and Pakistan: A Giant Leap or a Small Step towards Peace?** by Arpita Anant and Smruti Pattanaik (2009-2010)
- **Maoist Violence in India: Prevention and Resolution** by Medha Bisht, Namrata Goswami, Nihar Nayak and P. V. Ramana (2007-2010)

➤ **IDSA Task Forces**

- **Whither Pakistan? Growing Instability and Implications for India** (2009-2010)
- **Nuclear Disarmament: A Way Forward** (2009-2010)
- **India and Water Security: External Dynamics** (2009-2010)
- **Tibetan Refugees in India: Implications for Indian Security** (2008-2009)
- **Security Implications of Climate Change for India** (2008-2009)
- **India's Nuclear Industry: Need for a New Legal and Regulatory Framework** (2009-2010)

Publications

The Institute's research output is disseminated through the publication of **Books, Monographs, Occasional Papers, Task Force Reports, Journals, and News Digests** as well as through **Commentaries, Issue Briefs and Policy Briefs**, posted on the Institute's **Website**. Each of these publication mediums has registered good and steady progress both in terms of quality and quantity during the last few years. All single-author books, monographs and occasional papers published by the Institute are peer-reviewed and internationally refereed. The other research projects, particularly those posted on the IDSA Website, are thoroughly vetted within the Institute before publication. While a total of 11 single-author and edited books were published in the calendar year 2008, this number increased to 13 in 2009. There has been good progress in the case of monographs and occasional papers as well. During the financial year 2009-2010, nine monographs and occasional papers were published by the Institute on a range of topics (full details are given below).

IDSA's flagship journal **Strategic Analysis** was transformed into an internationally refereed and peer-reviewed journal through a collaborative arrangement with the publishing house **Routledge (an imprint of the Taylor & Francis Group, UK)** in 2007. One significant fact to note about this journal is the steady increase in its pages of the number of articles written by scholars based elsewhere in India and from other countries of the world. 11 out of a total of 34 articles published in 2007 were written by non-IDSA scholars, seven of whom were foreigners. This proportion has been steadily increasing. In 2010, 22 out of 41 articles published have been written by non-IDSA scholars 16 of whom are foreigners. This statistic indicates that **Strategic Analysis** is gradually transforming into an international journal. The other two new journals launched by the Institute in recent years – **Journal of Defence Studies** and **CBW Magazine** – are also progressively consolidating themselves (full details are given below).

In the last three years, IDSA has also increased the number of **News Digests** that it publishes. For decades, **Strategic Digest** has been fulfilling the felt need of the country's strategic community in this regard. Today, this work horse is being supplemented by four other news digests – **The Week in Review, Pakistan Urdu Press, PoK Digest, and Chemical and Biological News Digest**. In more recent months, IDSA also started another

news digest called **South Asia Trends**, which specifically focuses on developments in India's neighbourhood. All these News Digests are being widely disseminated through the Institute's **Website**, which itself was upgraded to **Web 2.0** in October 2009. IDSA's website now serves as its primary window to the world, offering the first glimpse of the Institute, its activities and its publications to people around the world (full details are given below).

- **Books**

During this financial year, 11 single-author and edited books were published by IDSA scholars. Topics and issues covered in these books ranged from strategic nuclear technologies and the changing global nuclear order to the future of war and peace in Asia and the quest for regional cooperation in South Asia, and from issues relating to environmental and energy security to political and security issues in South Asia. A brief description of each of the books published during the year is given below.

- **Strategic Technologies for the Military: Breaking New Frontiers**

Provides a holistic view of the key technologies that are expected to revolutionize military affairs in the near future and change the nature of warfare tactics and the very concept of the 'battlefield'. It addresses five key technologies—near-space technology, robotics, directed energy weapons, nanotechnology and biotechnology—and explains why they are being considered for military applicability worldwide.

- **Balochistan in Turmoil: Pakistan at Crossroads**

Covers the developments in post colonial Balochistan, its geo-political significance, the underlying grievances of the Baloch, and the reasons for the revival of violence.

- **India in a Changing Global Nuclear Order**

Examines the implications of the new non-proliferation architecture for the Indian nuclear energy and weapons programmes and explores the policy options for India in terms of responding to the changing nuclear environment.

- **South Asia: The Quest for Regional Cooperation**

Outlines the common challenges which the countries of the region face, identifies the factors that inhibit inter-state cooperation, and reaffirms the need for regional states to shed their differences and engage with each other in meaningful ways.

➤ **Contemporary Issues in South Asia - Documents**

Highlights various contemporary issues confronting the SAARC countries in the 21st century and provides substantive reference material for policy-makers, researchers, diplomats and students of South Asian Studies.

➤ **International and Regional Security Dynamics: Indian and Iranian Perspectives**

Draws attention towards the entire spectrum of the India-Iran relations covering cooperative endeavours in energy sector to common concerns in Afghanistan, Pakistan and developments in Central and West Asia.

➤ **Environmental Security: New Challenges and Role of Military**

Gives an overview of the Ecological Task Forces and institutions of the army, with the Thar Desert, Kumaon hills, Himachal Pradesh, Punjab and the Northeast serving as case studies.

➤ **Africa and Energy Security: Global Issues, Local Responses**

Goes Beyond the state-centred views of energy security, bridging local perspectives on energy resources and global framing of energy as a security concern.

➤ **Caretaking Democracy: Political Process in Bangladesh, 2006-08**

Discusses the tenure of the Second Caretaker Government led by Fakhruddin Ahmed, which navigated Bangladesh through its worst political crisis since 1991 and held free and fair elections in December 2008.

➤ **In Search of Congruence Perspectives on India-US Relations under the Obama Administration**

Assesses the complexities and prospective direction of India-US relations under the Obama administration by examining Obama's pronouncements on major security and foreign policy issues from his election campaign days and tracing the current course of his policies in those areas and their possible implications for India.

➤ **The Future of War and Peace in Asia**

Analyses inter- and intra-state conflicts and tensions in the countries of Asia against the backdrop of the centre of gravity of economic, political and technological power shifting from the Trans-Atlantic zone to Asia, particularly to East, South and Southeast Asia.

- **Monographs and Occasional Papers**

IDSA published 9 monographs and occasional papers during the year. Topics covered in these publications ranged from the privatisation of security in the post-Cold War period and the strategic implications of the global economic crisis to a number of studies on internal security issues including illegal immigration in the North-East, modernisation of police forces, coastal security, combating left-wing extremism, and the North-East in India's Look East policy. The complete list is as follows:

- **Privatisation of Security in the Post-Cold War Period** by Shantanu Chakrabarti
- **A Study on Illegal Immigration into North-East India: The Case of Nagaland** by M. Amarjeet Singh
- **Impact of Modernisation of Police Forces Scheme on Combat Capability of the Police Forces in Naxal-Affected States: A Critical Evaluation** by Om Shankar Jha
- **Northeast India: Linguistic Diversity and Language Politics** by T. T. Haokip
- **Coastal Security Arrangement: A Case Study of Gujarat and Maharashtra Coasts** by Pushpita Das
- **The Global Economic Crisis: Some Strategic Implications** by Rajan Katoch
- **Combating Left-wing Extremism: Is Police Training Lacking? Case Study of Chattisgarh** by Om Shankar Jha
- **Looking 'East' Through India's North East: Identifying Policy 'Challenges' and Outlining the 'Responses'** by Namrata Goswami
- **2008 US Presidential Elections** by Rajiv Nayan

- **Journals**

Strategic Analysis:

Strategic Analysis is the Institute's bimonthly peer-reviewed and internationally refereed journal published in collaboration with Routledge. It provides a forum for independent research, analyses, and

commentaries on international and regional security issues that have policy relevance. It seeks to promote a better understanding of Indian thinking on contemporary national and international themes. A total of six issues were published during the year. Topics covered ranged from aspects of the nuclear equation in South Asia to domestic political dynamics in various countries of the region, from the heuristics of convoy management to cyber wars, from conflict resolution in Mizoram to terror financing in Bangladesh, from the civil-military dynamics in China to the geopolitical aspects of regional integration in Central Asia, and from the regional security challenges of the IPI pipeline to religious assertion in Malaysia.

The complete list of articles published in **Strategic Analysis** during the year is placed at **Appendix-B**.

➤ **Journal of Defence Studies:**

The **Journal of Defence Studies** represents a modest attempt by the Institute to encourage research on the core issues of defence. The journal serves as a platform for sharing research findings and opinions of scholars working on defence-related issues both within and outside IDSA. It endeavours to give priority to issues concerning defence policy, reforms in defence, and defence economics. Nine issues of the journal have been published till date, with the first issue coming out in late 2007 and two issues being published in 2008. On the basis of the good response received for these issues, the Institute made the **Journal of Defence Studies** a quarterly from 2009. Four issues of the journal were published during the year containing articles on a number of topics. One issue focused on issues relating to defence budgeting and included articles on improving the Defence Services Estimates, designing an efficient resource management system and trends in India's defence spending. Another issue carried articles on outsourcing and vendor development in defence purchases, defence logistics, and critical defence technologies. During the year, the journal also carried articles on DPSUs, evaluating technical offers, QR formulation, defence acquisition, motivation in the Indian Air Force, the challenges of project implementation and the merits of the RFI system for weapons acquisitions. The complete list of articles published in the Journal of Defence Studies during the year is placed at **Appendix-C**.

➤ **CBW Magazine:**

The CBW magazine is the first of its kind in India, in that it is both a magazine and a journal, a potpourri of sorts. Four issues of the Magazine were published by the Institute during the

year. Articles published focused on a range of issues including the EU's approach to bio-terrorism, national implementation measures with respect to micro organisms, Agent Orange and Vietnam-US relations, and the Taliban's ability to employ the threat of mass disruption.

- **News Digests**

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. For decades, the Institute has been fulfilling the need of the strategic community in India in this regard through its work horse, the **Strategic Digest**, which carries vital speeches, official documents and news summaries on the subject of Defence and Disarmament. In the last three years, IDSA has also begun to publish a few other News Digests to cover other niche areas in national and international security. And all these are being widely disseminated through the IDSA Website. **The Week in Review (TWIR)** began to be compiled in January 2007 with focus on key countries and issues dominating headlines like Afghanistan, Iraq, Iran and North Korea's nuclear programmes, etc. During its first year of existence, the TWIR was circulated to select members of the Indian strategic community by email. But from January 2008, it is being made widely available through the IDSA Website. Today, its scope has been expanded to include issues like energy security and developments in East and West Asia. Another specialised News Digest that the Institute has been publishing every month since June 2008 is the **PoK Digest**, which exclusively focuses on issues and developments in Pakistan-occupied Kashmir. A second specialised News Digest was started in January 2009 – the **CBN Digest**, which focuses on the niche area of chemical and biological weapons. During the course of this financial year, a third specialised weekly News Digest – **Pakistan Urdu Press** – was started in June 2009, which offers English translations of editorials and op-eds in Pakistan's Urdu-language papers (full details are given below).

- **Strategic Digest:**

Strategic Digest is a monthly compendium of important speeches, official documents and statements as well as news summaries culled from various published and unpublished sources. News summaries are compiled under the section 'Defence and Disarmament

Review,' and concentrate upon Arms Transfers, Military Strategy, Missile Defence, Nuclear Technology and Proliferation, Space Technology, Weapons Development/ Modernisation, etc. Twelve issues were published by the Institute during the year.

➤ **The Week in Review:**

The Week in Review is IDSA's newsletter containing a brief summary of important events. It covers issues in the following categories:

- Country Review -- South Asia, East and Southeast Asia, and West Asia
- Missiles, Space, Nuclear and Defence Review
- Energy Security Review
- International Terrorism Review
- Internal Security Review

The Institute brought out 51 issues of this news digest during the current year.

➤ **PoK News Digest:**

PoK News Digest is IDSA's monthly newsletter comprising news summaries, press releases and important statements related to Pakistan occupied Kashmir (PoK). A total of twelve issues were brought out by the Institute during the year. The Digest captures contemporary issues related to PoK under the following categories:

- Political Developments
- Economic Developments
- International Developments
- Other Developments

➤ **Chemical and Biological News Digest:**

Chemical and Biological News Digest is a collection of news reports and press releases published in various newspapers and media related to the subject. The news reports are abridged to provide clarity. During the year, a total of five issues were published by the institute.

➤ **Pakistan Urdu Press:**

Pakistan Urdu Press is IDSA's weekly newsletter containing selected translations from Pakistan's leading Urdu dailies. It contains editorial excerpts, opinion columns and selected

news items. The publication of this Digest began in June 2009, and 39 issues were published during the year.

- **IDSA Website**

The modern trend is towards digitization of research materials and products and posting them on websites. In keeping with this trend, IDSA revamped and upgraded its website to **Web 2.0**. This new version was launched on October 28, 2009. The Institute is now giving added importance to posting its publications on the web to facilitate speedier and easier access to its publications.

The number of IDSA Strategic Comments increased from 171 in 2008-09 to 226 in 2009-10, registering a year on year increase of more than 32 per cent. In addition, other new research products like Issue Briefs, Policy Briefs and Special Features have also been initiated as a part of the IDSA Website. During the year, the website also started hosting Books, Occasional Papers and Monographs in electronic format (e-book). Moreover, all News Digests produced by IDSA are placed on the website for the widest dissemination.

The hits on a website, which are an indication of the demand for the contents of the site, have shown a substantial increase during the year. The number of hits rose from around 81.78 lakh in 2008 to 160.81 lakh in 2009, registering an increase of 97 percentage points. The number of visitors to the website correspondingly increased from 1,25,804 in 2008 to 2,37,252 in 2009.

Alexa, a web information company, ranks **IDSA Website** at the head of the list of the websites of prominent strategic studies think tanks in India.

Peer-Reviewed Articles by IDSA scholars in non-IDSA Publications

- Averting Nuclear War: Stretching the Limits of Democratic Political Rationality, by **Ali Ahmed**, in **Journal of Peace Studies**, vol. 16, Issue 3-4, July-Dec 2009.
- India's Counterinsurgency Experience: The 'Trust' and 'Nurture' Strategy, by **Namrata Goswami**, in **Small Wars & Insurgencies**, vol. 20, no. 1, 2009.

- Ways of Warfare and Strategic Culture, by **P. K. Gautam**, in **Defence & Security Analysis**, vol. 25, no. 4, December 2009.
- The Changing Bilateral Contours, by **Sreeradha Datta**, in **Maritime Affairs**, vol. 5, no. 1, Summer 2009.
- Advocacy Groups and Multi-stakeholder Negotiations: Redefining Frameworks of Diplomatic Practice, by **Medha Bisht**, in **International Studies**, vol. 45, no. 2, 2008.

Articles and Book Chapters by IDSA Scholars in non-IDSA Publications

- Ali Ahmed, **CI ops in the Liberal Perspective**, in Aakrosh, 2010
- Ali Ahmed, **India's Strategic and Military Doctrines: A Post 1971 Snapshot**, in USI Journal, January 2010
- Ali Ahmed, **A Perspective on Land Warfare Strategy**, in CLAWS Journal, Winter 2009
- Ali Ahmed, **India's Nuclear Doctrine**, in Indian Defence Review, Oct-Dec 2009
- Ali Ahmed, **Reflection on Conflict Duration**, in Indian Defence Review, July 2009
- Ruchita Beri, **India and EU in Africa: Convergence or Divergence?** in Dilip Lahiri, Jorg Schultz, Manish Chand, Engaging with a Resurgent Africa (Macmillan Publishers India, 2009)
- Ruchita Beri, **French Security Policy in Africa**, in Ajay Dubey, ed. France and Africa: An Indian Perspective New Delhi: Kalinga, 2009)
- Ruchita Beri, **India – Africa: Revitalising Ties**, Africa Currents, Vol.28, No. 44, 2009
- Ruchita Beri, **India looks to retie old bonds**, This is Africa (London), March 2009
- Vishal Chandra, **Perspectives on Obama's New Af Pak Strategy**, in World Focus, Vol. XXX, No. 4, April 2009
- Sreeradha Datta, **Should the US, EU and Australia maintain sanctions on Myanmar?**, in CQ Global Researcher, Vol. 4, No. 6, June 2010
- Sreeradha Datta, **Bangladesh under Awami League Government**, in Dialogue, Vol. 11(1), July- September 2009
- Sreeradha Datta, **Bangladesh's Foreign Policy**, in Sudhir Singh, ed., Post 9/11 Indian Foreign Policy: Challenges and Opportunities, (2009)
- Shebonti Ray Dadwal, **India's Energy Security: Challenges and Opportunities**, in Eurasian Geography and Economics, Vol. 50, No. 6, Nov-Dec 2009
- Shanthie Mariet D'Souza, **Afghanistan in South Asia: Regional Cooperation or Competition?**, by Shanthie Mariet D' Souza, South Asian Survey, Vol. 16, No. 1, 2009

- Shanthie Mariet D'Souza, **Afghanistan: Tipping Point** in D. Suba Chandran & P.R. Chari, eds., *Armed Conflicts in South Asia 2008: Growing Violence* (New Delhi: Routledge, 2009)
- P. K. Gautam, **Post Copenhagen Scenarios, India's Option - Getting the Science Right in the Public Domain**, in *Indian Foreign Affairs Journal*, Vol.5, No.1, January – March 2010
- P.K. Gautam, **Buddhism in the Himalayan Belt**, *Bulletin of tibetology*, vol. 44, No. 1, 2008
- P.K. Gautam, **An Overview of Ecological Task Forces (ETF) and Ecological Institutions of the Indian Army**, *USI Journal*, April-June, 2009
- P.K. Gautam, **Air Power in a changing Environment**, *Vayu Aerospace and Defence review*, vol. 3, 2009
- P.K. Gautam, **Why a Nation Needs a Young Military**, *CLAWS Journal*, Summer 2009
- P.K. Gautam, **Climate change, Environment degradation and Societal challenges** *Journal of Indian Ocean studies*. vol. 16, no. 3, Dec. 2008
- Namrata Goswami, **Indian Federalism: Can it Resolve Conflicts in the North East?**, in *North East Quarterly*, Vol. 2/1, 2009
- Namrata Goswami, **The Naga Intra-Community Dialogue: Preventing and Managing Violent Ethnic Conflict?**, in *Global Change, Peace and Security*, 22/1, 2010
- Arvind Gupta, **Nuclear Disarmament and Arms Control**, in Gen. V.R. Raghavan *India and Global Nuclear Disarmament*, July 2009
- Arvind Gupta, **Challenges of Restructuring Internationals Security**, in Manpreet Sethi, *Global Nuclear Challenges : Energy, Proliferation and Disarmament*, 2009
- Pankaj Kumar Jha, **Defence Budgeting**, in *Defence and Security Alert*, Vol.1(4), January 2010
- Pankaj Kumar Jha, **Indian Diaspora in Malaysia and Singapore: Changing Perceptions and Rising Expectations**, in *Diaspora Studies*, Vol. 2(1), Jan- June 2009
- Pankaj Kumar Jha, **Defence Research and Development: Global Trends and Indian Perspective**, in *CLAWS Journal*, Summer 2009
- S. Kalyanaraman, **The Challenge of Terrorism**, *Seminar*, No. 599, July 2009
- Anand Kumar, **Democracy Makes a Comeback after Elections in Bangladesh**, in *Dialogue*, January-March 2009
- Anand Kumar, **India's Security Concerns in East: Will They Diminish during Hasina's Second Tenure?**, in *Aakrosh*, vol. 12, No. 44, July 2009
- Anand Kumar, **External Influences in the North-East Insurgency**, in *Agni*, vol. XII, No. II, Jan-March, 2010
- Sumita Kumar, **US Measures Against Pakistan's Nuclear Policies, 1990-2001**, in Michael Brzoska and George A. Lopez, eds., *Putting Teeth in the Tiger: Improving*

the Effectiveness of Arms Embargoes (Bingley: Emerald Group Publishing Ltd., 2009)

- Jagannath P. Panda, **The Dragon Looks South: Current Drivers in China's South Asia Neighbourhood Policy**, in Emi Mifune and Srikanth Kondapalli, eds., *China and Neighbours* (New Delhi: Pentagon Press, 2010)
- Jagannath P. Panda, **China and SAARC: Ideas, Institutions and Regional Community Building**, in R.N. Srivastava and Saifuddin Soz, eds., *SAARC: the Road Ahead* (New Delhi: Foundation for Peace and Sustainable Development, 2010)
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- Jagannath P. Panda, **China's Position on International Terrorism: Survey of Recent Position Papers and Govt. Releases**, in China Report, No.2, April-June 2006
- Rajaram Panda, **Migration Remittances: The Emerging Scenarios** in India Quarterly, Vol. 65, No. 2, April-June 2009
- Rajaram Panda, **Japan-US Relations during Obama Era: Some Loud Thinking**, in World Focus, Vol. 30, No. 1, January 2009
- Rajaram Panda, **North Korea-Myanmar N-links: Concerns for India**, in Indian Foreign Affairs Journal, Vol. 4, No. 3, July-September 2009
- Rajaram Panda, **Change of Guard Seems Imminent in Japan**, in Mainstream, Vol. XLVII, No. 37, 29, August 2009
- Rajaram Panda, **Maturity of Democracy in Japan or Acid Test for Hatoyama?**, in Mainstream, Vol. XLVII, No. 42, October 3, 2009
- Rajaram Panda, **Changing Perception of US Policy towards China under Obama** in Mainstream, Vol. XLVII, No. 52, December 12, 2009
- Rajaram Panda, **Cultural Bonding: Harnessing Potentials to Mutual Advantage**, in Sudhir Singh, (ed.), *Post 9/11 Indian Foreign Policy: Challenges and Opportunities*
- Rajaram Panda, **Soft Power as a Tool to Foster Cultural Diplomacy in India-Japan Relations**, in P.A. George, (ed.), *Japanese Studies: Changing Global Profile*
- Rajaram Panda, **Shrinking Population in Japan: Implications for Asia**, in G. Balachandran, (ed.) *Japan in a Resurgent Asia* (2010)
- Smruti S. Pattanaik, **BDR Mutiny and its Implications**, in South Asia Journal, November 2009
- P. K. Pradhan, **Human Rights in Saudi Arabia: Recent Developments**, in Gulshan Dietl (ed.) *Democracy and Democratisation in the Gulf* (2010)
- S. Samuel C. Rajiv, **India's External Security Challenges**, in Denouement, Vol. 19, November-December 2009
- Meena Singh Roy, **Reviving the Silk Route : Problems and Prospects**, in Rashmi Doraiswamy, *Cultural Histories of Central Asia*, Academy of Third World Studies, Jamia Millia Islamia, New Delhi, Aakar Books 2009, pp. 238-266.

- Uday Bhanu Singh, **Border Management and India's Relations with Myanmar**, in R.S. Yadav and Suresh Dhanda, *India's Foreign Policy: Contemporary Trends* (2009)
- Uday Bhanu Singh, **India's Evolving Relations with Myanmar in Recent Times**, in *Dialogue Quarterly*, Vol.11, No.1, 2009
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- P. Stobdan, **Tibet and the Security of the Indian Himalayan Belt**, in K. Warikoo, ed., *Himalayan Frontiers of India*, (2009)
- P. Stobdan, **Siberia: India's New Cultural Imperatives**, in *Asiatic Russia* (2009)
- P. Stobdan, **India and Central Asia**, in Mushtag Kaw and Gregory Gleason, eds., *Central Asia in Retrospect & Prospect* (2010)
- P. Stobdan, **Regional Integration through Trade Facilitation: Integrating East India with Bangladesh and North India with Central Asia**, in Alokesh Barua and Robert M. Stern, eds., *The WTO and India: Issues and Negotiating Strategies*, (2010)
- P. Stobdan, **Indian perception of the tibetin situation**, *Asia-pacific bulletin*, East-West Center, March 20, 2009

Training Programmes

IDSa also continued with its short-duration training programmes for civilian and military officials of the Government of India, in which the Institute's scholars as well as selected outside experts provided lectures on a range of issues relating to national, regional and international security. The aim of each training course was to raise the participants' level of awareness and understanding on security issues. Participants in these courses included probationers of the Indian Foreign Service, Commandants and Deputy Inspectors General of the Border Security Force, and officers of the Indian Police Service. The complete list of these training programmes is as follows:

- Defence and Security Module, 2008 batch of Probationers of the Indian Foreign Service (6-17 April 2009)
- Defence and Security Module Level II for Deputy Inspectors General of the Border Security Force (20-26 August 2009)
- Vertical Interaction Course titled "Strategic and Security Issues relating to the Country" for officers of the Indian Police Service (31 August-4 September 2009)
- Defence and Security Module Course for Deputy Inspectors General of the Border Security Force (14-18 September 2009)
- Senior BSF Commandants Course (26 October-6 November 2009)
- Senior BSF Commandant Course (14-24 December 2009)
- Intelligence Orientation Course for HQ IDS (22-26 February 2010)

STAFF IN POSITION (as on 31 March 2010)

S. No.	Name of the Post	Sanctioned Strength	In Position
1.	Director General	1	1
2.	Deputy Director General	1	1
3.	Lal Bahadur Shastri Chair	1	1
4.	Chair of Defence Economics Chair	1	1
5.	Internal Security Chair	1	-
6.	Assistant Director	1	1
7.	Sr. Fellow	7	4
8.	Research Fellow	18	17
9.	Senior Research Associate	2	-
10.	Research Associate	4	-
11.	Research Officer/ Associate Fellow	20	18
12.	Research Assistants	-	17
13.	Librarian-cum- Information Officer	1	1
14.	Estate Manager	1	1
15.	Accounts Officer	1	1
16.	AAO/SO	2	2
17.	Stenographer (Gd-B)/PS	3	4
18.	Assistant Editor	1	1
19.	Junior Accounts Officer	1	1
20.	Assistant Account	1	1
21.	Special Assistant	1	2
22.	Care Taker	1	-
23.	Assistant Care taker	2	2
24.	Senior Library Assistant	3	3
25.	Assistant	2	1
26.	Admin Assistant	1	1
27.	Web Master	1	1
28.	Technical Officer(GIS)	1	1
29.	Asst. (Confdtl Asst.)	1	1
30.	PMRE	1	1
31.	DTP Assistant	1	1
32.	Network Executive	1	1
33.	Receptionist	1	1
34.	UDC	7	3
35.	LDC	2	2
36.	Library Assistant	1	1
37.	Senior Library Attendant/ Record Sorter	8	4
38.	Junior Library Executive	-	1
39.	Library Support Staff	-	1
40.	Project helper	6	6
41.	Group-D	2	1
42.	Staff Car Driver	2	2
	Total	113	110

ARTICLES PUBLISHED IN STRATEGIC ANALYSIS

Volume 33, Issue 3 (May 2009)

- India as a Nuclear-Capable Rising Power in a Multipolar and Non-Polar World
- Toward Nuclear Stability in South Asia
- South Asia's Unstable Nuclear Decade
- India's Nuclear Doctrine: A Critical Analysis
- Conventional War in the Presence of Nuclear Weapons
- Prospects for Nuclear Risk Reduction in Southern Asia
- Pakistan's Approach to Kashmir Since the Lahore Agreement: Is There Any Change?

Volume 33, Issue 4 (July 2009)

- Naval Diplomacy and Maritime Security in the Western Indian Ocean
- The Danger of Nuclear Terrorism: The Indian Case
- Arms to Agreement: Northern Ireland's Move from War to Peace
- The National Front in Afghan Politics: An Exploratory Study
- Jamaat and its Agenda of Islamic State in Bangladesh
- Storming of Lal Masjid in Pakistan: An Analysis
- Militarized Masculinities, Female Bodies, and 'Security Discourse' in Post-9/11 Pakistan
- The Indian Experience of Conflict Resolution in Mizoram
- Heuristics for Convoy Movement Problem

Volume 33, Issue 5 (September 2009)

- The Next Security Frontier: Regional Instability and the Prospects for Sino-Indian Cooperation
- The Game: A Rational Actor Approach to the US-led Invasion of Iraq, 2003
- Japan's Approach to Regionalism: Outlook towards the EAS and EAC
- India's Participation in the Proliferation Security Initiative: Issues in Perspective
- The Interface of Strategic and War Fighting Doctrines in the India–Pakistan Context
- Leadership, Factional Politics and China's Civil-Military Dynamics: Post-17th Party Congress Patterns
- PLA Integration into the Nepal Army: Challenges and Prospects
- A Critical Evaluation of the Union Government's Response to the Maoist Challenge
- Identity and Conflict: Perspectives from the Kashmir Valley

Volume 33, Issue 6 (November 2009)

- Is Energy Security the Main Driver for the West's Debate on Climate Change?
- Trends in Thinking about Warfare
- Pakistan's HEU-based Nuclear Weapons Programme and Nuclear Terrorism: A Reality Check
- North-East India as a Factor in India's Diplomatic Engagement with Myanmar: Issues and Challenges
- Religious Assertion in Malaysia: Constrained or Conflagrated?
- Terror Financing in Bangladesh

Volume 34, Issue 2 (January 2010)

- China's Regime Politics: Character and Condition
- Cyber Wars: A Paradigm Shift from Means to Ends
- The Iran–Pakistan–India Natural Gas Pipeline: Implications and Challenges for Regional Security
- India and the Gulf Cooperation Council (GCC): An Economic and Political Perspective
- Geopolitical Stipulation of Central Asian Integration

Volume 34, Issue 2 (March 2010)

- Between Power and Justice: Current Problems and Perspectives of the NPT Regime
- Nuclear Disarmament in a Non-Proliferation Context: A Russian Perspective
- The Current Problems of the NPT: How to Strengthen the Non-Proliferation Regime
- NPT Review Conference 2010: Issues and Prospects
- Previewing the 2010 Nuclear Non-Proliferation Treaty Review Conference
- NPT RevCon 2010: An Opportunity to Refocus Priorities
- India and the NPT
- India and the NPT (Different Author)
- India and the NPT: Separating Substantive Facts from Normative Fiction
- Reforms in the NPT and Prospects for India's Accession: A Situational Analysis
- The NPT and India: Accommodating the Exception

ARTICLES PUBLISHED IN JOURNAL OF DEFENCE STUDIES

Vol. 3, No. 2, 2009

- Assessing the Scope of Outcome Budgeting in Defence
- Comparison with International Best Practices in Defence Budget and Project/Programme Management
- Challenges of Optimal Resource Allocation, Inter and Intra-Service Allocation and Sharing: Perspective of the Indian Army
- Optimal Resource Allocations for Defence and Inter/Intra Service Sharing
- Potential Improvements in the Defence Service Estimates
- Designing an Appropriate MIS for Efficient Resource Management
- India's Defence Spending: A Trend Analysis

Vol. 3, No. 3, 2009

- China's Emerging Cyber War Doctrine
- Developments in Major Arms Producing Countries
- India's Defence Cooperation
- Deterring Threat from Weapons of Mass Destruction
- Aerial Terrorism
- Community Participation in Border Management
- Outsourcing and Vendor Development
- Critical Defence Technologies - The DRDO Perspective
- Joint Logistics: The Way Forward

Vol. 3, No. 4, 2009

- Severing the Hawala Trail to and from India
- Climate Change and the Military
- National Security Decision Making Structures in India: Lessons from the IPKF Involvement in Sri Lanka
- Sudan – Conflicts, Terror, and Oil
- China and Francophone Western Indian Ocean Region: Implications for Indian Interests
- The BDR Mutiny: Mystery Remains but Democracy Emerges Stronger
- India's Defence Public Sector Undertakings: A Performance Analysis
- An Empirical Study of Motivation in the Indian Air Force

Vol. 4, No. 1, 2010

- Firming Up the “Buy”, “Buy & Make” and “Make” Decision and Relevance of the Pre-Feasibility Study
- Complex Project Management: An Appropriate Monitoring/Evaluation / Course Correction Methodology
- Paper Evaluation of Technical Offers
- Challenges of Capability definition and Cost Efficient QR Formulation
- The Challenges of Contract/Project Implementation
- Commercial Evaluation Challenges - The Critical Task of Best and Final Commercial Offer Format – An Optimal Decision Matrix
- Surveying State of Art Weapon System Availability: Merits of RFI System
- Arms Acquisition Competitiveness: Relevant International Experiences
- Sub-Conventional Warfare Requirements, Impact and Way Ahead

AUDIT AND FINANCIAL STATEMENTS

Kamal & Co.

Kamal & Co.

CHARTERED ACCOUNTANTS
 1372, Kashmere Gate, Delhi-110006
 Phones : 23957796, 23960247, 23940661
 Fax : 011-23926325

Auditor's Report to the Members of Institute for Defence Studies & Analyses

We have audited the attached Balance Sheet of the **Institute for Defence Studies & Analyses, as at 31st March 2010** and also related Income & Expenditure Account for the year ended on that date under reference to this report. These financial Statements are the responsibilities of the Institute's management and our responsibility is to express an opinion on these financial Statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements. An audit includes examining on test basis, evidences supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by the management as well as evaluating the overall Financial Statement presentation. We believe that our audit provides a reasonable basis for our opinion. Further, we report that:

1. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit
2. In our opinion, proper books of accounts has been kept by the Institute so far as appears from our examination of the same
3. The Balance Sheet and Income & Expenditure Account dealt with by this report are in agreement with the Books of Account
4. In our opinion and to the best of our information and according to the explanation given to us, the said accounts together with significant accounting policies and read with other notes on accounting; give a true and fair view in conformity with the accounting principles generally accepted in India.
 - (a) In case of the Balance Sheet, of the state of affairs of the Institute as at 31st March, 2010 and
 - (b) In case of the Income and Expenditure Account of the Surplus for the year ended on that date

Kamal Kishore

For Kamal & Company
 Chartered Accountants



Place: 1372 Kashmere Gate, Delhi-110006
 Date: This 26th day of Nov., 2010

Kamal & Co.

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

**BALANCE SHEET
AS AT 31st MARCH, 2010**

<u>SCHEDULE</u>	<u>AS AT 31.03.2010 RS.</u>	<u>AS AT 31.03.2009 RS.</u>	
<u>SOURCES</u>			
Assets Fund	1	57,390,930	57,640,960
General Fund	2	38,705,363	32,338,653
Project Grant	3	717,109	1,480,552
Grant-in-Aid (New Campus)	4	456,600,000	456,600,000
Corpus Fund (K Subrahmanyam Award)		600,000	600,000
(Y B Chavan Memorial Lecture)		1,000,000	1,000,000
TOTAL		555,013,402	549,660,165
<u>APPLICATION</u>			
Fixed Assets	5	57,390,930	57,640,960
Capital Work in Progress		413,302,840	402,950,840
Deposit with Defence Research & Development Organisation		45,261,328	56,740,810
Net Current Assets	6	39,058,304	32,327,555
TOTAL		555,013,402	549,660,165
<u>NOTES ON ACCOUNTS</u>			
	11		

Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date: ^{26th} November 2010
Place: New Delhi

R K Arora
26/11/10
(R K Arora) Accounts Officer

N S Sisodia
(N S Sisodia) Director General

AS PER REPORT OF EVEN DATE
FOR KAMAL & COMPANY
CHARTERED ACCOUNTANTS

Kamal Kishore Gupta

(Kamal Kishore Gupta)
PARTNER
M. No. 012738

Date: ^{26th} November 2010
Place: New Delhi



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

INCOME & EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31st MARCH, 2010

Schedule	Year Ended		
	31.03.2010 (Rs.)	31.03.2009 (Rs.)	
INCOME			
Grant - In -Aid	7	87,599,916	76,764,048
Sale of Publications		245,021	328,354
Membership Subscriptions		187,088	357,000
Special Subscriptions		16,035	26,300
Interest on Advances		3,036	1,806
Miscellaneous Income	8	12,877,559	12,456,182
Prior Period Adjustment (contributions to C P Fund)		-	3,324,550
TOTAL		100,928,655	93,258,240
EXPENDITURE			
Salaries & Allowances	9	52,215,182	36,755,971
Pension Payment		4,652,269	3,440,581
Retirement & Other Benefits		3,172,974	2,658,345
Operational /Administrative Expenses	10	17,710,677	16,227,325
Printing & Publications		2,848,357	2,419,697
Subscription for Library Periodicals		1,587,742	4,188,033
Seminar Expenses		9,138,679	9,980,033
DERC Expenses		448,263	1,744,274
Prior Period Adjustment		2,787,802	-
Depreciation		3,117,541	3,946,899
		97,679,486	81,361,158
Surplus transferred to General Fund		3,249,169	11,897,082

NOTES ON ACCOUNTS

11

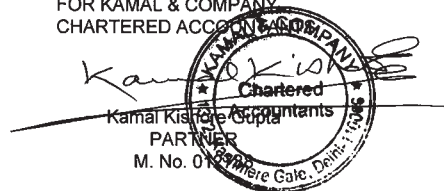
Significant Accounting
Policies & Schedules 1 to 11
form an integral part of the Accounts

Date: 26th November 2010
Place : New Delhi

Quarun
(R K Arora) 26/11/10
Accounts Officer

N S Sisodia
(N S Sisodia)
Director General

AS PER REPORT OF EVEN DATE
FOR KAMAL & COMPANY
CHARTERED ACCOUNTANTS



Date: 26th November 2010
Place : New Delhi

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2010

SCHEDULE - 1	As at		As at
ASSETS FUND	31.03.2010		31.03.2009
	(Rs.)		(Rs.)
Opening Balance	57,640,960		55,321,907
Add : Assets Purchased out of			
(i) Recurring Grant (Schedule - 7)	2,900,084	2,900,084	6,265,952.00
(ii) Recurring Grant (Schedule - 2)	-	-	6,265,952
	60,541,044		61,587,859
Less :			
(i) Assets Disposed off(Schedule 5)	32,573		-
(ii) Depreciation for the year	3,117,541	3,150,114	3,946,899.00
	57,390,930		57,640,960

SCHEDULE - 2

GENERAL FUND

Opening Balance	32,338,653	16,494,672
Add :		
Depreciation for the year (transferred from Assets Fund A/c)	3,117,541	3,946,899
Add:		
- Surplus transferred from Income & Expenditure A/c	3,249,169	11897082
	38,705,363	32,338,653
Less :		
- Assets purchased for which advances were given upto the year ended 31.3.09	0	0
	38,705,363	32,338,653

Quanta
26/11/10



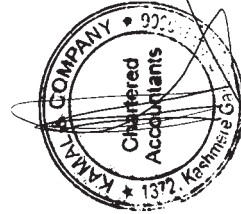
INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2010

SCHEDULE - 3

PROJECT GRANTS

S.No.	Name of the Donor	Project Name	Balance as on 01.04.2009 Rs.	Recd. During the Year Rs.	Total Rs.	Utilised during the year Rs.	Refunds during the year Rs.	Unutilised Bal. as on 31.03.2010 Rs.
1	MoD	Study of China's Defence Potential	1,480,173	-	1,480,173	817,678	662,495	-
2	ICSSR	Major Themes in Central Asia's Policy & Diplomacy	379	-	379	-	-	379
3	MEA	POK Project	0	1,125,000	1,125,000	408,270	0	716,730
TOTAL			1,480,552	1,125,000	2,605,552	1,225,948	662,495	717,109

Aravam
26/11/10



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

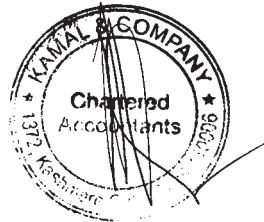
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2010

SCHEDULE - 4

GRANT - IN - AID (NEW CAMPUS)

	<u>As at</u> <u>31.03.2010</u> (Rs.)	<u>As at</u> <u>31.03.2009</u> (Rs.)
Opening Balance	456,600,000	456,600,000
Add :		
(ii) Paid to DRDO as 'Deposit works' during the year (Schedule -07)	0	0
	<u>456,600,000</u>	<u>456,600,000</u>

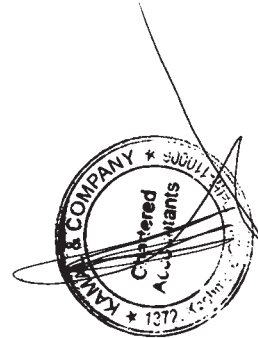
Anwar
26/11/10



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2010

SCHEDULE 4
FIXED ASSETS

	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	Cost as at 01.04.2009	Upto Sept 09	Additions Beyond Sept 09	Sale/ Deletion	Total 01.04.2009	For the year	Total 31.03.2010	As at 31.03.2010	As at 31.03.2009	As at 31.03.2010
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Furniture & Fixtures	19,041,818	167,681	135,834		19,345,333	4,701,007	6,058,647	12,286,686	13,340,811	13,340,811
Library Books	37,403,451	112,365	1,279,774	6,985	38,788,605			38,788,605	37,403,451	37,403,451
Air Conditioners & Coolers	2,062,570				2,062,570	1,395,177	1,495,285	567,285	667,393	667,393
Duplicator	8,167				8,167		8,167			
Typewriters	167,060				167,060	166,675	57	166,732	328	385
Xerox Machine	1,677,213				1,677,213	1,122,871	83151	1,206,022	471,191	554,342
Frinking Machine	97,762		3,309		101,071	83,314	2,415	85,729	15,342	14,448
Electronic Equipment	5,109,018	40,880	137,843		5,287,741	2,418,662	420,023	2,838,685	2,449,056	2,690,356
EPABA / Intercom System	471,430				471,430	433,939	5,323	441,262	30,168	35,481
Micro Filming	288,322				288,322	296,609	266	296,865	1,457	1,713
Computers	14,423,132	7,683			14,430,815	13,226,426	704,633	13,961,059	469,756	1,166,706
Fire Fighting Equipment	16,569				16,569	16,477	13	16,490	79	92
Fax Machine	107,450				107,450	76,743	4,756	80,499	26,951	31,707
Vehicles	924,587			25,588	898,999	715,536	27519	743,055	155,944	209,051
Radio	789				789					
D.G.Set.	1,321,968				1,321,968	1,030,842	43,668	1,074,510	247,458	291,126
Colour Copier -cum Printer	821,040				821,040	539,779	42,169	581,968	239,072	281,261
Binders-System	111,263				111,263	95,870	8,317	64,127	47,136	55,453
Document Cutter(Shred-14)	25,500				25,500	12,189	1,996	14,185	11,315	13,311
Oil Lamp	4,332				4,332	1,437	434	1,871	2,481	2,895
Linen & Furnishing	371,381				371,381	76,650	29,473	106,123	265,258	294,731
Digital SLR Camera	180,000				180,000	38,475	21,228	59,703	120,297	141,525
UPS	441,279				441,279	94,323	52,043	146,366	294,913	346,956
Water Purifier	64,500				64,500	13,787	7,606	21,393	43,107	50,773
Lamination Machine	11,773				11,773	2,517	1,388	3,905	7,868	9,256
Water Cooler	52,300				52,300	14,513	5,660	20,181	32,119	37,787
Motor Cycle		60,465			60,465		9,069	9,069	51,396	-
Computer Software (GIS Lab)			520,000		520,000		156,000	156,000	364,000	-
Wireless Solution (Library)			434,250		434,250		32,568	32,568	401,682	-
TOTAL	84,214,674	389,074	2,511,070	32,973	87,082,185	26,573,714	3,117,541	29,691,255	57,390,930	57,640,960



Omaram
26/11/10

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2010

SCHEDULE - 6	As at	As at
NET CURRENT ASSETS	31.03.2010	31.03.2009
	(Rs.)	(Rs.)
A. Current Assets		
Cash in hand	14,407	40,162
Cash at Bank (SBI)	1,296,930	6,349,440
Cash at Bank (Union Bank of India)	15,463,556	3,389,914
IDSA Sponsored Project Fund (SBI)	261,684	102,238
IDSA Sponsored Project Fund (Union Bank of India)	1,152,438	2,032,069
Deposit with Bank (including interest accrued)	23,502,373	21,160,198
Stamps in Franking Machine	4,385	25,202
Stamp in Hand	182	-
Recoverable from MEA	379,331	238,678
Recoverable from NSCS	497,393	198,958
Recoverable from MoD	190,172	-
Staff Advances For :		
Festival	6,600	4,800
Advance T.A	1,243,600	990,388
Computer	25,900	49,900
Cycle Advance	1,345	-
LTC Advance	63,200	-
Advances to Suppliers :		
D G S & D	68,059	68,059
CPWD	75,078	75,078
Other Advances		
Advance Misc	413,394	186,497
Int'l Seminar on Defence Finance & Economics	-	350,000
Stock of paper with Printers	22,815	6,911
Security Deposits	261,250	242,250
Old outstanding receipts	4,005	4,005
Claims Recoverable	3,199,567	2,826,394
TDS Recoverable	2,662	618
Prepaid Expenses	1,698,944	674,573
	49,849,270	39,016,332
B. Less : Current Liabilities		
Salary Payable	41,675	264,888
Other Liabilities	7,232,800	2,776,087
Stale Cheque	84,346	62,855
Secutiy Deposit Payable	2,969,769	2,873,627
Work Contract Tax Payable	29,650	22,154
TDS Payable	96,493	172,252
GIS Payable	200	-
Pension Payable	-	516,914
Subscription Recd in Advance	336,033	-
	10,790,966	6,688,777
Net Current Assets (A - B)	39,058,304	32,327,555

Anwar
26/11/10



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED
31ST MARCH 2010

<u>SCHEDULE - 7</u>	<u>Year Ended</u> <u>31.03.2010</u>	<u>Year Ended</u> <u>31.03.2009</u>
<u>GRANT - IN - AID</u>	(Rs.)	(Rs.)
Grant received from the Ministry of Defence	90,500,000	83,030,000
Less :		
(i) Transferred to Assets Fund A/c (as per Schedule -1)	2,900,084	6,265,952
(ii) Transferred to Grant-in-Aid (New Campus) (as per Schedule -4)	-	-
Amount transferred to Income & Expenditure Account	87,599,916	76,764,048
 <u>SCHEDULE - 8</u>	 <u>Year Ended</u>	 <u>Year Ended</u>
<u>MISCELLANEOUS INCOME</u>	<u>31.03.2010</u>	<u>31.03.2009</u>
	(Rs.)	(Rs.)
Bank Interest	2,706,495	1,560,914
Royalty on Books	117,680	43,511
Other Income	10,020,811	10,851,757
Sale of Assets	32,573	-
	12,877,559	12,456,182
 <u>SCHEDULE - 9</u>	 <u>Year Ended</u>	 <u>Year Ended</u>
<u>SALARIES & ALLOWANCES</u>	<u>31.03.2010</u>	<u>31.03.2009</u>
	(Rs.)	(Rs.)
Pay & Allowances	48,438,332	33,929,861
Contribution to Provident Fund	3,100,328	2,109,857
Electricity Charges (DG's Residence)	39,725	46,680
LTC Expenses	248,162	385,603
Medical Reimbursement	94,068	80,906
Inspection Charges (CPF)	294,567	203,064
	52,215,182	36,755,971

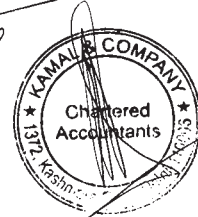
26/11/10

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2010

<u>SCHEDULE -10</u>	<u>Year Ended</u>	<u>Year Ended</u>
<u>OPERATIONAL / ADMINISTRATIVE EXPENSES</u>	<u>31.03.2010</u>	<u>31.03.2009</u>
	(Rs.)	(Rs.)
Hiring of Transport	726,586	287,211
Repairs & Maintenance	8,873,342	8,022,607
Photostat Expenses	254,963	218,036
Telephone Expenses	1,443,364	853,748
Payment to Auditors		
Audit Fee	20,957	21348
Income Tax Matters	11,582	11798
Certification Fee	5,515	5618
Bank Charges	26,504	27,170
Liveries Expenses	3,035	1,011
IDSA Foundation Day Expenses	72,710	16,371
Postage	201,804	237,065
Stationery	1,410,725	1,020,599
Conveyance Expenses	696,299	830,336
Guests Hospitality Expenses	79,371	79,119
Insurance Premium	159,444	143,077
Electronic Library	1,756,975	2,421,608
Vehicle Expenses	390,883	388,460
Miscellaneous Expenses	1,576,618	1,642,141
Lease Rent (Land)	-	2
	<u>17,710,677</u>	<u>16,227,325</u>

Reviewed
26/11/10



Kamal & Co.

Kamal & Co.

CHARTERED ACCOUNTANTS
1372, Kashmere Gate, Delhi-110006
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Institute for Defence Studies and Analyses

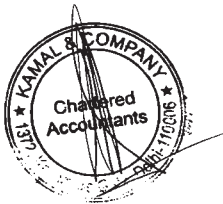
SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2010

Schedule 11:- Significant Accounting Policies and Notes to Accounts**A Accounting Policies**

- 1 The Accounts are prepared on accrual basis.
- 2 Gratuity, leave encashment and other retirement benefits are being accounted for at the time of payment.
- 3 Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books..
- 4 Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
- 5 Life membership fee received is considered as income for the year in which it is received.
- 6 Grant-in-Aid pertaining to New Campus at Delhi Cantt. is kept as such in the liabilities, pending final completion of the project.

B Notes to Accounts

1. The payment of electricity charges in respect of office premises at old JNU Campus was being made by CPWD (Electric division) out of their Grant for the entire old JNU campus. CPWD had not raised any demand in this regard. Further no rent had also been paid for any period in respect of its above mentioned office premises.



Contd ...2/-

Rajendra
26/11/10

Kamal & Co.

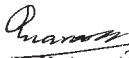
Kamal & Co.

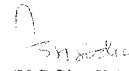
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- 2 -

2. The Institute is maintaining GPF Account for its permanent/ temporary employees and Contributory Provident Fund Account for Contract Employees as per the provision of EPF & MP Act, 1952. Presently, the Employees Contribution to GPF and the same together with Institute share to Employees Provident Fund have been deposited by the Institute in Separate Bank accounts with State Bank of India, Main Branch, New Delhi. The balances in these accounts have not been considered in the Institute's Balance Sheet.
3. During the year, Rs.9,05,00,000/- was received by the Institute as grant-in-aid from Ministry of Defence, Government of India out of which Rs.29,00,084/- has been used for acquisition of Fixed Assets and the Balance of Rs. 8,75,99,916/- is recognized as income.
4. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date : 26th November 2010
Place : New Delhi


(R. K. Arora) 26/11/10
Accounts Officer


(N S Sisodia)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR KAMAL & COMPANY
CHARTERED ACCOUNTANTS

Place : New Delhi
Date : 26th November 2009


(KAMAL KISHORE GUPTA)
PARTNER
M-012738



Kamal & Co.

Kamal & Co.

CHARTERED ACCOUNTANTS
1372, Kashmere Gate, Delhi-110006
Phones : 23957796, 23960247, 23940661
Fax : 011-23926325

Institute for Defence Studies and Analyses

1, Development Enclave, Rao Tula Ram Marg, Delhi Cantt-10

UTILISATION CERTIFICATE
(for the year 2009-2010)

Sl. No.	Letter No. and Date	Amount (Rs.)
1.	6(1)/2005-PO(Def)-dt. 12.05.2009	3,30,75,000/-
2.	6(1)/2005-PO(Def)-dt. 25.09.2009	3,30,00,000/-
3	6(1)/2005-PO(Def)-dt. 21.01.2010	2,44,25,000/-
	TOTAL	9,05,00,000/-

Certified that out of **Rs.905.00 lakhs** of Grant –in-Aid sanctioned during the FY 2009-2010 in favour of Institute for Defence Studies and Analyses (IDSA) under Ministry of Defence, New Delhi Letters No. given in the margin and Rs.Nil on account of unspent balance of the previous year, a sum of **Rs.905.00 lakhs** has been utilized for the purpose for which it was sanctioned.

2. Certified that I have satisfied myself that the conditions on which the Grant-in –Aid was sanctioned have been duly fulfilled.

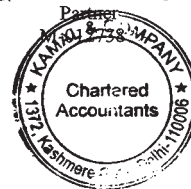
Date: 26/11 Nov 2010
Place: New Delhi

R. K Arora
(R. K Arora) 26/11/10
Accounts Officer

N S Sisodia
(N S Sisodia)
Director General

For Kamal & Company
Chartered Accountants

Kamal Kishore
(Kamal Kishore Gupta)
Partner



Place : New Delhi
Date 26/11 November, 2010

Kamal & Co.

Kamal & Co.

Kamal & Co.

Kamal & Co.

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**INSTITUTE FOR DEFENCE STUDIES AND ANALYSES NEW DELHI
1, Development Enclave, Rao Tula Ram Marg, Delhi Cantt-110010**

**UTILISATION CERTIFICATE
(for the year 2009 - 2010)**

Project entitled : "Study of China's Defence Potential"
Sanctioning Authority : Ministry of Defence

Certified that out of balance of Rs.14,80,173/- as on 31st March 2009, a sum of Rs.8,17,678/- (Rupees Eight Lakhs Seventeen Thousand Six Hundred and Seventy Eight Only) has been utilised during the FY 2009-10 for the purpose for which it was sanctioned and the unspent amount of Rs6,62,495/- (Rs Six Lakhs Sixty Two Thousand Four Hundred Ninety Five Only) has been refunded to MoD on completion of the Project.

Kamal & Co.

Kamal & Co.

Place : New Delhi
Date : 26th November 2010

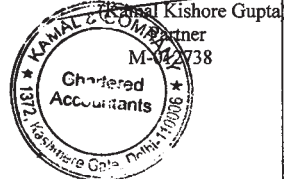
R K Arora
(R K Arora) 26/11/10
Accounts Officer

N S Sisodia
(N S Sisodia)
Director General

For Kamal & Company
Chartered Accountants

Kamal Kishore Gupta

Place : New Delhi
Date : 26th November 2010



Kamal & Co.

Kamal & Co.

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**INSTITUTE FOR DEFENCE STUDIES AND ANALYSES NEW DELHI
1, Development Enclave, Rao Tula Ram Marg, Delhi Cantt-110010**

**UTILISATION CERTIFICATE
(for the year 2009 - 2010)**

Project entitled : "Major Themes in Central Asia's Policy & Diplomacy"
Sanctioning Authority : Indian Council of Social Science Research

Certified that out of unspent balance of Rs.379/- as on 31st March 2009, no expenditure has been incurred during the FY 2009-10 and the unspent balance is carried forward to the next Financial Year.

Kamal & Co.

Kamal & Co.

Place : New Delhi
Date : 26th November 2010

R. K. Arora
(R K Arora) 26/11/10
Accounts Officer

N S Sisodia
(N S Sisodia)
Director General

For Kamal & Company
Chartered Accountants

Kamal Kishore Gupta
(Kamal Kishore Gupta)

Place : New Delhi
Date : 26th November 2010



Kamal & Co.



Institute for Defence Studies and Analyses

Presidents

Shri Yeshwantrao Balwantrao Chavan

1965-78

Shri Jagjivan Ram

1978-80

Shri P V Narasimha Rao

1980-90

Shri Inder Kumar Gujral

1990-92

Shri Madhavsinh Solanki

1992-93

Shri Dinesh Singh

1993-95

Shri Pranab Mukherjee

1995-97

Shri Inder Kumar Gujral

1997-99

Shri Jaswant Singh

1999-2001

Shri George Fernandes

2001-2004

Shri Pranab Mukherjee

2004-2008

Shri A.K. Antony

2008-